

2022 ANNUAL REPORT



acted

ZERO
EXCLUSION
CARBON
POVERTY

2022 ANNUAL REPORT - A PUBLICATION BY ACTED

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"DON EN CONFIANCE" CERTIFICATION

Acted is certified by the Chartered Committee of Don en Confiance, an organisation that accredits and monitors French fundraising organisations and foundations. This certifies our commitment to respecting our principles of statutory operation, selfless management and financial transparency. For more information: www.comitecharte.org

The figures presented in this annual report come from our 2022 accounts, which were certified by an independent statutory auditor.

June 2023

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Cover page: teams from Acted's financial aid programme meet Svitlana, a woman whose village has been affected by the war, in the Kyiv oblast. Thanks to the cash aid provided by Acted, Svitlana is rebuilding her house, which was destroyed by a missile attack. © Photo credit: Oleksandr Ratushniak

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A message from the CEO



ACTED, 30 YEARS OF EXPERIENCE

2023 is a year of symbolic value to Acted, as we are celebrating our 30th anniversary. It has been three decades since an accident – a very modest initiative in Afghanistan and Peshawar – led to Acted's creation, which has gradually evolved into helping almost 18 million people in more than 40 countries today.

For 30 years, we have strived to stay true to our name (Acted - act) and our logo (think outside the box). We have also remained faithful, as much as we could, to the principle of efficiency, added value, thrift with the resources entrusted to us, while remaining as discreet as possible.

We now must look ahead and to the next stage, the next 30 years. What should they be about? It's hard to say, but we're clear about the initial directions we need to take. Obviously, we must continue to respond to the needs of the most vulnerable in situations of crisis, while at the same time asking ourselves how we can contribute

to improving the effectiveness and increasing the added value of humanitarian aid.

Over the last three years, the scale of the crises has been such that the world's conscience has been shaken.

In addition to health consequences, the COVID crisis has also led to an increase in poverty in the most vulnerable countries for the first time in 25 years. At the same time, the rapid development of vaccines has shown that a mobilisation of will, knowledge and resources can work miracles.

The war in Europe, which is still going on and poses the threat of a global food crisis, a drastic increase in climatic incidents, combined in many countries where we work with an economic collapse due to a deleterious mix of inflation, recession, and unpayable debts, do not give cause for optimism. It has been written before me: «The old world is dying; the new world is slow to appear and in this midst of it all monsters are emerging». Whether we are active optimists or pessimists, we need to step up our action.

This year, because of both the increase in needs and probably our growing credibility, our scope of action has expanded even further, thanks to our 7,661 employees, including 446 international staff, and all our partners, and thanks to financial resources that have increased from €393m in 2021 to €553.7m in 2022.

Acted has helped persons in need in several crisis regions, making it possible to reach populations right up to the first kilometer, where situations are the most difficult. Beyond our action, it is our presence that protects them from all those who wish and have an interest in preventing this presence.

ACTION AS A LEVERAGE FOR INFLUENCE: HUMANITERRA AND 3ZERO

In 2015, the world adopted two global agenda: the Sustainable Development Goals and COP 21. The two challenges of increasing poverty and climate change appear to be incompatible: inclusive growth to lift the most vulnerable part of the world's population out of poverty will mean greater consumption of resources and, as things stand, more greenhouse gas emissions.

Despite their apparent contradictions, these two realities must be the guiding principle behind our actions, in line with the 3ZERO approach we adopted three years ago: «0 exclusion, because no one should be left behind; 0 carbon, because we only have one planet; 0 poverty, because everyone should be able to realise their potential».

In any case, humanitarian aid can no longer simply heal the wounds of human beings, it must also be rethought in terms of the shared vulnerability between humans and their environments. «We have changed era and we need to take a new direction in order to maintain the planet's habitability». We

therefore need to move on from humanitarian to «HUMANITERRA», to clarify in a nutshell this new ambition for the years to come.

The increasing need for sovereignty and the growing capabilities of populations also require us to adapt our action and to think more deeply about humanitarian approaches.

2022 marked the beginning of an important transition for Acted. Until now, action in the field has been our exclusive objective. Helping 18 million people is all well and good, but in the end, it's not much compared to the billions of people who live on less than \$1.5 a day. From now on, we also intend to use our action in the field as leverage to influence as many actors as possible, whether from the humanitarian sector or not.

We wish to achieve this leverage effect for our actions and values with the launch of the 3ZERO Global Alliance - jointly with our Filipino partner Gawad Kalinga - which we hope will become a significant and impactful societal movement.

To achieve this objective, the first step was to align Acted and the Acted Group: IMPACT, Convergences, AGORA, OXUS and HUMANITERRA around a common and explicit message. This process will be finalised in 2023. We are also going to consolidate and expand our existing partnerships, which are both effective and meaningful.

We know that, in these contexts, our action has a fragile, modest,

and uncertain impact. So why continue? Because there is always hope. Because you can't witness the fate of the most fragile part of humanity and not act on it, at the risk of resigning ourselves to it and, in the end, becoming a silent accomplice. Every day that, somewhere in the world, thanks to our action, someone is spared hunger and suffering is and will remain a victory.

HUMANITERRA will consider how to move from humanitarianism to HUMANITERRA and promote a convergence of actors around a 3ZERO world, inspired by the values of solidarity promoted by humanitarianism.

We are all aware of the tragedy that struck us three years ago. In 2021, together with Acted, IMPACT, Léo Pour Le Monde and the families of the victims of the Kouré attack, we have decided to create a school in Niger. It is a symbol in the fight against obscurantism, a symbol of hope and, of course, an homage.

In conclusion, I would like to thank all our employees, both at the headquarters and in the field.

I would like to thank them for the courage they have shown in tackling the most difficult and sometimes dramatic situations every day. They did not become humanitarians by chance. The courage to make such a strong commitment cannot be learned. You have it in you.

This courage, just like our employees, and in particular those who work in the field, we will

continue to bear modestly as we have chosen to for ourselves as humanitarians and in the name of all humanity. Finally, I would also like to thank the partners and donors who have placed their trust in us, and all of you, the members of Acted, not forgetting the members of the Board of Directors and the Executive Committee who support Acted daily.

Marie-Pierre Caley
Co-founder and CEO





ABOUT ACTED



Financial training of 15 Haitian feminist organisations to strengthen their organisational capacity through the GOCA tool designed by Acted - Haiti. Photo: Acted.

Our Reach and Scale in 2022

IN 2022, ACTED SUPPORTED **17.8 MILLION PEOPLE**
IN **42 COUNTRIES** WITH **596 PROJECTS** AND
€553.7M BUDGET

EUROPE

1,569,706 BENEFICIARIES 

79 PROJECTS 

331 STAFF 

€126,184,304 BUDGET 

AMERICAS AND THE CARIBBEANS

430,832 BENEFICIARIES 

36 PROJECTS 

277 STAFF 

€10,644,573 BUDGET 

WEST AND CENTRAL AFRICA




2,192,730 BENEFICIARIES 

108 PROJECTS 

1,899 STAFF 

€97,265,729 BUDGET 

KEY

-  HEADQUARTERS
-  REPRESENTATION OFFICES
-  COUNTRIES OF INTERVENTION

Map not to scale. This product has been created with the highest degree of accuracy possible. This map is meant for overview purposes only and is not an accurate geographical representation. Acted cannot be held responsible for errors or omissions in this product. Figures are from 2022.

MIDDLE EAST AND NORTH AFRICA

3,872,001 BENEFICIARIES 

134 PROJECTS 

2,334 STAFF 

€161,650,724 BUDGET 

CENTRAL ASIA

6,706,775 BENEFICIARIES 

114 PROJECTS 

1,604 STAFF 

€62,520,450 BUDGET 

EASTERN AND SOUTHERN AFRICA

2,418,791 BENEFICIARIES 

88 PROJECTS 

852 STAFF 

€61,764,755 BUDGET 

SOUTH AND SOUTHEAST ASIA

616,945 BENEFICIARIES 

37 PROJECTS 

257 STAFF 

€9,110,045 BUDGET 

AFGHANISTAN · ARMENIA · BANGLADESH · BURKINA FASO · CENTRAL AFRICAN REPUBLIC · CHAD · COLOMBIA · REPUBLIC OF THE CONGO · DEMOCRATIC REPUBLIC OF THE CONGO · ETHIOPIA · FRANCE · HAITI · IRAQ · JORDAN · KENYA · KYRGYZSTAN · LEBANON · LIBYA · MALI · MOLDOVA · MOZAMBIQUE · MYANMAR · NIGER · NIGERIA · OCCUPIED PALESTINIAN TERRITORY · PAKISTAN · PHILIPPINES · ROMANIA · SENEGAL · SOMALIA · SOUTH SUDAN · SRI LANKA · SUDAN · SYRIA · TAJIKISTAN · THAILAND · TUNISIA · UGANDA · UKRAINE · UZBEKISTAN · VENEZUELA · YEMEN

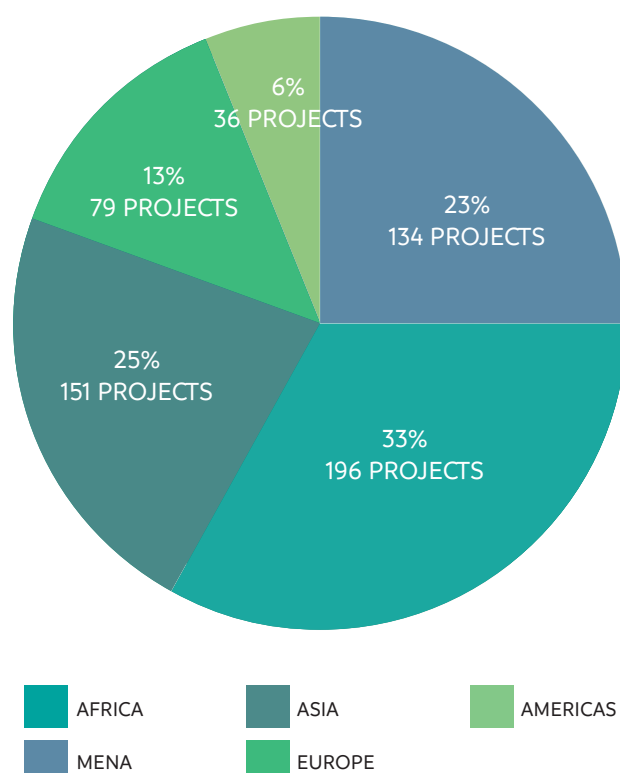
2022 Programming Portfolio

IN 2022, ACTED IMPLEMENTED **596** PROJECTS THAT REACHED **17.8 MILLION** BENEFICIARIES IN 42 COUNTRIES

BREAKDOWN BY THEMATIC AREA



PROJECT REPARTITION PER REGION



ACTED'S LARGEST MISSIONS IN 2022

UKRAINE
1.4 million beneficiaries
€109M budget

SYRIA
2.5 million beneficiaries
€90M budget

AFGHANISTAN
5.7 million beneficiaries
€50.4M budget

DEMOCRATIC REPUBLIC OF THE CONGO
711,000 beneficiaries
€37.4M budget

YEMEN
823,000 beneficiaries
€29.7M budget

2022 Key Achievements

17.8M PEOPLE RECEIVED ACTED'S ASSISTANCE IN 2022 WITH ACTIVITIES RANGING FROM EMERGENCY AND RECOVERY SUPPORT, TO RESILIENCE AND DEVELOPMENT.

SDG1: NO POVERTY

11.6M crisis-affected people supported to cover their urgent needs



3.1M people supported with **€134M** in cash and vouchers

7.3M people acquired access to basic services

SDG2: ZERO HUNGER

1.16M people received emergency food aid



SDG6: CLEAN WATER AND SANITATION

5M beneficiaries of water, hygiene and sanitation activities

20,300 water, hygiene and sanitation facilities built or restored



SDG7: CLEAN AND AFFORDABLE ENERGY

6,500 Kilowatt peak of solar panels installed



SDG8: DECENT WORK AND ECONOMIC GROWTH

11,500 micro, small and medium enterprises supported



SDG9: INDUSTRY, INNOVATION AND INFRASTRUCTURE

933 green infrastructure units built, rehabilitated and/or retrofitted

SDG10: REDUCED INEQUALITIES



2.3M displaced people supported with camp management activities in **1,364** camps and sites

SDG11: SUSTAINABLE CITIES AND COMMUNITIES

486,300 people supported to access adequate shelter or housing



SDG12: RESPONSIBLE CONSUMPTION AND PRODUCTION



117,500 people engaged in campaigns for sustainable development and on fighting climate change

SDG13: CLIMATE ACTION

74% of people interviewed have increased their capacity to cope, adapt and/or recover from shocks caused by disaster (including climate-change induced)



SDG15: LIFE ON LAND

2,967 hectares of land regenerated
195,000 tree seedlings planted

SDG17: PARTNERSHIPS FOR THE GOALS

1,454 CSOs and government institutions supported



Our Mission and Vision

With 29 years' history of going the last mile to support the most vulnerable worldwide, Acted is an international non-governmental organisation implementing emergency, rehabilitation and development projects in 42 countries affected by conflicts, disasters or socio-economic hardship. Independent, private and not for profit, Acted respects a strict political and religious impartiality.

Our vision

Acteds aims at a 3ZERO world:

Zero Exclusion... because nobody should be left behind;

Zero Carbon... because we only have one planet;

Zero Poverty... because everyone should have the opportunity to realise their potential

“We need to think local and act global to achieve greater impact for a 3ZERO world”

What we do

Founded in Afghanistan, against the backdrop of a forgotten crisis, Acted's mission is to save lives and support people in meeting their needs in hard-to-reach areas through programmes and approaches that go beyond emergency relief, towards opportunities for longer term livelihood reconstruction and sustainable development.

Our approach

Millions of vulnerable people around the world need humanitarian assistance today, and hundreds of millions will need it tomorrow, in the face of the growing threat of climate change. We believe that our assistance must be conceptualised and delivered within the framework of people's natural environments, and the territories on which they depend. Therefore, Acted pursues a triple mandate as a humanitarian, environmental and development aid actor, contributing to the relief, stabilisation, and recovery of crisis-affected people in fragile areas.

This vision is guided by the motto “Think Local – Act Global” - reflecting the need to rely on a deep understanding of local territories and contexts to develop and implement actions based on local knowledge, structures and capacities. This local thinking contributes to a global response - running through all ACTED programming and operations - as we work together towards the building of a 3ZERO world: a world with Zero Exclusion, Zero Carbon, and Zero Poverty.

Acted supports agricultural livelihoods in Jordan by providing training in the creation of permagardens.



Our Values and Principles

Our work is guided by 4 core values:

Responsibility

We ensure the efficient and responsible delivery of humanitarian aid with the means and the resources that have been entrusted to us. To fulfil this responsibility, we, as an organisation and as individuals, commit to being accountable, transparent and compliant towards beneficiaries, communities, as well as towards donors, partners and stakeholders.

Impact

We are committed to having the most sustainable impact for the communities and the people with whom we engage. All our actions aim to have impact which improves the living conditions of the people, contributing to reaching dignity every human being is entitled to.

Enterprising-spirit

We are enterprising and engage in our work with a spirit that creates value and overcomes challenges. Providing effective and timely humanitarian aid which has an impact also comes with being enterprising professionals, applying the highest standards, choosing to be flexible, reactive, daring, forward looking, pro-active, creative and innovative.

Inspiration

We strive to inspire and be inspired by all those around us to through our vision, values, approaches, choices, practice, actions and advocacy. We look for inspiration in our team, partners and the world around us, and seek to inspire those we have contact with.

In line with its core values, Acted adheres to the following 8 principles:

Independence

We act in accordance with our own principles. Our actions are in no way influenced by political entities or the internal or foreign policy of a particular government.

