

2022 IN REVIEW

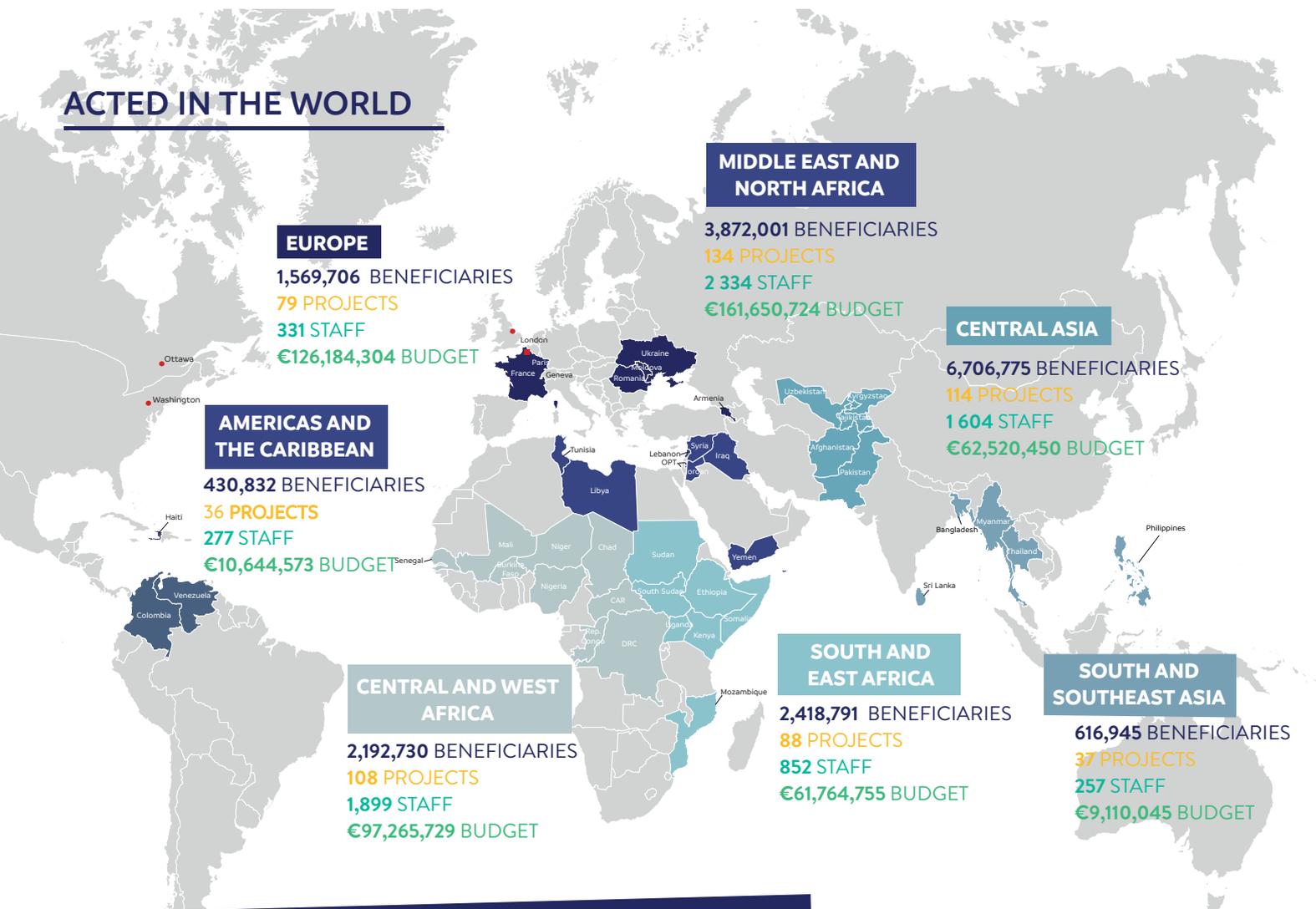
We work from the very first kilometre of humanitarian action. Founded in Afghanistan in the context of a forgotten crisis, Acted's mission is to save lives and assist populations in meeting their needs in the most hard-to-reach areas. Millions of vulnerable people around the world need humanitarian aid today, and hundreds of millions will need it tomorrow as the climate continues to disrupt. We believe that our support to populations must

take into account their environment and the territories they depend on. Therefore, Acted pursues a triple mandate as a player in humanitarian aid, the environment, and development, contributing to assistance, stabilization, and long-term recovery of people affected by crises.