Impartiality

We operate with strict respect of political and religious neutrality and impartiality.

Non-discrimination

We do not accept any form of discrimination based on race, gender, age, sexuality, disability, culture, ethnicity, religion, nationality or beliefs.

Free and direct access to people in need

We base our operations on the need for free access to people in need and full autonomy in our projects. We strive to obtain all the necessary means to reach this goal. We manage the distribution of our resources directly through our partners to ensure that they reach the most populations targeted.

Ethics

We base our action on legal and fair practices that follow ethical principles, including the non-exploitation of children and the respect of key social rights.

Professionalism

We base our conceptualisation, implementation, management and evaluation of programmes on high standards of professionalism, and capitalise on our experience in order to maximize efficiency and resources.

Anti-corruption

We refuse to directly or indirectly support fraudulent actions and undertake to minimize risks of

corruption in the implementation of our activities.

Transparency and accountability

We commit to be fully accountable and transparent towards our beneficiaries, partners and financial donors, by providing access to information regarding the allocation and management of funds. We undertake to have in hand all necessary tools to ensure the correct management and operation of the resources available to us.

Acted is a signatory of the Code of Conduct for the International Red Cross and Red Crescent Movement and Non-Governmental Organisations in Disaster Relief.

Acted has signed up to the Climate and Environment Charter for Humanitarian Organisations.

Global Governance Structure

Acted's governance comprises of two main governance levels: the associative governance and the organisational & operational governance.

The associative governance is composed of the following bodies:

The General Assembly (GA)

The General Assembly is Acted's governing body. Its members meet once a year for a General Assembly and whenever required for an extraordinary General Assembly (GA). The Ordinary and the Extraordinary GA have eight core responsibilities: a) to endorse the Moral Report, b) to endorse the financial statements, annual accounts, statutory auditor's report & allocate incomes, c) to elect the members of the Board of Directors, d) to review the strategic plan and main strategic organisational developments, e) to amend the organisation articles if required, f) to dissolve the organisation, approving its merger/conversion g) to approve any exceptional financial decision heavily impacting on the organisation's finances notably purchasing real estate as well as issuing bonds.

The Board of Directors (BoD)

The Board of Directors is elected by the GA and is responsible for defining the general content of the organisation's policies and overall strategy. The BoD meets four times a year and has five core responsibilities: a) Overseeing the strategic plan and main strategic development directions of the organisation, b) endorsing the organisational ethics, policies and code of conduct, c) endorsing the anticipated budget for the year N-1, the forecast budget for the Year N, and the closing of annual accounts, d) endorsing the operational scope and notably the country missions to be opened or closed e) overseeing the overall legal compliance at large of the organisation at HQ and country level.

The Bureau of the Board of Directors

The "Bureau" is an offspring of the Board of Directors that oversees the day-to-day management and the main organisational risks. The Bureau of the BOD meets at least ten times a year and has five core responsibilities:

a) to monitor, assess and review the risks linked to the organisation b) to endorse key decisions linked to the organisational risks, c) to take administrative decisions linked to countries of operation if required, d) to pre-review policies and the code of conduct and e) to review membership and endorse decisions related to members.

The Committees of the Board of Directors are in charge of the follow up of specific risks and reports once a year to the board:

Risk & Audit Committee

This committee oversees Acted's key organisational and operational risk management practices, Acted's internal audit functions, Acted's internal control mechanisms and Acted's external audit results. It conducts a yearly risks analysis and proposes a list of priorities to be developed for the coming year which is presented during a BoD meeting.

Security and Safety Committee

This committee oversees the analysis of risks linked to safety and security within the organisation. It conducts a yearly review of security and safety risks and proposes a list of priorities to be developed for the coming year and presented during a BoD meeting.

Remuneration Committee

This committee oversees Acted's compensation strategy. This committee validates the compensation of the upper management and the global salary grid for the year to come.

The Safeguarding and Adherence to the Code of Conduct Committee

This committee ensures that Acted's Code of Conduct and safeguarding policies are respected and applied.

The Green Committee

This committee oversees the implementation of Acted's 2021-2025 green strategy.

The organisational & operational governance is composed of the following 4 bodies:

The Executive Committee (ExCom)

The Executive Committee is led by the

CEO with delegated authority from Acted's President and is made up of 7 people: the Chief Executive Officer, Deputy Chief Executives, the Group Director of Transparency, Compliance and Investigation and the Director of Administration and Finance. It is the top strategic management of the organisation and the key decision-making body regarding the development of Acted's strategy, positioning, alignment and risk management.

The Directors' Committee (DirCom)

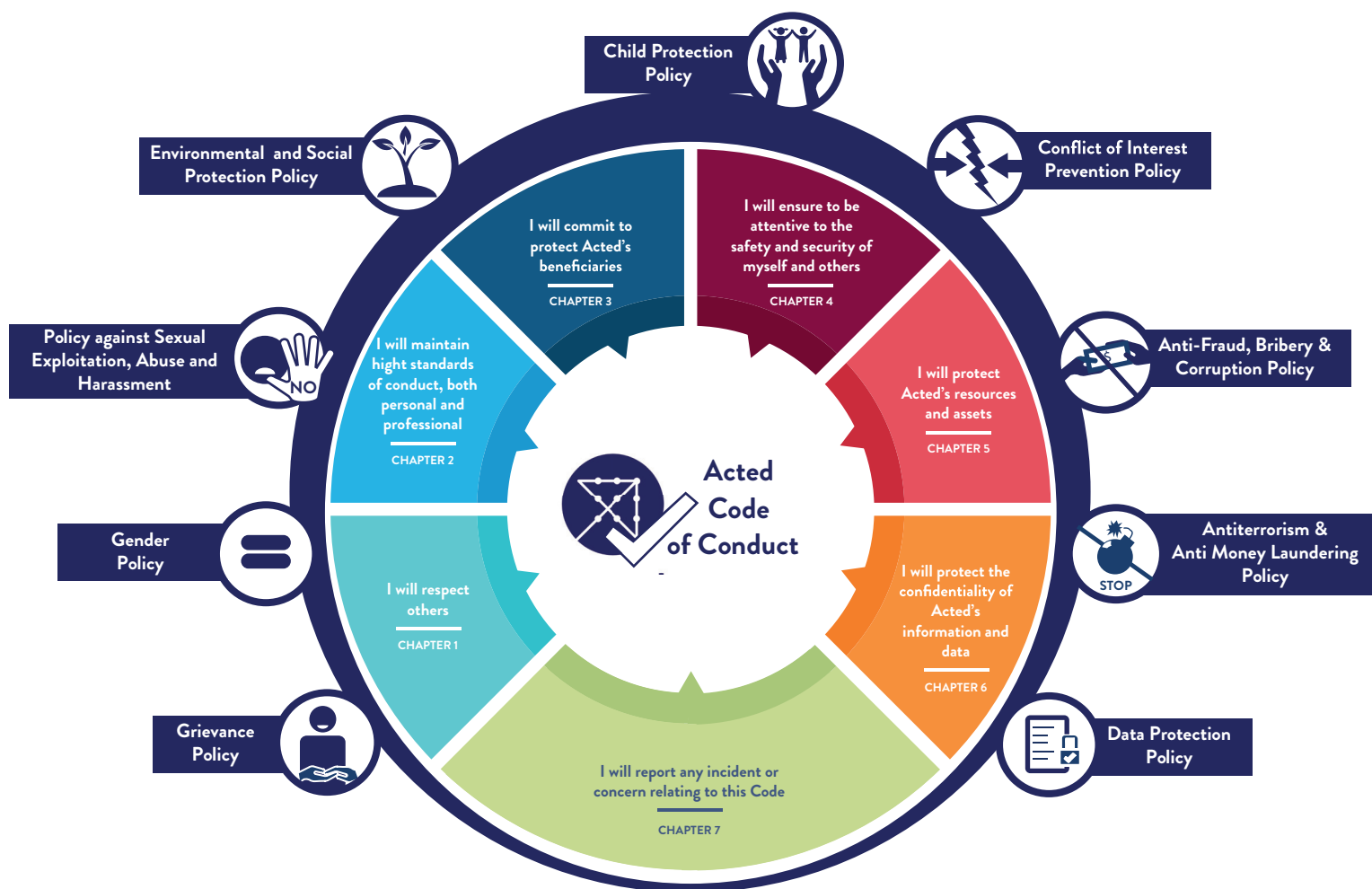
The DirCom is composed of Acted HQ Directors and its five Vice CEOs. It is the upper management of the organisation with regards to operational management. The DirCom has five (5) core responsibilities: a) to contribute to the development and review of Acted processes and procedures, b) to deploy global organisational changes across department, c) to enforce Acted's internal control mechanisms, d) to collectively troubleshoot operational risks at country level, e) to ensure efficient cross-departmental information-sharing.

The Operational Risk Committee (ORC)

The ORC is composed of five Vice CEOs and five HQ directors and is in charge of reviewing operational risks in all Acted countries of operation (linked to programmes, finance, logistics, HR, audit, security and legal affairs). It is an early warning and rapid response mechanism that allows Acted HQ Directors to take relevant actions and to closely monitor the situation in each country missions until the problems are resolved and the situation has improved.

Moreover, all the upper management of the organisation (ExCom, DirCom, Country Directors & Representatives) regularly meets to implement and operationalise Acted's global strategic plan, facilitate internal communication and experience sharing between country missions, and contribute to the external representation of Acted.

Code of Conduct and Policies



Acted is governed by a set of 9 global policies that are regularly revised and reinforced:

Anti-Fraud, Bribery and Corruption Policy

Acted has a no tolerance approach towards corruption and is committed to respecting the highest standards in terms of efficiency, responsibility and transparency in its activities.

Conflict of Interest Prevention Policy

To ensure the most efficient, responsible and transparent delivery of aid, ACTED, its staff and partners commit to preventing their private interests conflicting with their duties.

Anti-Terrorism and Anti-Money Laundering Policy

Never knowingly support, tolerate or encourage terrorism, the activities of those who embrace terrorism and anti-money laundering activities.

Child Protection Policy

Statement of intent demonstrating Acted's commitment to safeguarding

children from harm within internal procedure, throughout all activities.

Policy against Sexual Exploitation and Abuse

Acted adopts a zero tolerance approach towards sexual exploitation and abuse, and is thus committed to their prevention both within the organisation and within the framework of its programmes and beneficiary populations.

Grievance Policy

A framework for professional grievances raised by staff through internal dedicated channels of reporting, and a proper response mechanism and follow-up.

Data Protection Policy

To ensure the protection and confidentiality of personal and sensitive data.

Environmental and social protection Policy

Through this policy, Acted commits to ensure the environmental and social protection is at the core of its organisational, operational and programmatic approach.

Gender policy

The policy aims to help remove structural barriers to gender equality, and challenge the distribution of resources and allocation of duties between men and women within Acted, and within the framework of all our programming.

Accountability towards communities

Acted's accountability includes a confidential and secure **complaints and response mechanism (CRM)**. The CRM encourages the participation of the communities we serve, and enables our project teams to use community feedback to improve our programming.



110,556
FEEDBACK & COMPLAINTS
RECEIVED IN 2022
ACROSS **33** COUNTRIES

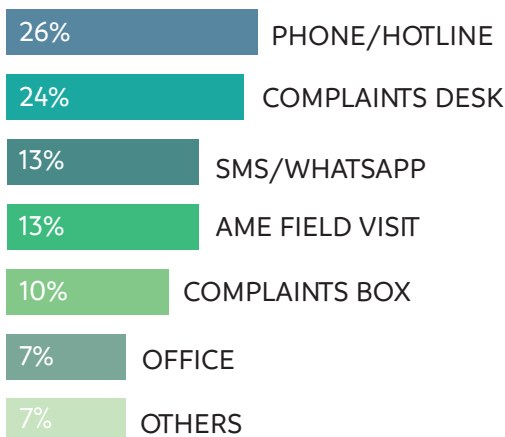
WHO?



53% OF THE COMPLAINANTS ARE
BENEFICIARIES

45% OF THE COMPLAINANTS ARE
WOMEN

HOW?



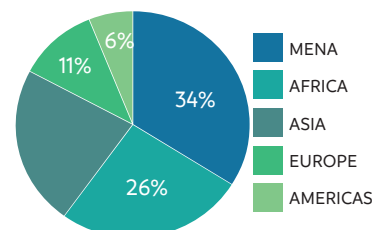
WHAT?

50% OF PEOPLE CONTACT US
TO **BENEFIT FROM ACTED'S
ASSISTANCE**, THE PRIMARY REASON
FOR CONTACTING THE CRM

37,902 PEOPLE
USED THE
FEEDBACK
MECHANISM
TO **THANK
ACTED**



WHERE?



70% OF THE FEEDBACK
RECEIVED ARE ACTED-
RELATED (ACTIVITIES, APPROACH,
STAFF, PARTNERS, CONTRACTORS)

0.4% OF THE COMPLAINTS
ARE CLASSED AS SENSITIVE

Transparency and Investigation

Acted has a no tolerance approach towards corruption and is committed to respecting the highest standards in terms of **efficiency, responsibility and transparency** in its activities. A dedicated **transparency mechanism** has been set up to receive alerts on corruption and is managed confidentially by the Acted Investigation Unit.

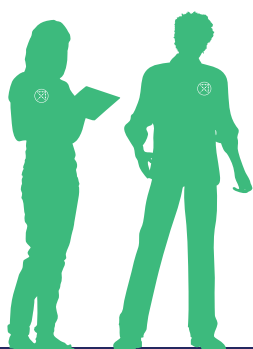


ALERTS
INVESTIGATED
IN 2022

HOW?

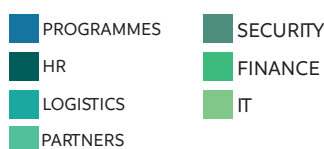
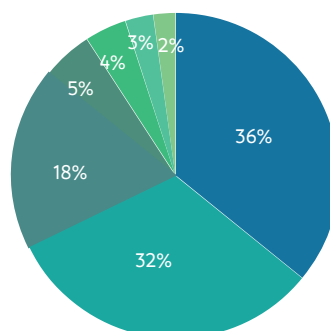
30% OF THE CASES ARE IDENTIFIED THROUGH INTERNAL CONTROL

70% COMPLAINTS RECEIVED EXTERNALLY
OF WHICH:

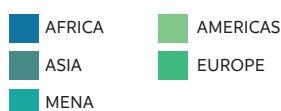
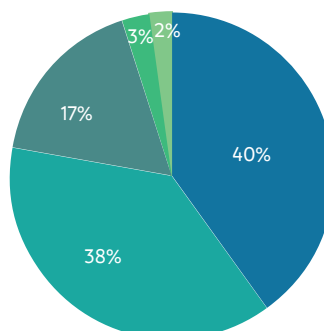


WHAT?

% OF ALERTS & COMPLAINTS BY
DEPARTMENT OR CATEGORY
INVESTIGATED IN 2022



WHERE?



Our Greening Strategy

2022 was the second year of implementation of Acted's 2021 – 2025 greening strategy. The objective of this strategy is to reduce our climate and environmental footprint at both an organisational and programmatic level. More specifically, we aim to reduce our carbon footprint by at least 30% by 2025, 50% by 2030 and ultimately achieve carbon neutrality in our operations. In addition, we aim to upscale our work on climate change and environmental protection to account for a minimum of 25% of our programming portfolio by 2025.

Acted's greening Strategy is based on four pillars: the first, **Mobilise**, focuses on anchoring the greening agenda inside the organisation, and encouraging Acted staff, partners and suppliers to adapt and change their behaviour. **Measure** aims at regularly estimating Acted's greenhouse gas emissions and environmental footprint, in line with the internationally recognised Greenhouse Gas Protocol methodology. **Reduce** centers on

Acted's internal way of working and greening its operations in terms of logistics and supply chain management as well as waste and fleet management. Our fourth and final pillar, **Adapt and Invest**, aims at upscaling our programmes related to supporting climate change adaptation of the most vulnerable and environmental protection.

As for reducing our carbon footprint, in 2022, Acted's greenhouse gas emissions were **62,155 tons, a reduction of more than 30%** as compared to 2021's 92,555 tons despite our operational growth. The upscale of cash programming – instead of purchasing, transporting, and distributing goods – from 55 Mill. EUR to almost 135 Mill. EUR has significantly contributed to this reduction. In addition, we have taken other operational measures such as solarising our field office network.

With regards to the objective of increasing our climate change and environmental protection programming portfolio, in 2022

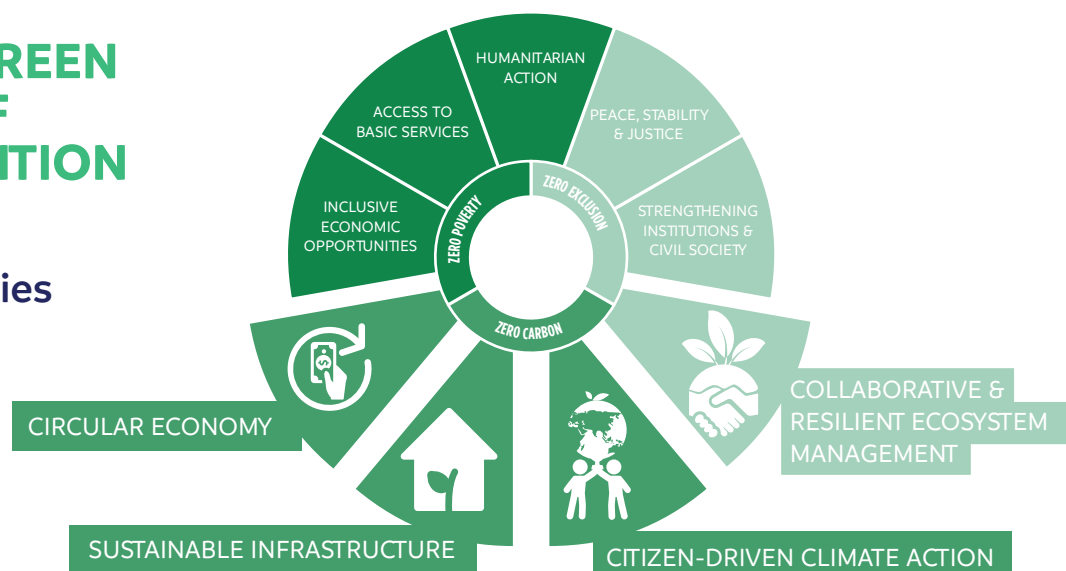
we have reached **15%, a growth of 4% as compared to 2021**. We implemented **85 projects in 29 countries across four thematic areas** linked to climate change and environmental protection and

- Planted almost **200,000 tree seedlings**;
- Installed over **6,500 kilowatt peak solar systems**;
- Rehabilitated almost **3,000 ha** of degraded land
- Built, rehabilitated or retrofitted over **930 green infrastructures** (borehole solarisation, building insulation, rainwater harvesting on schools or other public buildings)

As the most vulnerable communities which Acted serves are the ones most affected by the global climate and environmental crisis, the zero carbon pillar of Acted's 3ZERO objective has evolved into a core business of the organisation, hence we are now pursuing a triple mandate as humanitarian, environmental and development aid actor.

4 CORE GREEN AREAS OF INTERVENTION

85 projects
in 29 countries



Our Carbon Footprint

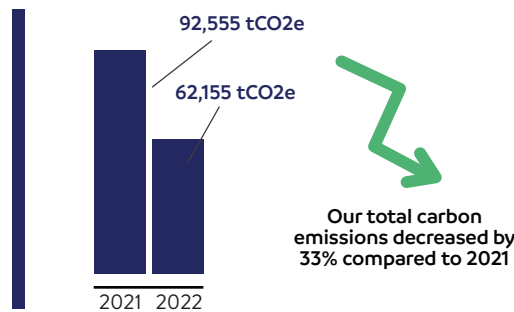
Acted is a pioneer in the NGO sector in measuring its carbon footprint, and has been measuring it since 2017. Through this measurement, we can learn where Acted has the biggest impact on the environment, and where and how we can act to reduce our carbon footprint. The majority of Acted's emissions come from aid provision on the ground.

TOTAL EMISSIONS

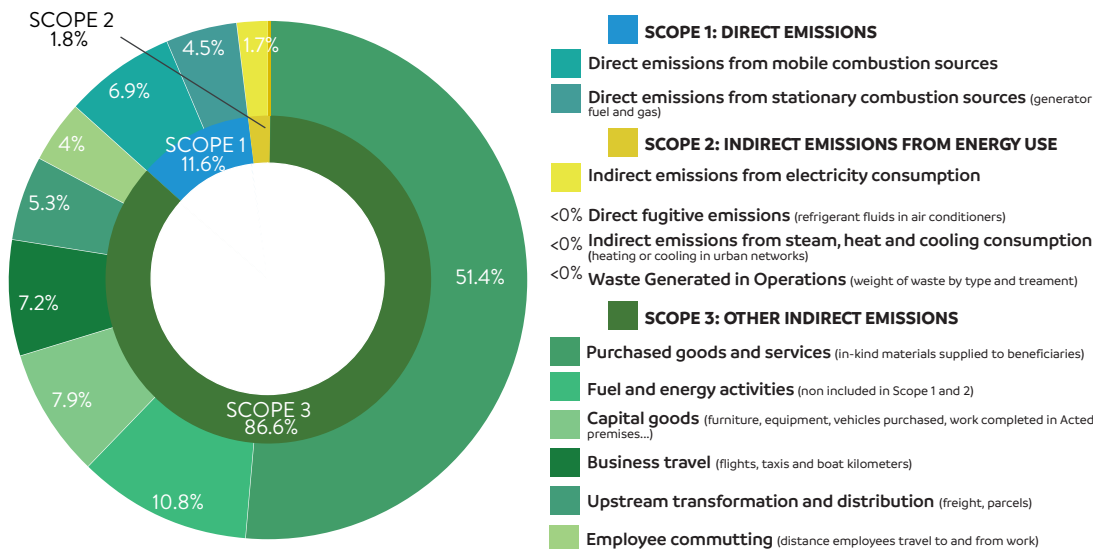
62,155 tCO₂e

= 8.7 tCO₂e/FTE
(ACTED GLOBAL)

= 0.34 tCO₂e/m²
(ACTED GLOBAL)



SHARE OF EMISSIONS ON TOTAL



ACTED 2022 CARBON FOOTPRINT IS EQUIVALENT TO...



THE ANNUAL AVERAGE DIRECT EMISSIONS OF **13,812** INHABITANTS OF FRANCE*

20,720 ROUND TRIPS PARIS-NAIROBI**

THE CARBON SEQUESTERED BY **1,027,738** TREE SEEDLINGS GROWN FOR 10 YEARS***



2,785 tCO₂ OFFSET IN 2022

EACH TON OF CO₂ EMITTED BY ACTED'S FLIGHTS GENERATED CREDITS, INVESTED IN A CDM GOLD STANDARD PROJECT FOR BIOGAS PRODUCTION TO SUPPORT RURAL COMMUNITIES IN NEPAL TO ACCESS CLEAN ENERGY. **65 tCO₂e** FROM OPERATION "CONVOYS FOR UKRAINE" WERE ALSO COMPENSATED

142 NEW BIOGAS PLANT BUILT **4,645** PEOPLE WITH ACCESS TO CLEAN ENERGY FOR COOKING*

Source: CO₂ emissions (metric tonnes per inhabitant) / Data : wordbank.org
Source: Atmosfair-Acted reports
Source: United States Environmental Protection Agency (EPA) - Greenhouse Gas Equivalencies Calculator

*Source: Atmosfair

Tree planting activity at
school PERALTA
Niger - Photo: Acted

Opening of PERALTA, a bioclimatic and inclusive school in Niger

In homage of the victims of the Kouré attack in August 2020, Acted and the families of the victims worked together to design a school project. It has been implemented by Acted, IMPACT and LÉO POUR LE MONDE. On 03 October 2022, the PERALTA School opened its doors to 180 pupils in intermediate classes and from primary to secondary school. It is planned that 160 additional pupils in lower secondary classes will be welcomed at the school from the 2023 academic year on.

Located in the Goudel district of Niamey, the school was inaugurated on Wednesday 23 November 2022 in the presence of representatives of local authorities, Acted and IMPACT staff, LÉO POUR LE MONDE, families of the victims and all the pupils.

The PERALTA school offers excellent teaching in line with the Nigerien curriculum. It is innovative and inclusive and contributes to the strengthening of the Nigerien education system. It also participates in promoting education for all, by encouraging access to education for girls and promoting social diversity.

School facilities include a library with computer facilities, a laboratory, a sports field and a vegetable garden. PERALTA is the first bioclimatic school in Niger; it has been designed to limit its ecological and energy footprint while maintaining optimum ambient temperatures for the pupils. If successful, this innovative model could serve as an example for other schools.



A classroom in school PERALTA
Niger - Photo: Acted



Inauguration of school PERALTA
Welcome word of the pupils
- Niger / Photo: Acted

Inspiring partnerships for a 3ZERO world

In 2022, Acted joined forces with citizens, local authorities, businesses, the media, third places, academics, the tech world, the arts, sport and the youth to implement initiatives in line with the «Zero Exclusion, Zero Carbon, Zero Poverty» objective. Here's a look at some key 2022 partnerships.

Working together to support the most affected by the war in Ukraine

Present in Ukraine since 2015, Acted launched the «Convoys for Ukraine» operation alongside companies, local authorities and individuals, few hours only after the Russian invasion. Over 2,000 tons of essential goods were distributed in areas where the local market was affected at the time (see P. 30-31). In line with the 3ZERO objective, the carbon footprint of this operation has been offset.

The art and tech sectors have also contributed to the response in Ukraine. Startup WeWard, for example, helped fund Acted's activities via its app, which turns «WeWarders'» footsteps into donations, while Suben Art Management and Tate Ward Auctions organised the sale of a street work by the artist Pejac to contribute to this collective effort.

The «Union Nationale du Sport Scolaire» (National Union for Academic Sport) also worked alongside Acted to enable 39 young people from all parts of Ukraine to take part in the Gymnasiade, the Olympic Games for academic sports, held in Normandy, despite the context.

French regions, city councils and other local authorities Acted has been involved with for many years, fire brigade associations and several thousand citizens also contributed to the success of this all-out mobilisation.

When humanitarian becomes HUMANITERRA: Acted and the academic world

Convinced that the training and education of future generations is key to achieving a fair, inclusive and sustainable transition, Acted has joined forces with the academic world to create the first «HUMANITERRA» Chair with KEDGE Business School (BS), a leading French management school. Acted's in-depth knowledge of the field, combined with KEDGE BS's pedagogical expertise, are being put to good use to support the student community in its commitment to, and training for, a more sustainable world. In Tunisia, with the support of the We Love Sousse association, Acted is helping to co-create a Master's degree in Social and Solidarity-based Economics with the Sousse Faculty of Economics and Management, and to mobilise more than 600 students to found 15 «3ZERO Campus Clubs».

Working with the world of impact finance

After helping to launch Babyloan, a solidarity lending platform, in 2022 Acted invested in its successor, Lendahand, to enable the general public in Europe to finance impact businesses in emerging markets. In this way, Acted is helping to strengthen structures that support populations excluded from the traditional financial system (Zero Exclusion), promote ecological transition (Zero Carbon) and create jobs (Zero Poverty) locally. As of today, Lendahand invested over

€140m, avoided 300,000 tonnes of CO2 and created 10,000 jobs.

A partnership with a rural incubator for innovative solutions in France

Acted is a long-standing supporter of community centre l'Hermitage, which is located on a 30 ha former agricultural estate in a rural area of the Oise region. In 2022, Acted worked to transform this initiative and create Europe's first 3ZERO laboratory and campus. This space encourages the emergence of green, technological and social innovations driven by local residents and public and private players. This experimentation centre for innovative local solutions, open to all, is part of the network of 3ZERO Houses (see P. 41).

Such initiatives are important as the multi-dimensional nature of today's challenges requires to think outside the box and mobilise widely, in Europe and the world, to develop concrete solutions where needs are most pressing. This need for joint action on social and environmental issues has been at the heart of Acted's strategy since 2015. These partnerships are built together over the long term, and are intended to be continued, expanded and deepened over the coming years. They bring together players and individuals from all walks of life and work together towards the emergence of a world of Zero Exclusion, Zero Carbon and Zero Poverty.



A woman wearing a purple headscarf and a patterned purple shawl is herding a group of goats in a dry, cracked landscape. The goats are mostly white with some black and brown patches. In the background, there are some small, simple houses and a few trees under a clear blue sky. The ground is dry and cracked, indicating a drought.

OUR PROGRAMMES

Acted supports small herders
facing the drought in Somalia
Photo: © Mattia Velati.

The 2020-2025 Programmatic Strategy: Zero Exclusion, Zero Carbon, Zero Poverty

The 2020-2025 Programmatic Strategy: Zero Exclusion, Zero Carbon, Zero Poverty

Acted's programming is aligned with the organisation's 3ZERO objective: Zero Exclusion, because nobody should be left behind; Zero Carbon, because we only have one planet; and Zero Poverty, because everyone should have the opportunity to realise their potential. It builds on the 2030 Agenda for Sustainable Development and the 17 Sustainable Development Goals (SDGs), recognising that ending poverty and other deprivations must go together with strategies that reduce inequality and injustice and spur inclusive, low-carbon economic growth – all while tackling climate change and the deepening environmental crisis.

United under this single umbrella, our 3ZERO programming has levied a challenge to Acted's teams

in the field to pursue actions within a triple mandate framework: humanitarian, development and environment.

Upscaling our climate change and environmental programming portfolio

Fighting climate change and preserving and protecting the environment is a fundamental pillar of all our programmes. The past year offered, once more, numerous evidence of the inherent link between humanitarian and environmental crises. With millions of people today - hundreds of millions tomorrow - heavily impacted by climate change, it is clear that our humanitarian and development assistance for crisis-affected populations cannot be thought independently of the environments they live in. Since 2020, Acted has been implementing a transformative agenda to transition the organisation, aiming to make the greening of both our programming and our operations a key objective of the organisation. In 2022, our climate change and environment programming portfolio reached 15% and we believe we are well on track to reach 25% by 2025.

Continuing to build on the Humanitarian-Development Nexus

The Humanitarian-Development Nexus remains at the heart of Acted's programmatic approach, capitalizing on our knowledge of local territories. We believe that better development can reduce the need for emergency relief; better relief can contribute to development; and better rehabilitation can ease the transition between the two. Our approach ensures that



humanitarian action and rehabilitation serve as a catalyst for inclusive and low-carbon growth, that we build upon the capacities of every human-being and develop human capital to accelerate access of the most vulnerable to social and technological innovation.

AGORA: Enabling locally led Nexus programming through local territories and knowledge

One of Acted's core motto is "Think Local – Act Global," reflecting the need for our programming to be grounded in a deep understanding of each of our contexts of operation, to identify and implement effective solutions to respond to local needs.

In line with this idea, Acted and its sister organisation IMPACT developed AGORA, an area-based approach that works through local territories to ensure meaningful community engagement, programme impact, and scalability. It grounds actions in local knowledge to ensure that solutions are tailored to each context, by developing an understanding of both local dynamics and provision of public goods. Through participatory methods and capacity building across the project cycle, AGORA puts local communities and actors at the centre of aid planning and delivery, and strives to link local solutions with external actors that have the capacity to help provide technical or financial resources to implement them.