This vision is guided by the slogan "Think Local, Act Global," reflecting the need to rely on a deep

understanding of local territories and contexts to develop and implement actions based on local knowledge, structures, and capacities. This local thinking contributes to a global response - across all of Acted's programmes and operations - as we work together to build a 3ZERO world: a world of Zero Exclusion, Zero Carbon, and Zero Poverty.

ACTED IN THE WORLD



... IN THIS 2022 EDITION OF ACTED IN REVIEW

You will find an overview of our programmes and initiatives developed in 2022, as well as a concise presentation of the key figures from the 2022 accounts. All the information presented below is derived from Acted's 2022 Annual Report and the 2022 Annual Accounts of Acted, approved by the General Assembly of Acted on June 17, 2022.



OUR ACTION IN 2022

The year 2022 was once again marked by a deterioration of the situation in some of the world's most vulnerable countries. Following the COVID pandemic, which reversed the trend of global poverty reduction for the first time in 25 years, other major crises, stemming from climate change, wars, or conflicts, erupted or intensified, leading to an increase in the number of displaced people worldwide. As a result, more than 100 million people were living away from their homes in 2022, with over 35 million displaced across borders, the highest number since the end of World War II.

The consequences of climate change are increasingly being felt, especially by the most vulnerable populations, who are both the primary victims and the least responsible for this disruption. The war in Ukraine, in addition to causing thousands of direct casualties and depriving millions of people of access to basic services, also affected the lives of 345 million others through a global food crisis. This crisis contributed to the rise in inflation, coupled with a recession and the accumulation of unpayable debts, plunging many countries into catastrophic economic situations.

In 2022, Acted continued its operations in various crisis-ridden regions of the world, including Ukraine, where it had been present since 2015. Its goal remains the same: reaching populations at the "first kilometre," where situations are the most challenging.

In parallel with its field interventions, Acted embarked on a significant transition for its thirtieth anniversary to strengthen its impact. Thus, Acted leverages its on-the-ground expertise and network as a means of influence to bring together a wide range of actors, both humanitarian and non-humanitarian, to foster common synergies and accelerate the transition towards a "Zero Exclusion, Zero Carbon, Zero Poverty" world.

Middle East and North Africa

In the Middle East and North Africa, Acted addressed the most pressing humanitarian needs while strengthening its approach related to the long-term resilience of populations.

In Yemen, Syria, and the Occupied Palestinian Territories, Acted continued to support populations affected by violence and conflicts. Acted facilitated access to essential goods and services for displaced individuals by providing financial support, improved access to water, education, and healthcare services.

In Lebanon, Jordan, and Iraq, Acted promoted

access to economic opportunities for the most vulnerable populations through material support, training, and facilitating their access to the market. In Jordan, for example, Acted supported women-led SMEs in Amman and the Mafraq region in the cultivation of drought-resistant azolla. Acted is working to promote more sustainable resource management, especially in countries heavily impacted by climate change and resource scarcity. In Lebanon, Acted contributed to the provision of clean drinking water in high-pressure regions by working on infrastructure and strengthening local capacities. Lastly, the flagship programme THRIVE, which aims to support the implementation of regenerative agricultural practices, was implemented in the region.

In Libya and Tunisia, Acted collaborated with local organisations on peace consolidation activities.

Africa

In 2022, Acted carried out over 200 projects in Africa, its primary continent of operation. In the Horn of Africa, where the rainy season was missed for the fifth consecutive year, Acted supported the urgent water and food needs of the population. Simultaneously, Acted continued the deployment of THRIVE in Somalia, Ethiopia, Kenya, South Sudan, and Uganda to restore lands degraded by drought, thus enabling long-term resilience for communities dependent on fragile ecosystems. More broadly, Acted supported displaced communities in the mentioned countries, as well as in Mozambique and Sudan, leveraging its expertise in camp coordination and management.

In West and Central Africa, Acted provided support to populations affected by conflicts or violence through education and healthcare-related projects. Acted also invested in income-generating activities for the most vulnerable. In the Sahel region, which is also impacted by the effects of climate change, Acted's projects focused on food security and livelihoods for pastoral communities through environmentally friendly agricultural training, as seen in Niger, for instance.