Working across the Nexus, AGORA enables a wide-range of

programmes: improving access to basic services, increasing territorial resilience, fostering environmentally sound local livelihoods solutions, improving natural resources management and addressing related conflicts, or supporting durable solutions to displacement. It can also complement top-down development approaches in fragile contexts through bottom-up community recovery schemes. Finally, AGORA's value-added features can be leveraged to enable Acted's flagship programmes.

Strengthening our global flagship approaches for ambitious and impactful action

Within our programming strategy, we have defined four flagship initiatives which demonstrate our programmes' ability to work simultaneously towards the 3ZERO objective through an innovative and transversal approach: THRIVE (see page 42), the 3ZERO House (see page 40), GOCA (see page 44) and CCCM. These flagship initiatives have been designed, incubated and adapted through iterative learning at the local level, allowing us to define a common strategic and operational framework for their roll out at the global scale. While each specific project implemented within these flagship methodologies is adapted to the specific contextual challenges and opportunities, their common framework allows for a greater specialization and improved capitalization of resources and learning at the organisational level.



Access to Basic Services (pp. 32-33)

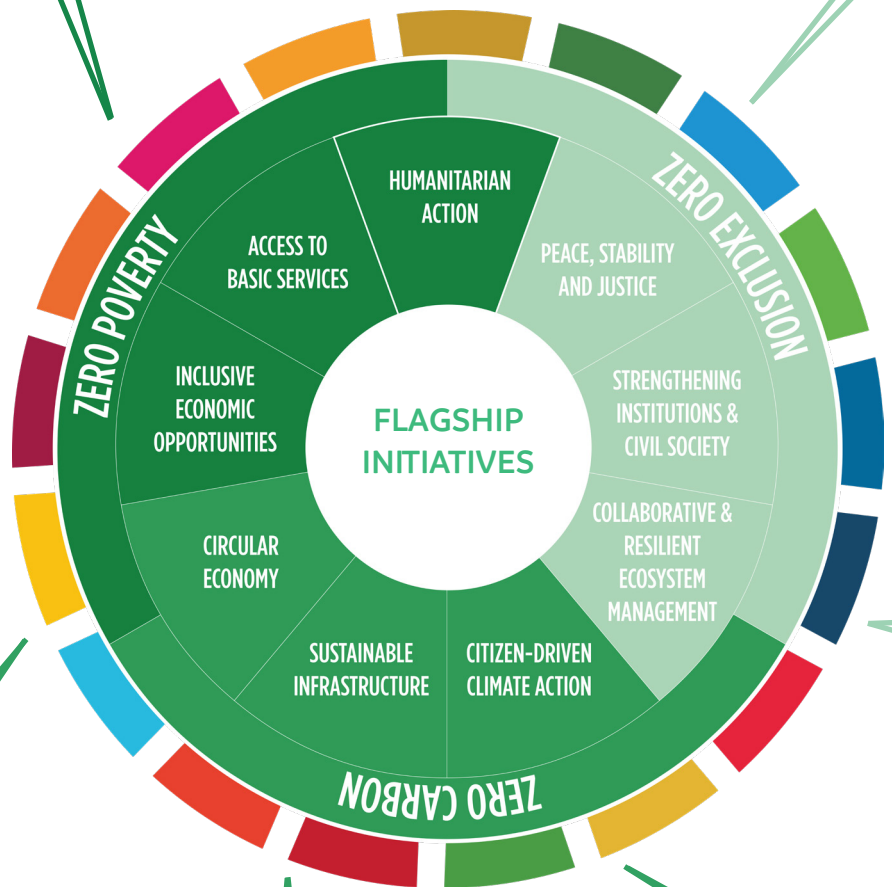
Acted believes that equitable access to basic services such as drinking water, sanitation and hygiene facilities; essential health care; education; energy; and social welfare schemes is key to successfully tackling poverty. Acted's activities aim at improving quality and coverage of services offered, especially for populations who live in places that are historically underserved, too geographically isolated, or economically marginalised.

Humanitarian Action (pp. 28-29)

In emergencies, Acted responds to save lives, paying special attention to the most vulnerable and marginalised, and striving for last-mile delivery in hard-to-reach areas. Acted's humanitarian action includes disaster preparedness and early action; emergency response and recovery, and encourages future resilience and equitable development.

Inclusive Economic Opportunities (pp.34-35)

Acted encourages inclusive economic growth, that is distributed fairly across society, and creates opportunities for all, by ensuring individuals have adequate skills and capacities to access available livelihood opportunities, and that markets can offer decent employment or self-employment opportunities for unskilled, semi-skilled and skilled individuals, especially in sectors where the poor and most vulnerable work, and in places where they live.



Circular Economy (pp. 36-37)

Acted supports individuals; government institutions; service providers; the private sector and social entrepreneurs to design out waste and pollution, to keep products and materials in use as long as possible, and to regenerate natural systems. These actions minimise waste, pollution and carbon emissions, and improve the productivity of resources, resulting in a reduction of the environmental impact of economic activity.

Sustainable Infrastructure (pp. 38-39)

Acted promotes the designing, building and operating of structural elements in ways that do not diminish the social, economic and ecological processes required to maintain human equity, diversity, and the functionality of natural systems. Such infrastructure can improve environmental conditions and therefore people's health and quality of life. It also supports a green economy, creates job opportunities and enhances biodiversity.

Peace, Stability and Justice (pp. 46-47)

Acted works toward preventing conflict, supporting post-conflict stabilisation, and promoting protective living environments and social cohesion. This is done through improving trust between and within communities, reducing risk of violence, preventing outbreak of conflict, and promoting basic principles of the rule of law, such as access to justice, so that people are able to have their voices heard, exercise their rights, challenge discrimination, or hold decision-makers accountable.

Strengthening Institutions and Civil Society (pp. 44-45)

While empowering citizens to make demands and hold to account those who are responsible for delivering services, and at the same time supporting local public institutions to provide better, more effective and inclusive services to their constituents, Acted specifically encourages different stakeholders – from groups of citizens, CSOs and private sector to governments – to work effectively together in co-constructing ways to act collectively in development processes.

Collaborative and Resilient Ecosystem Management (pp. 42-43)

Human activities adversely affect ecosystem resilience such as reduction of biodiversity, exploitation of natural resources, pollution and land degradation. Acted aims to ensure that ecosystems and natural resources are regenerated, consumed, and protected in a more sustainable manner so that local populations can responsibly benefit from them to meet their needs, while conserving the ecosystems for future generations.

Citizen-driven Climate Action (pp. 40-41)

With our planet experiencing significant and accelerated climate change caused by greenhouse gasses emitted by human activities, Acted promotes sustainable consumption and production at the individual and household level (e.g. awareness on measures to reduce water/electricity consumption), as well as collective advocacy and communication activities, to sensitize people about the environment and climate change and aim to bring about lifestyle changes.



Indigenous People Summit, aiming to encourage the involvement of Indigenous People in the community in the Philippines. Photo: Acted

Humanitarian Action

From the war in Ukraine to less prominent conflicts in Armenia; from floods in Pakistan to the drought in the Horn of Africa; conflicts, violence and extreme climate events have forced an estimated 100 million people to flee their homes in 2022.

Many of the humanitarian actions led by Acted during the year are stark reminders of how the intersection of conflicts, climate change and environmental degradation exacerbates pre-existing vulnerabilities and inequalities. At the global level, this has meant countries with higher vulnerability to climate change have faced greater risks of conflict and displacement – especially as populations compete for access to natural resources; livelihoods and assets; and overall humanitarian needs. As an illustration of this phenomenon, 13 of the 20 countries most vulnerable to climate change and least able to implement adaptation measures were also covered by UN Humanitarian Response Plans or Flash Appeals in 2022.

Operational in 10 of these countries and driven by its 3ZERO objective, Acted has sought to directly respond to the humanitarian needs of affected communities, supporting more than 11.6 million individuals affected by crises in covering their most immediate needs – most primarily access to food, shelter and clean water. In doing so, the organisation has paid particular attention to population groups with specific needs and/or vulnerabilities such as children,

women, the elderly and persons with disabilities, who often face increased challenges in accessing assistance.

For instance, to address the specific needs of women and girls in the context of conflict, insecurity, and economic crisis following the February 2021 coup in Myanmar, Acted has worked with a local partner in Kayah state to improve access to inclusive protection services. This has been achieved through the provision of mental health and psychosocial support services, case-management and referral services for survivors of gender-based violence, complemented by distributions of dignity kits containing menstrual hygiene items for women and girls.

Beyond its response to immediate needs, Acted's 3ZERO objective had us striving to support the responses of local actors – formal and informal, whose capacity may have been undermined by protracted conflict, limited resources, or other operational constraints. In Myanmar's Kayah state, Acted and its partner trained local case workers and volunteers on community-based protection mechanisms, thereby sustaining the impact of our direct assistance delivery.

11,608,294 DISASTER OR CRISIS-AFFECTED PEOPLE RECEIVED ASSISTANCE TO COVER THEIR BASIC NEEDS

486,370 PEOPLE PROVIDED WITH ADEQUATE SHELTER AND/OR HOUSING

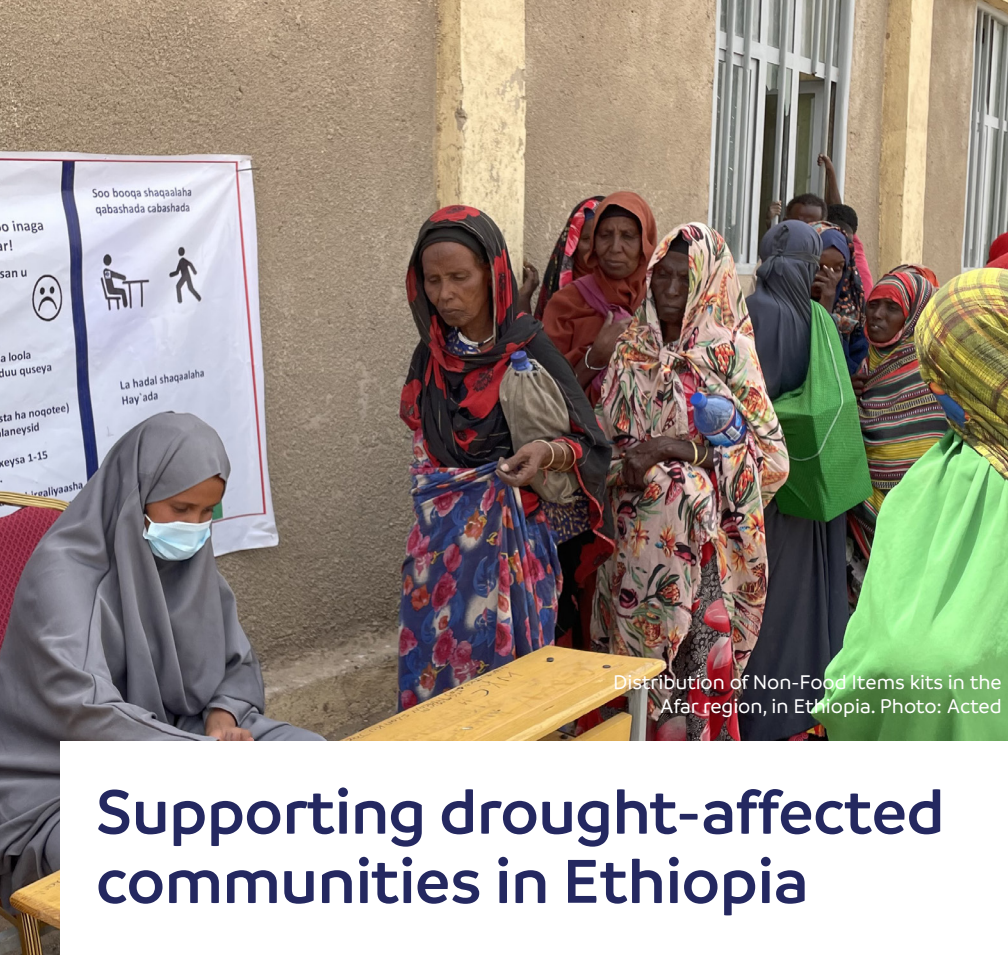
5,075,283 PEOPLE BENEFITED FROM WATER, HYGIENE AND SANITATION ACTIVITIES

20,338 WATER, HYGIENE AND SANITATION FACILITIES RESTORED

1,158,100 PEOPLE PROVIDED WITH EMERGENCY FOOD RATIONS

2,282,022 DISPLACED PEOPLE SUPPORTED IN **1,364** DISPLACEMENT SITES WITH CAMP COORDINATION AND CAMP MANAGEMENT SERVICES

€134,030,048 IN CASH AND VOUCHERS DISTRIBUTED TO **3,092,536** PEOPLE TO MEET THEIR BASIC NEEDS



Distribution of Non-Food Items kits in the Afar region, in Ethiopia. Photo: Acted

Supporting drought-affected communities in Ethiopia

In 2022, the Somali region of Ethiopia was faced with a severe drought while occasional heavy rains caused flash floods, leading to loss of lives and livelihoods, disease outbreaks and damage to infrastructure.

Acted and one of its Ethiopian partners have provided life-saving Water, Hygiene and Sanitation assistance and supported local communities' resilience through the dry season. In parallel to the delivery of safe drinking water, the organisations rehabilitated boreholes that were handed over to local authorities in collaboration with locally led water management committees. The provision of fodder and water for livestock further helped local pastoralists sustain their core breeding stock through the crisis to later rebuild their herds.

Adding to pre-existing vulnerabilities, bouts of violent conflicts have disrupted the already limited provision of basic services in the Somali region.

Nearly 900,000 persons were internally displaced at the start of the year, adding strain to already limited resources in the communities hosting them. In hard-to-reach areas of the region, Acted and its partner have established camp coordination and camp management services to ensure accountable, safe and accessible service provision to displaced populations. Represented through camp management and women committees, Internally Displaced Persons identified improvement works to better displaced and host communities' living conditions, with a particular focus on reducing risks of gender-based violence.

Throughout 2022, Acted worked across 17 displacement sites in Ethiopia, providing humanitarian assistance to more than 410,000 persons displaced by conflict, drought and other extreme weather events.



ARMENIA



Responding to the needs of people affected by the Armenia-Azerbaijan border crisis

Acted supported 16,000 persons affected by the violent conflict at the border between Armenia and Azerbaijan, among them children and elderly persons who had to cope with the trauma of escaping shelling, and losing their homes and loved ones. In mid-September 2022, border clashes caused damage to essential infrastructure such as schools, and private houses, and led to thousands being displaced within Armenia. Acted and partner organisations mobilised to provide immediate relief, including much needed psychosocial support. As markets were functioning in areas where families sought safety, voucher distributions enabled them to purchase hygiene items, food and clothing – a timely response as most of the displaced had left their homes suddenly just ahead of the winter months. Among the families who remained in conflict-affected areas, the most vulnerable were also provided with critical supplies such as first-aid kits and specialised items to care for infants and small children.

ZOOM: Acted's response to humanitarian needs during the war in Ukraine

Acted has been present in Ukraine since 2015 in response to the conflict in the Donbas region. Since the large-scale military action in the country, Acted's teams have been mobilised throughout Ukraine and neighbouring countries to support victims of the conflict.

The invasion of Ukraine in February 2022 has led to an unprecedented level of humanitarian needs: colossal loss of lives, destruction of critical public and private infrastructure causing widespread disruption to essential service provision, and mass displacement inside Ukraine and in neighbouring countries. At the end of 2022, around 6 million were estimated to be internally displaced, and 8 million refugees in neighboring countries and beyond - Europe's largest refugee crisis in half a century. In addition, 6.9 million remained in areas of Ukraine where fighting was ongoing, blockaded or under siege. They were either unwilling or unable to leave due to security risks, damage to infrastructure, or lack of resources and information on where and how to seek safety.