Asia

In Central Asia, the projects implemented by Acted teams have contributed to improving the sustainable management of natural resources. For example, in Kyrgyzstan, Acted worked with SMEs in the tourism sector, while in Tajikistan, it helped enhance the livelihoods of farmers facing drought. In the regions of Pakistan most affected by summer floods, Acted provided emergency response while supporting population

recovery through cash transfers and the rehabilitation of critical infrastructure for water, hygiene, and sanitation access. In Afghanistan, Acted collaborated with local communities to improve resource planning and sharing, ensuring better access to basic services and resources for all.

In Bangladesh, Acted continued its coordination and camp management activities for refugees. In northern Thailand, Acted supported Burmese refugees by providing training in new skills, facilitating their integration into society. In the Philippines, Acted continued to work on peaceful coexistence in the Mindanao region.

The Caribbean and South America

In 2022, Acted's work in the region centred on promoting women's rights and their economic empowerment. In Colombia, Acted's projects facilitated the protection of Venezuelan migrant women. Through the community integration services provided, they were able to increase their participation in local consultations and play a more active role in decision-making. In Haiti, Acted supported local feminist organizations by strengthening their capacities, enabling them to take more comprehensive action in support of women's rights.

Europe

Following the outbreak of the war in Ukraine, Acted, which has been present in the country since 2015, mobilised its teams in Ukraine, Moldova, and Romania. Acted established an extensive network of partnerships to conduct activities tailored to the various needs of the populations, ranging from the distribution of essential goods to assisting in the management of accommodation facilities for displaced persons, as well as providing cash transfers.

In Armenia, following the cross-border conflict with Azerbaijan, Acted provided assistance to the affected populations by offering psychosocial support and distributing clothing and food during the harsh winter months. In France, Acted participated in raising awareness among young people about climate change through the 1Planet4All project, producing campaigns that were broadcast in all countries.

ACTED IN NUMBERS



IN 2022, WE SUPPORTED **17.8 MILLIONS** PEOPLE IN **42 COUNTRIES**, WITH **596 PROJECTS**, A BUDGET OF **€553.7M** (97% DEDICATED TO THE ORGANISATION'S SOCIAL MISSION) & **7661** EMPLOYEES COMMITTED ALONGSIDE US: **7207** NATIONALS & **454** INTERNATIONALS (WITH **125** AT OUR HEADQUARTERS)

ACTED RANKS **AMONG THE TOP 15 LARGEST INTERNATIONAL SOLIDARITY NGOS** IN TERMS OF BUDGETARY AND OPERATIONAL VOLUME.

11.6M PEOPLE RECEIVED EMERGENCY AID

1.16M BENEFICIARIES OF EMERGENCY FOOD AID

20,300 WATER AND SANITATION INFRASTRUCTURES BUILT OR REHABILITATED

5.1M BENEFICIARIES OF ACCESS TO WATER, HYGIENE AND SANITATION ACTIVITIES

2.3M DISPLACED PERSONS SUPPORTED ACROSS **1364** CAMPS AND SITES

3.1M SUPPORTED WITH **€134M** IN CASH AND COUPONS

486,300 BENEFICIARIES OF SHELTER AND DECENT HOUSING

1,454 CIVIL SOCIETY ORGANISATIONS AND GOVERNMENT INSTITUTIONS SUPPORTED

195,000 TREES PLANTED

117,500 PEOPLE MOBILISED IN CAMPAIGNS FOR SUSTAINABLE DEVELOPMENT

THE EMPLOYMENT-RESOURCES ACCOUNT AND ACTED'S SOCIAL MISSIONS IN 2022

Applicable Provisions

The association appealing to the generosity of the public was previously required to include in the annex an annual use of resources account (CER) collected from the public, which specifies in particular the allocation of donations by type of expenditure.

According to regulation ANC 2018-06 now in force, the annex to the annual accounts of the association must include, among other things, the following statements (PCG art. 432-1):

- an income statement by origin (products) and destination (expenses) under the name "CROD";
- optionally a reconciliation between the expenses of the income statement (CR) and the income statement by origin and destination (CROD), as well as between the voluntary contributions in kind of the income statement and the income statement by origin and destination;
- a resource use account (CER) focused solely on collections from the public.

Development of CROD

The CROD has two columns with a comparison of the previous financial year in accordance with ANC regulation 2018-06. The first column integrates expenses and income from the income statement according to its own analytical methods. The second column shows the share linked to the generosity of the public of these same products and expenses.

The first part of the table corresponds to the products by origin and the second to the charges by destination.

The breakdown of the organisation's expenses into the CER employment categories is done through the use of analytical accounting. The analytical plan is constructed from the codes assigned to each program (programs are distinguished by country, by donor, and by implementation period) which are subject to individualised monitoring. From the analytical balance, the expenses are assigned to a CROD section according to the following allocation rules:

Direct costs: allocated 100% to the expenses section by destination of the corresponding CROD; for social missions, these costs would disappear if the mission was no longer carried out; Indirect costs: all indirect costs linked to social missions having already been analytically distributed in accounting, the indirect costs of headquarters are allocated to operating costs; an indirect cost would not disappear entirely if the mission was no longer carried out.

Development of CER

The annual use of resources account (CER) as of December 31, 2021 is established in accordance with ANC regulation no. 2018-06 of December 30, 2018 relating to the annual accounts of non-profit private law legal entities.

All donations resulting from the generosity of the public, for an amount of €298,648, were used in the social mission "humanitarian action".

Resources	2022
Resources from the generosity of the public	298,648
Other private funds	2,297,620
Subsidies and other public competitions	455,606,245
Others products	26,370,405
TOTAL RESOURCES FOR THE YEAR	484,572,917
Resumption of provisions	1,473,891
Carryover of unused resources from previous years	67,638,067
TOTAL RESOURCES	553,684,874
USES	2022
Peace, stability and justice	6,406,337
Strengthening institutions and civil society	19,836,494
Collaborative and resilient ecosystem management	5,368,522
Citizen action for the climate	8,061,895
Sustainable infrastructures	8,607,798
Circular economy	986,154
Inclusive economic opportunities	28,076,625
Access to basic services	31,508,703
Humanitarian aid	320,179,753
Fundraising costs	1,717,690
Operating costs	21,750,930
TOTAL USES FOR THE YEAR	452,500,899
Allocation to provisions	1,207,902
Commitments made on allocated resources	89,118,810
Excess resources for the financial year	10,857,263
TOTAL USES	553,684,874

3.95% of the total resources of the Acted association were provided by France, via the following public or parapublic institutions: the Ministry of Foreign Affairs and International Development, the Crisis and Support Center, the Interministerial Food Aid Committee, the French Development Agency, the towns of Bages, Charmes, Clamecy, Cognin, Crobonod, Eybens, Fontainebleau, Ladois-Serrigny, La Marne, Lanfains, Le Coudray-Montceaux, Limoges, Lovagny, Magny-Cours, Nice, Ombrière d'Anjou, Paris, Rennes, Saint-Felix de Reilhac and Mortemart, Saint-Parize le Châtel, Suilly La Tour, Suresnes, Toulouse and Val Parisis, the Urban Community of Bethune-Bruay, the Municipal Council of Oisans, and local authorities, the regional councils of Ile de France, Bourgogne Franche-Comté, Brittany, Corsica, Normandy, Provence-Alpes-Côte d'Azur, the departmental councils of Aude, Côtes d'Armor, Côte d'Or, Dordogne, Essonne, Gironde, Île et Vilaine, Dordogne, Morbihan, Nièvre, Sarthe, the Somme, Tarn et Garonne, Yvelines, the Water Agencies of Artois-Picardie and Adour-Garonne.

0.6% of Acted's total resources come from donations from the generosity of the public or private donors (French or foreign foundations)

15% come from French or foreign NGOs and consortia

134 public or private entities contributed to the financing of projects implemented by Acted in 2022

310 operational partners

USE OF ACTED RESOURCES IN 2022

Fiscal Year 2022 Resources

Out of every €100 of resources obtained in 2022:

- €99.44 comes from subsidies and other public assistance
- €0.5 comes from other private funds
- €0.05 comes from allocated manual donations
- €0.01 comes from unallocated manual donations

Subsidies and public assistance represent 99.44% of the total resources of the Acted association recorded in the income statement (excluding reversal of provisions, income from asset sales and excluding carryover of unused allocated resources from previous years). They are obtained from 134 partners: governments, government development agencies and international institutions.