Acted has been working in Ukraine since 2015, notably responding to the humanitarian needs of populations living along the Line of Contact in the Donbass. In the face of a dramatically scaled-up conflict in 2022, Acted faced the challenge of quickly bringing our emergency response activities to a much

larger scale. To do so, we developed an agile operational capacity to concurrently provide assistance to Internally Displaced Persons who had sought refuge in in the West and Centre of Ukraine; find routes to deliver assistance to hard-to-reach populations in areas under conflict in the East and South; and quickly reach newly accessible areas and their populations following the withdrawal of combat troops. Within the first month of its response, Acted had opened seven new operational bases, including in in Lvivska, Vinnytska, Chernivska, Kirovohradska and Dnipropetrovska.

Key to our fast scale-up was the widespread network of partnerships we established with over 100 local actors – volunteer groups, private actors and civil society organisations that had mobilised since day one. Providing them with material and financial resources helped sustain their efforts and quickly expand the geographical coverage of our joint response.

Another instrumental element of Acted's response was the

establishment of an end-to-end supply chain: 106 trucks departed France, stocked with essential supplies donated by the public and local institutions (including food and water, diapers, blankets) and directed, as early as the month of March, towards cities as close to the frontline as Bakhmut and Severodonetsk.

Above all, the most effective modality of response at scale proved our provision of multi-purpose cash assistance reaching populations that remained in conflict areas if markets were still functioning there. Throughout the year, Acted transferred upwards of 44 million EUR to nearly 204,000 individuals, and provided emergency assistance to a total of 1,080,000 individuals in virtually all regions of the country.

To date, it is estimated 17.6 million person still need humanitarian assistance in Ukraine. Acted continues its operations to meet their crucial needs across the country.



Acted informs internally displaced persons in a collective center in Lviv, Ukraine
Photo: Antoni-Lallican



Enabling localisation of aid by strengthening local actors' response

In order to best respond to the needs of displaced individuals and families, Acted rapidly set up a mobile Camp Management and Camp Coordination (CCCM) capacity in several of its operational areas to support the local actors managing collective sites – from volunteer groups, to civil society organisations, to local authorities. These were often not prepared or equipped to cope with the mass influx of population triggered by the invasion.

As part of its CCCM interventions in 2022, Acted worked alongside site management actors across 622 sites to ensure minimum standards were met and to implement best practices regarding accountability, protection mainstreaming and the mitigation of risks such as gender-based violence. Through small infrastructure works, for instance the rehabilitation of latrines and showers, we could also contribute to improving the living conditions and access to basic services of upwards of 45,000 displaced persons. Critical to this work was the end-to-end supply chain we had set-up at the onset of the conflict, which enabled our teams to swiftly provide tailored supplies to collective sites and their residents, such as cleaning supplies and essential hygiene items such as menstrual hygiene products and baby diapers.

Sébastien Lambroschini
Acted Ukraine
Director



To respond to this unprecedented humanitarian emergency, we had to work differently than we were used to. We coped with over 100 staff being internally displaced, losing access to our main offices while mobilising to set up the biggest emergency operation in Acted's history. The resilience and motivation of our Ukrainian staff, as well as the unprecedented mobilisation of organisational resources, enabled us to respond to a succession of crises throughout the year: the initial invasion and associated displacement, the staggering needs in de-occupied areas in April, September and November, and the winter attacks on civilian infrastructure and along the frontline in Donbas.

Support to CSOs in Karkiv city
Photo: Inés Dadda for Acted



Access to Basic Services

In 2022, Acted implemented more than a hundred projects to improve and extend access to basic services and ensure populations' basic needs are met, including in the most hard-to-reach areas.

Basic services respond to fundamental needs such as the need for water, food, electricity and energy, shelter, sanitation, health, and education. They not only improve people's quality of life, but also their prospects for social and economic development, and their confidence in governments. Acted works with a variety of partners and stakeholders to improve access to services, especially for populations who live in places that are historically underserved, too geographically isolated, and economically marginal.

In Lebanon's Akkar – a region historically left aside by public investments – small-holder farmers and public schools struggle to access water due to the inability of public institutions to provide this service in the current crisis. Acted trained and hired 452 vulnerable men and women from the local villages to set up rainwater harvesting systems in 21 greenhouses and 24 public schools. 8,500 students gained access to water on school premises, ensuring decent hygiene and sanitation conditions. Rainwater harvesting saves approx. 25% of the annual cost of water for farmers by providing a free water resource for irrigation during winter.

In rural areas of the Surkhandarya region of Uzbekistan, many preschools are faced with a dysfunctional infrastructure,

including kitchens, water supply systems and sanitation facilities. To improve enrollment and offer pre-school children a quality learning environment, Acted constructed and rehabilitated kitchens and water, sanitation and hygiene infrastructure in 35 preschools. About 4,500 children benefitted from this action. To complement this rehabilitation work, Acted also conducted a health and hygiene awareness campaign aimed at reaching a wider audience of pre-school children and their family members.

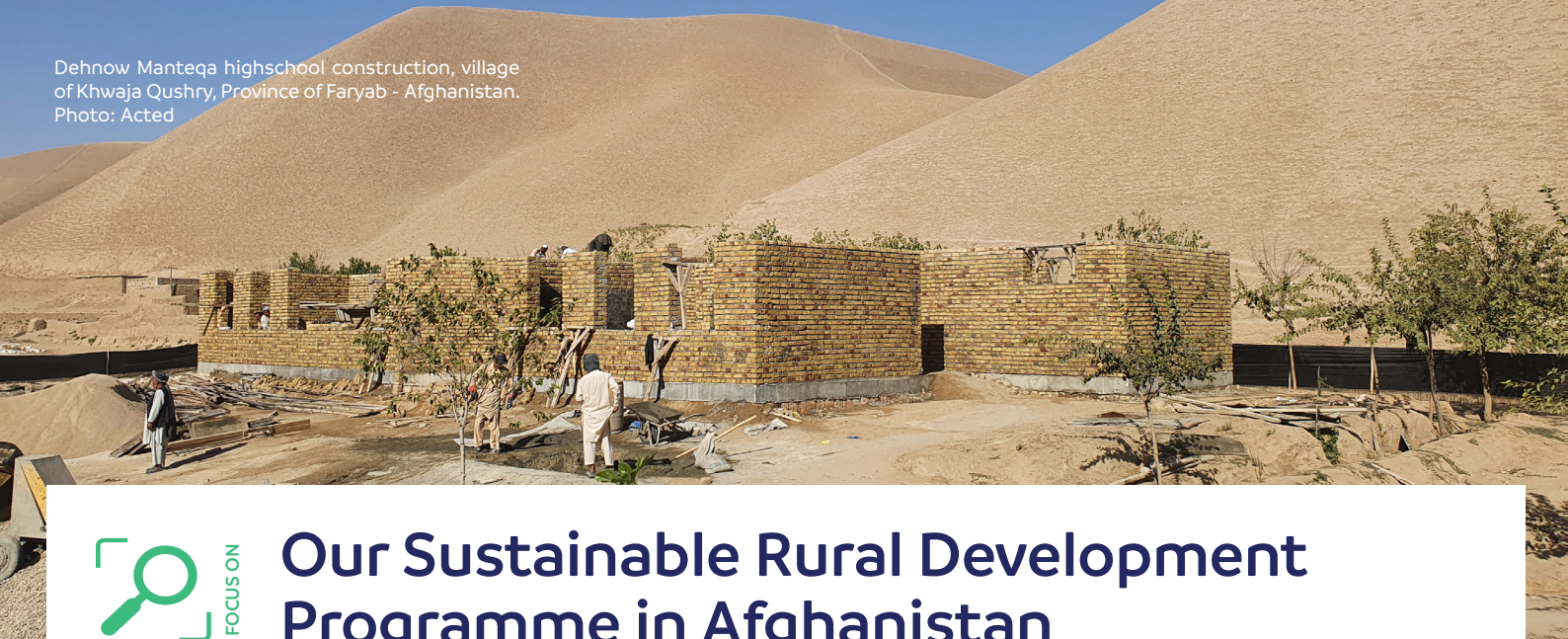
In the communes of Bobo-Dioulasso and Banfora, Burkina Faso, Acted worked directly with authorities, vulnerable communities, and civil society representatives to anticipate and prepare for the possible arrival of Internally Displaced Persons as the situation keeps worsening along the nearby borders with Mali and Cote d'Ivoire. Over 235,000 persons benefitted from this programme which aims at mitigating the impact of IDP arrivals on access to basic services in the 2nd largest city of Burkina Faso (Bobo-Dioulasso) and neighbouring regional capitals. More broadly, as a key CCCM actor in Burkina Faso, Acted contributed to the organisation of four regional trainings for local authorities in the Est, Centre-Nord, Nord and Boucle du Mouhoun regions of the country in 2022. As of 31 December 2022, there were officially over one million Internally Displaced

Persons in these four regions who stand to benefit from local authorities' improved capacity to supervise temporary sites governance and maintenance, mitigate risks of Gender-based violence and Protection from Sexual Exploitation and Abuse, work to ensure civilian character of sites and coordination amongst actors, and generally support IDP and host communities' access to basic services.

In Libya, Acted worked in 25 municipalities and promoted a better cooperation between civil society actors and local authorities to better address local needs with improved service delivery. Acted organised dialogue fora between CSOs and local authorities to increase coordination and planning in terms of inclusive service delivery to vulnerable groups such as persons with disabilities, youths, migrants and internally displaced persons.



**7,344,713 PEOPLE ACQUIRED
OR RECOVERED ACCESS TO
BASIC SERVICES**



Our Sustainable Rural Development Programme in Afghanistan

Running from September 2018 until March 2023, the Sustainable Rural Development Programme promotes participatory, resource-based local development planning in Afghanistan to improve government accountability and basic service delivery, promote access to education, strengthen off-farm income opportunities and enhance agricultural livelihoods and access to markets.

The project Sustainable Rural Development Programme targets more than 650,000 beneficiaries and directly benefits 537 local organisations, state or administrative units in the country. It is an example of how the AGORA approach, an area-based approach thought out by Acted and IMPACT, can be made concrete.

The AGORA methodology proposes to put a locally and culturally relevant territorial entry point at the basis of a project's participatory, resource-

based development planning and implementation. In Afghanistan, manteqas are bounded spaces including several villages that are typically associated with natural terrain features such as a valley or drainage basin. As a notion familiar and tangible to Afghans, the manteqa provides a culturally appropriate entry point to understand the social and economic relationships between villages, enabling Acted to meaningfully engage with local communities across the project cycle, and to foster local ownership and accountability. Because many of the resources essential to rural livelihoods serve multiple villages and are managed at that level through community solidarity systems, planning and delivering at the manteqa level was instrumental in addressing key inter-village issues, building the resilience of communities and helping to address or manage local conflicts around resources. In total, 58 manteqas, covering 24 districts, were targeted.

Teams first mapped and profiled the manteqas, combining local knowledge with quantitative analyses, and then identified key community priorities to build a Manteqa Development Plan. Block grants were allocated to the Platforms, CSOs, agricultural groups or water user associations to actualise these plans.

The SRDP IV has resulted in enhanced participatory and resource-based local development planning, increased agricultural productivity and vulnerable households' income, and basic service delivery, as well as bettered youth and women and girls education and employability levels.

Mrs. Aziza
Deputy
Chairperson
of Shadyan
manteqa in
Nahrishahi
district of Balkh
province



The Manteqa Development Platform develops the ability of rural communities to identify, plan, manage and monitor our own development projects. It empowers the community to take decisions and control resources. It is laying the foundations of effective local community development, which is more inclusive for women and other vulnerable groups. This platform strengthens women to participate and raise their voice in decision-making processes, reflecting long-term positive impact on our livelihoods.

Inclusive Economic Opportunities

Conflicts and droughts compounded with the effects of the COVID pandemic and the war in Ukraine had disastrous impacts on the most vulnerable communities' livelihoods in 2022. In response, Acted implemented 96 projects dedicated to strengthening access to inclusive economic opportunities in 24 countries worldwide.

The African continent, heavily relying on Ukraine for food production, was deeply affected by major price increases linked to the conflict. In Sahel and East Africa, Acted looked beyond the emergency response and scaled up its livelihoods programmes, providing a multisectoral assistance to crisis affected communities. In Mali and Niger, Acted supported the economic recovery of food insecure households by providing cash together with business trainings to help people move out of poverty and increase their resilience to future shocks. At the same time, Acted teams promoted and implemented social cohesion activities to prevent and mitigate the impact of inter-community conflicts in some of the most volatile areas.

In Asia, Acted's programmes addressed opportunities ranging from youth empowerment and access to education in Pakistan, to the promotion of renewable energy production in the community-based tourism sector in Central Asia.

In Sri Lanka, Acted helped farmers fishermen and tourism operators with activities focused

on sustainable livelihoods development and biodiversity protection. Together with its local partner, Acted also introduced and supported the cultivation of spices, therefore opening new economic opportunities for vulnerable communities. Sustainable fishing techniques as well as climate smart agricultural techniques helped contribute to improve communities' economic recovery.

In 2022, Lebanon was strongly affected by an economic crisis, political instability and the long-lasting impact of the COVID crisis and the Beirut blast. As the monetary crisis grew, access to economic opportunities became a priority for the Lebanese population. Acted supported women's economic empowerment through the promotion of income generating activities in the menstrual hygiene sector.

Acted also actively worked with employers, supporting an inclusive and open employment process, as such contributing to social cohesion. In Jordan, Acted provided financial support to 10 social entrepreneurs working with migrants and refugees, to support their economic integration and encourage the provision of new and inclusive economic opportunities.

**ACTED SUPPORTED
11,515 MICRO, SMALL AND
MEDIUM ENTERPRISES
(MSMES)**





In Lebanon, Acted has supported the economic empowerment of Lebanese and Syrian women and their peaceful coexistence in a context affected by the COVID pandemic, the political and economic crisis and the impact of the Beirut explosion. Lebanese and refugee women face obstacles in accessing economic opportunities, notably due to cultural stereotypes, heteronormative attitudes, lack of shared parental responsibilities and lack of access to childcare services. Acted works to break down barriers to women's empowerment at individual, community, corporate and institutional levels.

Together with its partners, Acted has trained a total of 745 women on business management topics, covering a wide range of activities from beekeeping to renewable energy, and has helped these women integrate into the labour market.

At the same time, 13 cooperatives run by women were set up and given training in marketing and social networking. They were also able to take part in awareness-raising sessions on gender and protection. At institutional level, Acted has worked hand in hand with five municipalities to develop specific action plans to support women's economic participation.

Corn husking by women farmers organised, with Acted's support, into cooperatives allowing them better access to markets for the sale of their harvests. - Mali. Photo: Acted



Mali and Niger: promoting sustainable economic opportunities for rural communities facing climate change

In Mali and Niger, through the EU-funded PROGRESS project, Acted supported access to inclusive opportunities for 10,000 people living in climate-sensitive and conflict-affected rural areas. Indeed, in most areas of the cross-border region of Mali and Niger, production systems are based on livestock farming or cereal production such as sorghum, millet, maize, or rice. Such production systems are highly vulnerable to the effects of climate change and suffer from the increased pressure on natural resources in the region due to insecurity, displacements or intercommunity conflict.

Through a conflict analysis, Acted's team identified potential sources of conflict at the community level, which facilitated an inclusive targeting process based on economic vulnerabilities. As a result, 1,635 families started

receiving monthly cash transfers, acting as a social safety net to address their basic needs and help them to 'graduate' out of poverty.

Simultaneously, Acted supported 559 families on their path to employment, through business and vocational trainings. One participant managed to buy and open his own shop, instead of spending part of his income on expensive rent. Acted adapted its support to meet the needs of different groups, for example promoting gardening activities to increase women's access to nutritious food such as potatoes, lettuce, onions, cabbage; providing paid work to rehabilitate community infrastructure; and improving animal health to prevent loss of resources for small herders.

Circular Economy

Acted worked with governments, private sector partners, and consumers, to promote a demand-driven transition towards the circular economy in 2022.

Despite the increasing global awareness of the impact of climate change and environmental degradation on human health and well-being, there remain critical gaps in the business ecosystem and in regulatory reform to effectively transition to a circular economy to reduce waste, conserve resources, and mitigate the negative effects of linear economic models. To respond to these dynamics, Acted continued throughout 2022 to work closely with the private sector, along with governments, and consumers to facilitate this economic transition recognising the economic opportunities that a circular economy can bring, such as job creation, cost savings, and innovation.

In 2022, Acted supported expansion of successful initiatives to integrate circular economy within agro-pastoral activities. Based on successful initiatives supporting vulnerable women in rural communities in Jordan to produce climate-smart animal feed on low-tech hydroponic grow beds, Acted launched a dedicated programme to replicate this effort with 30 vulnerable IDP households in the Mosul plains of Iraq, enabling them to quickly produce sufficient animal fodder to replace more resource-intensive and chemically dependent feed. In Syria, Acted worked with local agro-pastoralists to replace the practice of using agricultural waste directly on the

farm, which often decomposes into putrefied matter with low bioavailability, by transforming the biomass into fertilizer with higher nutritional availability which enhances soil fertility, thus improving crop yields. Acted also supported the production and distribution of biomass briquettes to meet domestic heating and cooking needs.

Additionally, Acted supported private sector actors to absorb waste, prevent it from reaching landfill, and minimise the impact of private sector activity on natural resources. In Jordan, Acted supported vulnerable artisans to utilise a wide variety of waste materials in the production of high-end handicrafts. In Tajikistan, Kyrgyzstan and Uzbekistan, Acted facilitated the development of green financial instruments to support sustainable consumption and production practices amongst actors in the eco-tourism sector. In Sri Lanka, Acted launched a strategic 4-year project to facilitate plastic waste minimisation and management by supporting the integration of target small and medium enterprises (SMEs) into a greener value chain, enhancing SME economic viability as well as environmental sustainability.

Finally, to further raise stakeholder awareness and promote mainstreaming of circular economy, Acted disseminated

the results of its assessment on circular economy into the Jordan Response Plan alongside a tailored toolkit developed for humanitarian practitioners to facilitate adoption of circular practices amongst response plan actors. Acted also advocated within the coordination system for key recommendations to be integrated into response plan Standard Operating Procedures (SOPs).

**5 COUNTRIES RECEIVED
A SPECIALISED SUPPORT
ON RESEARCH AND
DEVELOPMENT FOR
SUSTAINABLE CONSUMPTION
AND PRODUCTION AND
ENVIRONMENTALLY SOUND
TECHNOLOGIES, WITH
AN OVERALL AMOUNT OF
2,001,000 EUROS**

**27 ENTITIES SUBSTANTIALLY
REDUCED WASTE GENERATION
THROUGH REDUCTION, REUSE,
REFURBISHING, REPAIRING,
RECYCLING RECOVERING AND/
OR REDESIGNING**



In Jordan, accessing economic opportunities through upcycling



JORDAN

In Jordan, Acted has been supporting economic opportunities for the most vulnerable Syrian refugee and hosting communities in Central and Northern Jordan for the past five years, notably by providing direct technical and financial support to agriculturalists and micro-entrepreneurs. In line with the recommendations of its analysis of opportunities to integrate circularity within the Jordan Response Plan, Acted expanded this support to focus on the artisanal sector, where strong potential was identified to valorise waste by integrating it into locally made handicrafts. These included the integration of plastic bags waste into the production of handbags and tote bags, the use of recycled glass for the production of coasters and trivets, upcycling of paper waste into artisanal wall hangings and lampshades, and upcycling locally crafted fabric pieces into decorative wall-hangings, pillows and throw blankets reflecting traditional design. Supply networks

were established in the targeted communities between artisans and private sector suppliers who could make relevant waste materials sustainably available at little or no cost to the artisans. Acted then provided technical design and branding support as well as financial support to offset initial investment costs related to integration of waste materials. Moreover, the targeted artisans were provided with support to access key markets such as national bazars, embassy gift shops where they could establish relationships with new consumer groups. Integrating design aspects within artisanal processes has allowed the supported women to tap into tourist markets where higher-end products are in demand.

Teaching women to work with multiple materials is key for making products that have functional and aesthetic appeal to today's consumers. In total, 50 female artisans were supported in the past year within the framework of this project to enhance their access to income while simultaneously promoting eco-friendly design and waste valorisation.



Promotion of craft activities as part of a project to increase economic opportunities for Jordanian women and Syrian refugees. Photo: Acted

Mageda Amoura
Acted
Livelihood
Technical
Coordinator
Jordan



In Jordan, women are active players in terms of supporting environmental protection and finding innovative and successful ways to reduce resource use, minimise waste, and valorise waste materials. While the role women play in domestic resource use is clear, it is also essential to support female entrepreneurs to ensure the green transition in our economy.

Sustainable Infrastructure

Sustainable infrastructure remains at the heart of Acted's 3ZERO strategy. In 2022, Acted implemented 40 projects with a focus on sustainable infrastructure, an increase of 150% compared to 2021. Most of these projects have been implemented in Lebanon, Niger, Syria and countries of Central Asia.

In 2022, Acted highly capitalised on its previous experiences to replicate good practices on sustainable infrastructure activities through 40 projects in 16 different countries. Over the past year, Acted implemented most of its activities including sustainable infrastructures components in Central Asia, Middle East and North Africa (MENA) and to another extent in Africa. By more than doubling the number of its interventions in this sector, Acted demonstrates its willingness to strengthen and develop its Humanitarian-Development-Peace Nexus approach.

In 2022, Acted implemented various projects with a focus on sustainable infrastructure in different contexts, including in countries that are suffering from natural disasters, countries hosting refugees or countries where sustainable infrastructure is still lacking.

The impacts of natural disasters are increasing every year because of the effects of climate change. Acted's sustainable infrastructure interventions seek to build more sustainable cities and communities, better able to withstand the effects of climate-induced disasters. In 2022, Acted intervened in the Philippines and Haiti to contribute

to the reconstruction and recovery of communities affected by respectively the typhoon and the earthquake. In the Philippines, Acted supported the rehabilitation of a range of different infrastructure schemes, to support the recovery of typhoon-affected families and help re-establish basic services. For instance, Acted rebuilt 3 Day Care Centers, repaired an Evacuation Center and installed solar streetlights in Barangay city to ensure safety and security. In Haiti, Acted has contributed to guarantee and improve access to dignified and safe housing by rebuilding earthquake and cyclone resistant houses and training local craftsmen to improved local construction techniques while using Build Back Safer methodology which aims to provide accessible advice to families on improving their makeshift shelters or simple homes within limited budgets. Rather than advocating for unaffordable one-time solutions, they encourage an incremental approach driven by the owners themselves, aligning with the common practice in the affected community. Acted also built and rehabilitated more than eight schools to allow pupils to get back to more resilient schools after their destruction.

In line with its green strategy, Acted supports interventions that address the need for sustainable infrastructures while improving household empowerment. In Jordan, Acted implemented a project for the improvement of green sustainable infrastructures through a multi year project. This action contributed to improving the livelihoods of vulnerable Jordanians and Syrian refugees in a durable manner, while enhancing green community areas such as public parks and playgrounds.



ACTED
CONSTRUCTED AND/OR
REHABILITATED AND/OR
RETROFITTED
933 INFRASTRUCTURE
UNITS, MAKING THEM
SUSTAINABLE, RESILIENT
AND/OR RESOURCE-
EFFICIENT



6,555
KILOWATT
PEAK OF
SOLAR PANELS
INSTALLED



Woman restoring storage bins while also protecting the fodder against pests through a cash for work modality. - Pakistan Photo: Acted

In Pakistan, building back better following the floods





PAKISTAN

Pakistan is highly vulnerable to climate change and natural disasters. Over the years, the country has been hit by a series of natural disasters, including earthquakes, typhoons, floods and droughts. Pakistan faces a series of major challenges: a large refugee population, a difficult economic and political situation, inflation and the increasing devastation caused by extreme weather events.

To combat these various scourges, Acted has undertaken a number of sustainable community infrastructure projects to make the country more resilient to shocks. Acted builds sustainable infrastructures to minimise the effects of flooding. These structures are designed to retain, divert and store excessive water flows, thereby ensuring

the resilience of communities to flooding. In addition, Acted has focused on strengthening retention and detention basins to reduce flooding and conserve water, implementing alternative water supply systems, building ponds and roads. Another crucial initiative has been the rehabilitation and construction of raised community platforms, providing emergency evacuation options in the event of flooding.


In addition, to effectively reduce its carbon emissions, Acted in Pakistan has installed a 34 KV solar system to meet the energy needs of its offices. Since the installation, petrol and electricity consumption has been reduced to almost zero. The investment in the system is expected to pay for itself within 18 months. The system will have a positive impact on the environment, contributing to zero emissions.

SOMALIA

Somalia is impacted by human induced climate change. A consecutive sixth failed rainy season in the country, resulted in further lack of access to water.

Acted builds on two approaches for its response, seeking to build sustainable water infrastructures. First, Acted develops public-private partnerships (PPP) with local water management companies. Whilst the initial investment in the infrastructure is supported through Acted's institutional donors, maintenance and cost recovery is undertaken by the private company beyond the lifecycle of the project. In doing so, Acted establishes responsibility to ensure continuity of service provision, including asset maintenance as needed. The introduction of a cost recovery component through PPP enables access to funds to conduct future rehabilitation and/or maintenance works under the guardianship of the private entity, whilst also ensuring subsidized costs for low-income and vulnerable groups to access critical waters supplies. Secondly, Acted implements, where possible, solarization of boreholes which has multiple positive outcomes, including as a replacement for diesel as a fuel. Whilst having positive environmental outcomes, it all ensures lower running costs for communities. Since 2020, Acted has solarized 46 boreholes in Somalia.



Citizen-driven climate Action

In line with our organisational goal of working towards a world with Zero Carbon; Zero Exclusion; and Zero Poverty, Acted implemented 43 projects promoting citizen-driven climate action in 2022, seeking to build momentum at the individual level to drive towards systemic change for a Zero Carbon world.

Our initiatives linked to this pillar were spread across 18 countries in Africa, Asia, Europe, and the Middle East, and sought to target behaviour change at the individual level, to contribute towards collective climate action.

For example, in the Philippines, as part of the Learn2Lead project, Acted trained 30 business professionals on sustainability management. The training sought to enable participants to analyse the complex relationships between the environment, society and the economy; to use this knowledge to develop a sustainability action plan for their organisations; and to influence stakeholders within their organisation, towards more responsible and sustainable business practices. The six-week online course included both theoretical and practical aspects of sustainability management, through modules such as Sustainable Urban Development; Circular Economy; and Climate Change.

In both the Middle East and Africa, Acted worked to promote climate-smart practices in agri-business. In

Iraq, for example, Acted trained 35 people (20 women and 15 men) on azolla cultivation (a plant that can be cultivated for livestock feed, and which only requires minimal water input, making it ideal for harsh climates, including arid and semi-arid lands) and permaculture practices. All 35 project participants received either azolla planting units or permaculture kits, to help them practice the new techniques they learnt during the pilot.

In Uganda, Acted continued to work closely with the Ministry of Water and Environment, and Climate Change Department, as part of a programme aiming to reduce greenhouse gas emissions and negative environmental impacts of the beef industry.

In France, as part of the 1PLANET4ALL project, Acted reached over 13 million people with a campaign on climate awareness, including awareness-raising events at four universities across France. The project included the development of a mobile app, which aims to inform young people about climate issues through a gaming approach, which

was launched on the Play Store and App Store in June 2022.

In Mali, Acted worked with Farmer Field Schools (FFS) to promote climate-sensitive agricultural practices, including providing trainings to FFS groups on biological pesticides. These trainings highlighted the benefits of biopesticides and biofertilizers over chemical alternatives, and focused on promoting the use of natural fertilizers and natural control methods against plant pests and diseases. Acted's trainers provided technical information to participants on how to ensure efficient crop growth, as well as safety for humans, when using these methods.

Connect, Unleash, Innovate: The 3ZERO House, a Unique Hub for Social Innovation

In December 2022, Acted opened the doors to the Dushanbe 3ZERO House. The house is a collaborative space, developed with the goal of connecting and empowering different stakeholders to work towards the objective of a 3ZERO world. It provides a local ecosystem for actors to multiply and accelerate partnerships, innovations, and solutions.

In the months before the launch, Acted embarked on a long road of discussions with potential partners, to shape and refine the concept of the 3ZERO House, including agreeing which partners would be based inside the house, and the kind of space and equipment they would need. An exciting and diverse list of partners came on-board – including Climate-KIC: a global Knowledge and Innovation Community (KIC); the Tajik Community-Based Tourism Association (TCBTA); PEAK, an initiative to support inclusive private sector development in Tajikistan and Kyrgyzstan; the Bactria Cultural Centre; microfinance institution Oxus; and Korvoni Umed, an NGO running a social coffee shop.

The House infrastructure was renovated to meet the needs of each of the partners: the roof was insulated to make it more energy efficient; the building was connected to a central heating system; and the floor, ceiling, and walls were all repainted.

Acted's plans for the Dushanbe 3ZH going forwards include the development of a media brand "III0 production" – producing

educational and reporting content on 3ZERO issues – as well as a music studio; and film screenings. The 3ZH library has been well stocked by Bactria Cultural Centre, and is being bolstered with new titles on feminism and climate change.

Replicating such a successful practice, Acted supports the launch of new 3ZERO Houses in Sri Lanka and Myanmar to empower local Civil Society Organizations (CSOs) and entrepreneurs aligned with the 3ZERO mission. This approach will also be extended to additional countries with a notable presence of CSOs and social entrepreneurs as well as a conducive environment for implementing these initiatives. Jordan, Tunisia, Türkiye, Lebanon, Moldova, Pakistan, Kyrgyzstan, Kenya, and Uganda have been pre-identified by Acted as potential countries for establishing new 3ZERO houses. The selection process involved a preliminary assessment, which took into consideration factors such as the stability of the local context, the network and organisational capacity of civil society actors, the potential for civil society and entrepreneurial development, and Acted's own experience in each country.



Sergey Chutkov
3ZERO House
Coordinator

We were thrilled to see the enthusiasm for our 3ZERO House in Dushanbe, a unique and innovative format that brings together different organisations to co-create something new and impactful. Despite the chilly and rainy weather on the launch day, we had a wonderful turnout of guests from various sectors, including government, donors, media, academia, and civil society. The social Café offered hot drinks and snacks, while traditional Tajik music filled the air with a cozy vibe. We also enjoyed a special performance by young actors on gender issues, which sparked lively discussions. The 3ZERO House is an open and collaborative space for anyone who shares our values and wants to join us in making a positive change. We are happy to provide technical support and guidance from Acted and our other partners to those who share the 3Zero values.



117,513 PEOPLE
ENGAGED IN CAMPAIGNS FOR
SUSTAINABLE DEVELOPMENT
AND LIFESTYLES IN HARMONY
WITH NATURE IN 2022

Collaborative and Resilient Ecosystem

Working to balance environmental conservation and economic development is crucial to preserve and sustain our planet's natural resources and the livelihoods of those who depend on them. In 2022, Acted has implemented 45 programmes that had components of collaborative and resilient ecosystem management in close collaboration with governments, the private sector and local communities.