For the 2022 financial year, €298,648 came from the generosity of the public. 40% of these resources were allocated to financing our humanitarian projects and actions linked to the Ukrainian crisis. All funds collected from the general public are exclusively dedicated to the Acted association.

Other private funds (excluding donations from the generosity of the public) represent 0.5% of the total resources of the Acted association recorded in the income statement (excluding reversal of provisions and excluding carryover of unused allocated resources from previous years). They are obtained from private donors such as French or foreign foundations, as well as French or foreign non-governmental organisations.

Fiscal year 2022 uses

Out of every €100 spent in 2022 :

- €96 were dedicated to social missions:
 - €71 for Humanitarian Action
 - €7 for Access to Essential Services
 - €6 for Inclusive Economic Opportunities
 - €4 to strengthen Institutions and Civil Society
 - €2 for Citizen Action for the Climate
 - €2 for Peace, Stability and Justice
 - €2 for Sustainable Infrastructure
 - €2 for a Collaborative and Resilient Ecosystem Management and a Circular Economy
- €4 were devoted to operational operating costs, exchange losses and fundraising costs.



(rent, fees for example) or exchange losses realised during the accounting year (excluding exchange losses linked to financing contracts). Their distribution in 2022 is as follows:

Personnel costs (including taxes): €8,487,870
 Exchange losses and other financial charges: €1,956,702
 Other operating costs (rent, fees, interest, depreciation, etc.): €11,306,358
TOTAL €21,750,930

THE PRINCIPLE OF TRANSPARENCY

Acted is committed to being fully accountable and transparent towards its beneficiaries, partners and donors, by providing access to information regarding the allocation and management of its funds. The organisation undertakes to have on hand all the necessary tools to ensure its proper management and operation.

Acted's activities are implemented in compliance with the highest standards of transparency. Acted's internal control systems allow each operational process to be verified and monitored at every stage. They are based in particular on the principles of separation of tasks, double validation, calls for tenders, "value for money" and traceability as described in the organisation's internal procedures.

Acted maintains a zero tolerance approach to corruption and is committed to the highest standards of efficiency, accountability and transparency in its activities. An internal and independent transparency complaints mechanism makes it possible to prevent, anticipate and identify possible corruption issues. With this in mind, a digital platform for reporting and processing complaints for fraud and abuse - <https://transparency.acted.org> - was set up at the end of 2022. These mechanisms are managed by the department's investigation unit. Transparency & Compliance at Acted headquarters.

Since its creation in 1993, the Acted association has presented its accounts annually. Since the 1997 financial year, the annual accounts have been controlled and certified by an Auditor, currently the firm PKF Arsilon. The auditors' report (opinion and assessment) is presented with the annual accounts and available on the association's website.

The financial reports of the projects implemented by Acted in its areas of intervention are also controlled by donors or independent audit firms specifically mandated both at the level of headquarters and in the countries concerned (for nearly 70% of the projects, 343 audits in 2022).

FINANCIAL STATEMENT

ASSETS	2022	2021
Fixed assets	11,681,051	11,518,006
Quick assets	494,987,547	376,901,851
TOTAL BANK ASSETS	506,668,599	388,419,857
LIABILITIES	2022	2021
Associative funds	60,771,905	49,914,641
Provisions for risks and charges	1,257,360	1,357,069
Dedicated funds	113,652,312	94,183,172
Debts including deferred income	330,987,022	242,964,975
TOTAL LIABILITIES	506,668,599	388,419,857

Titles and shareholdings

In order to deploy its impact beyond its operations, Acted invests in entities with a social or environmental impact (which do not fall within the scope of the actions presented in the Essentials).

The equity securities thus held reach a total gross value of €4,649,211. These include, for example, companies dedicated to microfinance, such as Oxus Holding (73.74%), Oxus Kyrgyzstan (58.14%), the crowd-lending platform Lendahand (2.225%), or even a third-place of social and environmental innovation in France, supported by SCI Lab Hermitage (6.61%).