Many challenges are associated with ecosystem management, including climate change, biodiversity loss, land degradation, and water scarcity. Acted aims to mitigate these challenges by adopting a collaborative and resilient approach to ensure the sustainable use of natural resources for future generations. In the contexts where Acted works, human induced climate change is often a driver for conflict over natural resources, with social impacts including displacement, increases in gender-based violence and malnutrition. Acted works with communities, government, private sector and research institutes to understand, then re-balance, ecosystems. The collaborative aspect of this approach involves bringing together diverse groups with different perspectives and interests to work towards common goals.

In East Africa, communities are forced into human to human and

human animal conflict, fighting over dwindling resources, including water and grazing areas. Acted supports communities to develop resource sharing agreements to manage the access to and use of these resources.

Further, in Central Asia, Acted has launched a new regional programme, 'Sustainable trans-boundary resource allocation mechanisms for peace in the Fergana valley' (STREAM) that works with communities and stakeholders in the Ferghana valley to improve the sustainable use of water and land resources in riparian communities. STREAM is now in the inception phase and developing a comprehensive contextual analysis, with a focus on the impact of climate stresses, to foster an integrated and evidence-based participatory approach to natural resource management. Effective ecosystem management requires a sound understanding of ecological processes, as well as knowledge of

the social, economic, and cultural factors that influence resource use and management. Through programmes like these ones, Acted is able to ensure sustainable use of natural resources and preserve the health and resilience of ecosystems.

2,967 HA OF DEGRADED LAND REHABILITATED, REGENERATED AND/OR UNDER HOLISTIC MANAGEMENT

9 COUNTRIES RECEIVED SPECIALISED SUPPORT IN THE AMOUNT OF €3,734,777 FOR THE CONSERVATION AND SUSTAINABLE USE OF BIODIVERSITY AND ECOSYSTEMS

195,000 TREE SEEDLINGS PLANTED



Faryab Women Social Association's CSO small grant project, Dehnow Mantea of Khwajasabzposh district, Faryab Province - Afghanistan. Photo: Acted

THRIVE or 'Towards Holistic Resilience in Vulnerable Environments' is Acted's flagship initiative to build holistic long-term, community resilience in rangeland areas for agriculturist, pastoralist, and agro-pastoralist populations.

In 2022, Acted has taken an ecosystem approach in programming in Afghanistan, Kyrgyzstan, Niger, South Sudan, Uganda, Iraq, Jordan, Syria and Tajikistan and Uzbekistan. Working with smallholder farmers, extension workers, the government, other NGOs and the private sector, Acted provided a holistic and integrated approach to managing natural resources, including soil health, vegetation, fodder, horticulture and agricultural production. In South Sudan, under a KFW-funded THRIVE programme, Acted trialled the use of goats to clear land, based on the 'holistic land and livestock management (HLLM)' approach to farming that focuses on

maintaining the health of the land, the animals, and the communities we support. As natural browsers, goats prefer to eat a wide variety of plants, including weeds, shrubs and trees. By using goats to clear land instead of intensive hand clearing, farmers save money and avoid damaging the soil and disrupting the natural ecosystem of the land. In addition, the goats' natural fertilization of the soil with their manure can help to improve soil health and promote healthy plant growth. Goat keepers 'rent' their flock at a nominal amount to farmers, who can clear land in record time, and regenerative previously abandoned agricultural land. Overall, using goats for land clearing is an excellent example of how holistic land and livestock management can benefit both the environment and the farmer, by promoting sustainable and regenerative farming practices that are beneficial for all resource management. It is critical that natural resources are managed in a way that not only provide goods and services for the communities living in and around the areas, but also ensuring their continued presence for future generations. Thus, integrated natural resource management that supports communities to peacefully share and sustainably use natural resources is a critical aspect of resilient communities.



TAJIKISTAN



In Tajikistan, Acted works on natural water resource management, focusing on collaborative management of the water sector. The programme is focused on the Tajik Syr Darya Basin, which houses more than 2 million people, and aims to develop integrated water management, which will lead to more efficient and sustainable use, protection and development of basin water resources. If integrated water resource management is applied at the local, sub-basin, and basin levels, it is likely livelihoods of the rural population in the region will be better adapted to climate change. Acted works closely with the Government of Tajikistan, brings capacity support for water use planning and implements measures at basin, watershed, irrigation system, and farm levels to reduce agriculture water consumption. This leads to irrigation efficiency and decreased risks of water-related disasters, and improves rural livelihoods.

Strengthening Institutions and Civil Society

Acted places engagement with local actors at the forefront of its programmatic approach, in line with its commitment towards achieving the Sustainable Development Goals and localisation efforts.

The empowerment of local organisations and actors is a key area working towards Acted's Zero Exclusion objective.

Acted has supported local actors with tailored assistance across 29 countries, including both civil society organisations (CSOs) and government institutions to improve their capacities, support communities, and implement relevant programmes.

In the Philippines, Acted empowered 35 local organisations in the conflict affected region of Mindanao, through its signature civil society organisational capacity assessment and development toolkit – the GOCA (Grassroots Organisational Capacity Assessment). The GOCA is used to analyze the organizational and institutional capacity of CSOs followed by tailor-made training. In addition to general training needs identified by the GOCA, Acted provided technical trainings to the CSOs for peacebuilding and gender protection mainstreaming. The CSOs were able to test their capacities and implement actions through grants awarded based on a call for proposal. Through tailored support and practical hands-on experiences, the CSOs enhanced

their ability to implement projects and effectively engage with local communities. Acted works with both CSOs and local authorities, a key to ensure mutual understanding and complimentary approaches for peacebuilding. Acted strengthened 12 local authorities' capacities to integrate and implement different social cohesion mechanisms.

Following political changes in Afghanistan in late 2021, Acted prioritized continuing support for CSOs throughout 2022 to meet critical needs. In North-West Afghanistan, Acted supported local communities and actors to improve government accountability and basic service delivery. 16 CSOs received grants to provide livelihoods opportunities focused on job creation opportunities for women and complimentary trainings to build management and leadership skills. Capacity building of national NGOs also remains a priority to support localisation goals. Acted is part of a twinning program, that pairs International NGOs with National NGOs to build their capacity and improve internal systems and transparency, and thereby access to funding.

Acted also ensures that capacity building of local authorities is integrated into larger multi-sectoral interventions as a cross-cutting need. In South Sudan, technical capacity building of local authorities is used to reinforce WASH and protection service provision in refugee hosting communities; in Lebanon local authorities are strengthened to manage water and wastewater services; and in Mali local health and nutrition authorities are capacitated to address malnutrition.

ACTED ENHANCED THE CAPACITY OF 1,454 CSOS AND GOVERNMENT INSTITUTIONS

ACTED SUPPORTED 149 GOVERNMENTAL UNITS TO ENABLE THE PARTICIPATION OF CIVIL SOCIETY IN PLANNING AND MANAGEMENT OF PUBLIC SERVICES

87% WHO PARTICIPATED IN GOVERNANCE INTERVENTIONS BELIEVE DECISION-MAKING IS INCLUSIVE AND/OR RESPONSIVE



Training of civil society organisation in the framework of Acted's 3-year project aiming at strengthening democratic governance, accountability & local development in Libya. Photo: Acted

In Libya, Acted trained civil society organisations to implement projects that benefit communities

In 2022, Acted continued to work on a three-year project in Libya which seeks to strengthen democratic governance, accountability, and local development by empowering civil society actors to participate in decision-making processes. As such, Acted trained and supported CSOs to implement projects in several municipalities across the three regions of Libya. Moreover, the project includes the organisation of networking events for knowledge sharing and the creation of a Resource Center in Benghazi to host CSOs. Among the CSOs taking part in the projects was Tech Sparks, a non-profit promoting technology and programming skills.

Pharane Gilles Césaire
Cheffe de projet en Haïti



In Haiti, Acted enabled 15 feminist civil society organisations to have a clear idea of their level of development, to work directly on their institutional weaknesses, to produce procedural tools of various types and to make adjustments to their structure. Institutional changes have been made, establishing links and lasting partnerships with other development actors, and learning to respond appropriately and effectively in their operating environment. This work has given me the satisfaction of participating indirectly in an associative life that is moving the lines towards greater empowerment for women in Haiti.



Tech Sparks Team
Testimony of an association supported by Acted

Acted's civil society support has been instrumental in enabling Tech Spark to achieve its goals. We have benefited from financial and technical support that has allowed us to develop innovative solutions to address social and economic challenges in our community. This support has also enabled us to improve our capacity and skills in the areas of technology and innovation. [...] Acted's support was responding to a genuine need in our community for access to technology and digital skills. This need was particularly acute for young people, who face significant challenges in accessing education

and employment opportunities. Through the Linataawan initiative, we were able to develop a sustainable model for delivering technology and innovation support to young people, which has had a significant impact on their lives and on the wider community. As a result of Acted's support, we saw significant changes in our organisation and in the wider community. Our technology hub has become a hub of innovation, with several successful startups emerging from its programmes. Additionally, more excitement and activeness among the members of the organisation to provide their best, and there is an increase in the volunteers to join the organisation. Overall, we have seen significant improvements in education, employment, and income in our community as a result of the support provided by Acted through their Linataawan initiative.

Peace, Stability and Justice

In 2022, Acted implemented 26 projects on the Peace, Stability and Justice theme, across 17 countries. Through this work, Acted seeks to prevent conflict, support post-conflict stabilisation, and promote protective living environments and social cohesion.

In 2022, Acted implemented 26 projects on the Peace, Stability and Justice theme, across 17 countries. Our work on Peace, Stability and Justice included both projects with an exclusive focus on peacebuilding and conflict mitigation, such as in Sri Lanka, and projects that sought to promote peace and social cohesion through broader means. In Mali in 2022, Acted led a consortium project which seeks to contribute towards conflict prevention in the Gao region, through communal infrastructure projects. A series of studies and workshops were held to assess conflict dynamics in the target locations, and to identify opportunities to promote peace by bringing different groups together around infrastructure projects. Following the participatory selection of infrastructure initiatives, construction and rehabilitation works were launched for six initiatives, including the installation of an electricity system; the construction of community latrines blocks; and drilling works.

In Yemen, as part of a large-scale consortium project on promoting resilience for vulnerable communities, Acted carried out

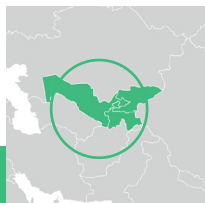
multi-sector shelter, WASH, and livelihoods activities, designed to improve social cohesion for IDPs and host communities. Activities included shelter rehabilitations and the provision of rental subsidies to help integrate IDPs in host communities through shelter improvements. To strengthen the sustainability of the intervention, Acted and its consortium partners worked to improve the capacities of local civil society organisations to design and implement conflict-sensitive social cohesion initiatives. Acted carried out training for selected CSOs on subjects such as project cycle management; financial management; and proposal writing and reporting. These CSOs were then trained by Acted's partner on how to design and deliver conflict sensitive social cohesion initiatives.

In the Philippines, Acted's peace, stability and justice work is focused on the Bangsamoro Autonomous Region in Muslim Mindanao (BARMM) region. In January 2022, Acted ran six trainings, for 43 women and 78 men, on subjects including the principle of conflict prevention and mitigation and fundamentals of conflict mediation. The impact of these trainings was clear when

there was an armed clash between clans in one of Acted's project areas in March 2022. The next day, a local leader initiated essential peace dialogues between the warring clans. The conflict was managed and a reconciliation ceremony was celebrated on April 1st.



**93% OF PEOPLE REPORTED
ACTED'S PROJECTS HAD A
POSITIVE IMPACT ON THE
PEACE AND STABILITY OF
THEIR ENVIRONMENT**



In Kyrgyzstan, Tajikistan and Uzbekistan, Acted implemented a regional project, strengthening civil society structures for the protection of women at risk and survivors of domestic violence. Through this intervention, Acted was able to provide significant assistance to women in need. 34-year-old Bibiniso, from rural southern Tajikistan, participated in the project after years of abuse drove her to consider suicide.

At the “Ghamkhory” crisis centre, supported by the project, a social worker developed an individual support plan for Bibiniso. She received help from a team including a psychologist, an employment agency, and a lawyer – who helped her obtain the documents she needed to receive alimony. In Uzbekistan, pregnant 26-year-old Sojida had been suffering in a violent and abusive marriage. As part of Acted’s project, she received counselling from a lawyer, psychologist and medical staff, and gave birth to a healthy baby girl. Sojida now believes in herself again: “Women are not alone,” she said. “Such projects are very important for survivors of domestic violence. I got a good motivation after receiving the support. This is just the beginning for me and my daughter.”



Members of the coexistence society in the Oriental Province participate in workshops to better understand and use the complaints mechanism set up - Sri Lanka. Photo: Acted.

Sri Lanka: promoting peaceful coexistence among ethnic groups



SRI LANKA

In Sri Lanka, Acted continued to drive forward its Peace, Stability and Justice work with local authorities and Co-existence Societies (CS) – multi-faith, inclusive civil society structures, which aim to promote peaceful co-existence among diverse ethno-religious groups at the grassroots level. Acted employed a “Training of Trainers” approach, working with Master Trainers to run regular workshops for 36 CSs in inter-religious collaboration, conflict mitigation and early warning systems, as well as in leadership, communication and mentoring. The CSs were further supported to develop their skills through exposure visits to districts in different provinces of the country, where they were able to learn about models of religious collaboration and peaceful co-existence.

To make practical use of these trainings and skills, the CSs were then provided with small grants, to run peacebuilding or social-cohesion events in their communities, bringing different groups together. CSs used the grants for initiatives such as street dramas on religious tolerance; the production of a short film about religious freedom; and the establishment of a community mobile library. In parallel, Acted worked with local authorities, providing training on religious freedom and conflict mitigation, whilst partners supported the authorities to develop bylaws on religious freedom. The two different groups – Co-existence Societies and public officials – were then brought together in consultation sessions to strengthen coordination between civil society and local government stakeholders and to ensure fruitful collaboration on peacebuilding and conflict issues.



OUR ACTIVITIES PER REGION



CENTRAL ASIA



UZBEKISTAN

STRENGTHENING CIVIL SOCIETY AND GOVERNMENT INSTITUTIONS IN RESPONDING TO GENDER-BASED VIOLENCE

Acted provided training to CSOs and local authorities to bring economic support to survivors of domestic violence in the country. Acted also raised awareness on domestic violence, gender equality and women's rights through media and outreach campaigns. Both activities contributed to strengthening institutional capacities to improve the situation of women facing domestic violence and promote gender equality, while influencing governmental policies on women empowerment.



AFGHANISTAN

ENHANCING ACCESS TO EDUCATION FOR OUT-OF-SCHOOL CHILDREN

Forty years of conflict, the COVID-19 pandemic, natural disasters and the change of regime have resulted in the near collapse of the schooling system. In 2022, Acted provided accelerated education programmes for students who had missed out on schooling, capacity-building for teachers and literacy and numeracy courses at village-level. Acted also provided vocational training and non-formal education opportunities for children through centers providing psychosocial support, recreational activities and motivational programs. A total of 65,871 teachers and students were reached in 2022.



6,706,775 beneficiaries



€62,520,450 annual budget



114 projects



1,604 staff

KYRGYZSTAN

SUSTAINABLE TOURISM IN THE HEART OF ASIA

Acted is supporting the Community Based Tourism (CBT) sector to adopt Sustainable Consumption Practices and go green. Acted works on both the supply and the demand side, providing capacity building support to CBT MSMEs and renewable energy and energy efficient MSMEs and creating market linkages between them. Additional technical assistance, energy audits and targeted joint investment is helping leading CBT MSMEs to transition to cleaner and more efficient energy, demonstrating the cost saving and branding benefits of going green while setting an example for the wider tourism sector to follow.



PAKISTAN

BUILDING BACK BETTER FOLLOWING THE FLOODS

In response to the 2022 floods in Pakistan, Acted provided life-saving assistance and early recovery support to over 650,000 flood-affected people in Sindh and Balochistan provinces through integrated interventions focusing on unconditional cash transfers, Water, Hygiene and sanitation as well as emergency shelters and Non-Food Items (kitchen kits, winterization kits, and hygiene kits).