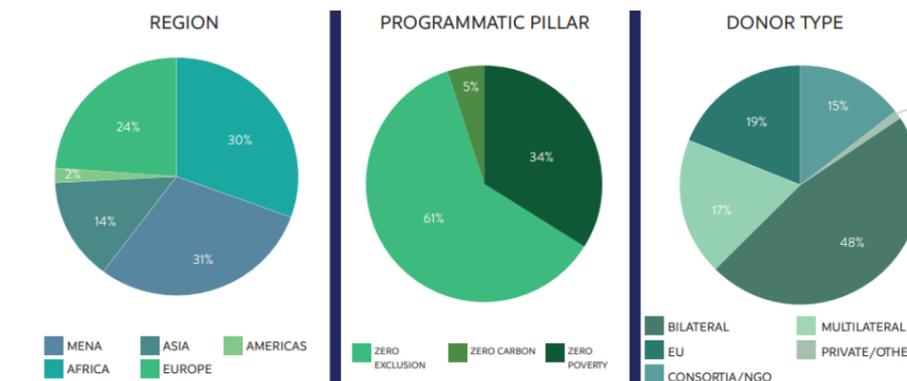
Innovative financing methods

In order to support the dynamic development of its scope of humanitarian action, Acted mobilises diversified resources (grants, debt and quasi-equity) and applies innovative allocation methods when relevant (e.g. "payment to results").

Acted associative titles

As part of its strategy of diversifying financial resources, Acted played a pioneering role in France from 2012 by issuing Associative Securities to qualified investors aiming for a social impact (lowest ranking debts in accordance with article L.239-9 of the Monetary and Financial Code, reimbursable at the initiative of the issuer). These securities amount to €17,170,000 and are recorded on the balance sheet in the "Other Own Funds" category of the association. They come from 4 fundraisings since 2017, the last of which, of €9,000,000 at a fixed rate of 2.5%, was subscribed by 5 entities in December 2021. Acted has already repaid more than 1.5 million euros of Associative Securities between 2017 and 2019.

Distribution of funding





ASSOCIATIVE GOVERNANCE

The **General Assembly (GA)** is the governing body of Acted. The members of the association meet once a year for an **Ordinary General Assembly** and whenever necessary for an Extraordinary General Assembly. Convened by the President, the Ordinary General Meeting approves the moral and financial report of the Board of Directors, gives discharge of their management to the directors, approves the annual accounts, affects the result, and possibly deals with various questions. It receives a report on the situation of the main organisations affiliated to the Association or partners of the latter and hears the report of the Auditor. The Extraordinary General Assembly is solely competent to proceed with the modification of the statutes and the associative project, with the dissolution, liquidation, merger and transformation of the Association, as well as for any financial decision which heavily and exceptionally commits the finances of the Association.

The Association is administered by a **Board of Directors** whose administrators are elected for three years by the Ordinary General Assembly by secret ballot. The Board of Directors defines the broad outlines of the general policy of the Association. It meets at least three times a year in order to supervise the strategic plan and the main development directions of the organisation, to approve the policies and the code of conduct of the organization, to approve the budget created for the year N-1, the forecast budget for year N and the closing of the annual accounts, to approve the operational scope and in particular the openings and closures of country missions and to supervise the overall legal compliance of the organisation with the headquarters level as well as country level.

The **Office** is an emanation of the Board

of Directors which oversees the daily management of the organisation and the main organisational risks. The Office meets at least 10 times per year to monitor, assess and review risks on a monthly basis, including the 9 main categories of organisational risks (operational; reputation; financial sustainability and fundraising; strategic and positioning; security and safety; transparency; information security; legal and compliance), to approve key decisions related to organisational risks, to make administrative decisions related to interventions, to review in advance the policies and the Code of Conduct and to approve membership of members.

The **Committees of the Board of Directors** are responsible for monitoring specific risks and report once a year to the Board of Directors:

- The Risk & Audit Committee;
- The Safety and Security Committee;
- The Remuneration Committee;
- The Safeguarding and Compliance Committee with the Code of Conduct.

The "Don en Confiance" Charter Committee

As an approved association, Acted affirms its attachment to the notion of transparency and undertakes to respect the principles relating to statutory functioning and disinterested management, to the rigor of management, to the quality of communication and actions, fundraising, and financial transparency.

SIMPLIFIED ORGANISATION CHART