TAJIKISTAN

OPENING A 3ZERO HOUSE IN DUSHANBE

In 2022, Acted established a 3ZERO House in Dushanbe, a unique physical and digital space that connects diverse actors from a range of sectors (local social enterprises, civil society, public sector, academia) mobilising them to fuel the ecological transition, and the digital transformation towards a 3ZERO world. The 3ZERO House serves as a connector, bringing these multi-sectoral actors together, to collaborate on innovative solutions for local problems.

SOUTH AND SOUTH-EAST ASIA

BANGLADESH

PROVIDING CAMP MANAGEMENT AND DISASTER PREPAREDNESS RESPONSE

Acted continued to support the management of camp sites within the Kutupalong-Balukhali Rohingya refugee settlement. Acted strengthened the coordination of services brought by other partners

operating in the settlement, through service monitoring and information management and promoted inclusive community participation. To prepare for the monsoon season, Acted's teams also upgraded the

camp infrastructure and shelters and trained camp residents in first aid and evacuation.



SRI LANKA

CONTRIBUTING TO THE RECOVERY OF COMMUNITY LIVELIHOODS BY PROTECTING BIODIVERSITY

Acted empowered local communities to restore and safeguard biodiversity within the

Knuckles Conservation Forest by supporting local farmers in adopting sustainable agricultural practices and the sustainable use of natural resources. The project also enhanced the protection of coral reef resources within the marine protected areas of the Bar Reef Marine Sanctuary and the Kayankerni Marine Sanctuary through awareness raising and promotion of marine environmental sustainability.





616,945 beneficiaries



37 projects



€9,110,045 annual budget



257 staff

THAILAND

STRENGTHENING CAPACITY OF LOCAL ORGANISATIONS WORKING ON CROSS BORDER SUPPORT

Acted in Thailand provided capacity building to local civil society organisations who respond to the needs of displaced populations from Myanmar. Acted also provided business development advisory services and supported women's cooperatives with income generation activities in refugee camps along the Thailand-Myanmar border.

PHILIPPINES

PROMOTING PEACEFUL COEXISTENCE AND SOCIAL COHESION

Acted supported peace and stability efforts in the Bangsamoro Autonomous Region in Muslim Mindanao by strengthening capacities of local CSOs and authorities to mitigate and reduce tensions to drive peaceful coexistence, social cohesion and freedom of faith.

MYANMAR

SUPPORTING SUSTAINABLE ECONOMIC DEVELOPMENT IN CONFLICT-AFFECTED COMMUNITIES

Acted addressed the most urgent humanitarian needs in conflict affected Kayah and Rakhine states, whilst supporting vocational training and business opportunities to strengthen vulnerable communities' long-term economic resilience. Acted focused on providing sustainable job opportunities; and promoted adoption of sustainable climate-smart agriculture techniques in the sectors of brickmaking, soap making and pig breeding.



MIDDLE EAST AND NORTH AFRICA



LEBANON PROVIDING SAFE WATER AND ENSURING SUSTAINABLE MANAGEMENT OF WATER RESOURCES

In the face of the public water service shutdown, Acted supports equitable water access in Lebanon through a comprehensive approach. By partnering with water authorities, Acted improves the supply of safe water in high-stress regions by enhancing infrastructure and building local capacity. Additionally, Acted engages citizens, academia and civil society to advocate for reforms and implement projects that safeguard and efficiently manage water resources, enabling them to be drivers of Lebanon's economic recovery.

TUNISIA

PREVENTING VIOLENT EXTREMISM IN RURAL AREAS

Acted in partnership with We Love Sousse continued to work with women and youth in rural areas, conducting activities to combat violent extremism. The project supported municipal youth councils and women-led CSOs, empowering women and youth to act as agents of change in communities at risk of radicalisation.



LIBYA STRENGTHENING CSOS CAPACITY BUILDING FOR LONG-TERM STABILISATION AND SOCIAL COHESION

Acted focused on empowering civil society organisations, local governance structures and social entrepreneurs to play an active role as first-line responders in local emergencies and in longer-term stabilisation and development efforts. For over a decade, Acted has provided capacity building trainings to various CSOs across the country. In 2022, Acted strengthened the capacities of CSOs working on projects focused on art, music, literature centered around the theme of peacebuilding and social cohesion.



OPT RESPONDING TO IMMEDIATE NEEDS OF VULNERABLE PALESTINIANS

In a context of exacerbated political tensions and dire economic conditions, Acted provided cash, shelter and non-food items to support communities in Gaza. Such activities improve emergency preparedness for populations affected by escalations in Gaza and enable them to cope with emergencies and shocks.



3,872,001 beneficiaries



134 projects



€161,650,724 annual budget



2,334 staff

SYRIA

BUILDING THE RESILIENCE OF CONFLICT-AFFECTED POPULATIONS

Acted worked with communities to restore resilience in rural and urban settings by improving food security and livelihoods through business expansion grants and trainings on basic financial management, marketing and customer relations, and business pricing for entrepreneurs. Acted also provided temporary employment creation through the rehabilitation of public infrastructure and communal productive assets such as bakeries, agricultural roads, and seed laboratories.



IRAQ

PROVIDING PATHWAYS TO ECONOMIC OPPORTUNITY FOR VULNERABLE YOUTH

Acted, in close collaboration with the Ministry of Youth and Sport's Youth Center in Dohuk, launched a new initiative to provide vulnerable conflict-affected youth from the area multiple forms of support to build their resilience. This included offering skill building trainings to not only build their capacity to act as positive change agents in their community, but also included technical trainings to improve their ability to access the labor market or launch their own entrepreneurship initiatives.

JORDAN

SUPPORTING COMMUNITIES TO FIGHT CLIMATE CHANGE

Acted promoted and facilitated climate adaptation and sustainable ecosystems, circular economy activities and climate-smart agricultural practices. Acted trained agricultural businesses on permaculture, including natural techniques that aim

to better manage water resources and move away from chemical fertilizers to improve soil quality in an environmentally friendly way.



YEMEN

PROMOTING RESILIENCE AND SOCIAL COHESION THROUGH AN INTEGRATED RESPONSE FOR VULNERABLE COMMUNITIES

Acted aimed to foster durable solutions for populations affected by displacement. A key achievement was Acted's construction and rehabilitation of critical community assets such as water points, water distribution networks, health facilities and roads – reaching over 800,000 people with improved sustainable access to essential services, and building community resilience. Rehabilitation work was done through cash-for-work schemes which also injected much-needed cash into communities.



WEST AND CENTRAL AFRICA

SENEGAL

STRENGTHENING INCOME GENERATING CAPACITIES

To facilitate the reintegration of returning migrants and to improve the socio-economic conditions of local communities, ACTED supported the development of bakeries, poultry and vegetable farms by contributing to their construction, by equipping them with photovoltaic wells and solar panels, and by providing technical and entrepreneurial training.

MALI

ENSURING VULNERABLE COMMUNITIES' ACCESS TO HEALTH CARE

Acted provided technical, material and financial support to ten community health centers to better equip them to provide quality care and services free of charge. These health centers mainly focus on children under five years of age and pregnant and lactating women. This approach is complemented by a mobile clinic that moves to rural areas to reach people who would otherwise have no access to health care facilities.



BURKINA FASO

ADDRESSING FOOD INSECURITY AND SUPPORTING VULNERABLE CONFLICT-AFFECTED POPULATIONS

Acted continued to provide lifesaving assistance through various activities such as Camp Coordination and Management, the provision of emergency food and Water, Sanitation and Hygiene services. In parallel, Acted enhanced access to short, medium

and long-term livelihoods activities through business skills training and conditional grants to increase income generating activities.

NIGERIA

PROMOTING FOOD SECURITY AND CLIMATE-SMART AGRICULTURE IN KATSINA

For the last decade, the state of Katsina has experienced increasingly deadly inter-communal conflict. At its root, the state's security crisis derives from long-running competition over land and water resources between sedentary farmers and semi-nomadic pastoralists. As a response, ACTED worked to improve food security, dietary diversity, and nutritional intake for vulnerable households in the immediate, medium and long term through two parallel modalities, namely permaculture design and regenerative agriculture.

REPUBLIC OF THE CONGO

STRENGTHENING CIVIL SOCIETY ORGANISATIONS' INITIATIVES FOCUSED ON SUSTAINABLE DEVELOPMENT

In RoC, Acted supports CSOs promoting sustainable and inclusive socio-economic development addressing the needs of the most vulnerable and marginalized population groups, with a focus on human rights and the respect of the environment. Acted strengthened CSOs capacities through institutional and organizational trainings and aims at reinforcing CSOs networks and linking these with the public and private sphere to respond to territorial priorities identified within multi-stakeholder roundtables.





2,192,730 beneficiaries



108 projects



€97,265,729 annual budget



1,899 staff

NIGER

SUPPORTING AGRICULTURAL AND PASTORAL COMMUNITIES' LIVELIHOODS

Acted improved the food security and livelihoods of

crisis-affected agricultural and pastoral populations by turning hectares of lands into cultivated land, thus enabling farmers' production. Acted also provided trainings on agroecological techniques to protect the environment in which the communities live and to guarantee yield quality.



CHAD

ENSURING SUSTAINABLE ACCESS TO EDUCATION IN CRISES CONTEXTS

In Chad, Acted worked on improving access to schools for displaced

children by building classrooms and recruiting teachers, while providing services such as school canteens, psychosocial support and WASH facilities. Girls' schooling was further supported through awareness raising sessions focused on hygiene and child protection. Finally, Acted worked on planting trees to promote reforestation in the region, prevent soil erosion and protect schools from wind and rain.



CENTRAL AFRICAN REP.

PROMOTING SOCIAL COHESION AND REINTEGRATION OF EX-COMBATANTS

In CAR, Acted supported and accompanied ex-combatants in their effective return to civil life, equipping them with the social and

economic tools and capacities that will enable them to reintegrate into their communities. Acted provided life skills training as well as civic education, literacy and numeracy training. Acted also provided technical trainings to allow ex combatants to start up businesses as well as psycho-educational activities to reinforce integration.



DEMOCRATIC REPUBLIC OF THE CONGO

REINFORCING AGRICULTURAL PRODUCTION TO RESPOND TO FOOD INSECURITY

In DRC, Acted responded to populations displaced by conflicts, whether armed or intercommunal, through the management of mobile and off-site camps. Acted provided support to over 108,377 people by facilitating coordination mechanisms and revitalising local governance structures. Acted also improved the living conditions by distributing non-food items and hygiene kits, conducting site maintenance and water points rehabilitation and the implementing community-based initiatives.



EASTERN AND SOUTHERN AFRICA



SUDAN

ENSURING EARLY RECOVERY THROUGH MULTISECTORAL RESPONSES

In newly accessible communities in Blue Nile, both in camps and out of camps Acted has provided Water, Sanitation and Hygiene services. Acted addressed open defecation practices through hygiene promotion, construction of public latrines and water assets. Acted also provided water supply and rehabilitated the solid waste management system.



SOUTH SUDAN

PROVIDING AN INTEGRATED MUTLI-SECTORAL RESPONSE TO DISPLACEMENT

Across three counties in Western Equatoria, Acted has been implementing activities to boost local production through infrastructure and value chain development, increasing market access for smallholder farmers, to benefit over 60,000 individuals. Acted mentored cooperative members, tree seedling nurseries, farmers and community members in water harvesting contour swales to enhance agricultural production and thereby access to local food supplies of vulnerable populations.

UGANDA

STRENGTHENING ENVIRONMENTAL RESILIENCE

In 2022, Acted continued to focus on the reduction of greenhouse gas emissions associated with cattle farming in the Central and Western regions of Uganda. In the Karamoja region, Acted continued to promoted regenerative agriculture practices to support marginalised rural communities to adapt to climate change and take-up/increase climate-smart agricultural practices.



2,418,791 beneficiaries



€61,764,755 annual budget



88 projects



852 staff

ETHIOPIA

ENSURING A RESPONSE TO BASIC NEEDS AND BUILDING RESILIENCE FOR DISPLACED POPULATIONS

In 2022, extended insecurity and climate-related shocks continued to affect vulnerable populations in Ethiopia. Acted improved the living conditions of internally displaced people in the Tigray, Afar and Somali regions, providing emergency shelter and non-food items, and Water, Sanitation and Hygiene-related activities, while supporting local actors to provide efficient camp management and coordination services.



SOMALIA

PROVIDING MULTISECTORAL EMERGENCY RESPONSE TO DROUGHT AND CONFLICT

To respond to a multi-layered complex, and protracted crisis exacerbated by periodic natural disasters and climate-driven shocks, Acted has provided unconditional food assistance to communities facing food insecurity and clean and drinkable water through rehabilitation of water assets, as well as rehabilitation of latrines and hygiene through awareness and distribution of non-food items.



MOZAMBIQUE

RESPONDING TO THE NEEDS IN WATER, HYGIENE AND SANITATION OF VULNERABLE RETURNEES

Acted launched a WASH project in Mocimboa de Praia district of northern Cabo Delgado, to restore access to safe water and sanitation in areas previously decimated by the conflict. This intervention aims to not only to address critical WASH needs but also reduce the reliance on river water for drinking and domestic purposes, exposure to water-borne disease and other community-level health and contamination risks.

KENYA

ENSURING AN INTEGRATED DROUGHT EMERGENCY AND RECOVERY RESPONSE

To improve capacities of vulnerable populations and institutions to respond and cope positively with the effects of 2021/2022 drought emergency and related shocks, Acted provided unconditional cash transfers as well as access to livestock production and nutrition sensitive agricultural practices, to increase food and nutrition security at household level. Acted also provided nutrition services for infant and young children affected by acute malnutrition.

AMERICAS AND CARIBBEAN



430,832 beneficiaries



€10,644,573 annual budget



36 projects



277 staff



HAITI SUPPORTING FEMINIST ORGANISATIONS

The role of CSOs, and women's organisations in particular, as a counter-power

and alternative within society is still an emerging concept in Haiti. Acted strengthened, and professionalised Haitian feminist CSOs as agents of change, supported them in implementing projects that promote the civil, social and economic rights of girls and women, as well as those relating to sexual and reproductive health.

COLOMBIA

INCREASING INTEGRATION AND ECONOMIC EMPOWERMENT OF WOMEN

Recognising the specific risks faced by women in displacement contexts, Acted provided community integration, economic empowerment and protection services for Venezuelan migrants in the municipalities of Maicao and Riohacha, in La Guajira. Acted also supported advocacy efforts for women to participate to dialogues with local host community representatives to reduce tensions.



VENEZUELA

SUPPORTING VULNERABLE HOUSEHOLDS WITH WATER, HYGIENE AND SANITATION AND FOOD ASSISTANCE

In 2022, Acted responded to the basic needs of the most vulnerable venezuelans mainly through WASH and Food Assistance interventions to respond to hyperinflation, political tensions and weakening public services. Acted distributed hygiene and dignity kits, rehabilitated hygiene-related infrastructure and provided water trucking services. These activities took also part in schools to complement School Feeding Programs across the country by ensuring access to safe water, clean and hygienically adequate spaces for food handling.

EUROPE



1,569,706 beneficiaries



€126,184,304 annual budget



79 projects



331 staff

UKRAINE

SUPPORTING VULNERABLE DISPLACED FAMILIES FOLLOWING THE OUTBURST OF THE WAR

Following the invasion of Ukraine, Acted provided wide-ranging interventions throughout the country to address the critical and immediate needs of the estimated 17.6 million people in need. The delivery of multipurpose cash assistance forms a core tenet of Acted's Whole of Ukraine Response Plan, with over 203 000 people reached. Cash for heating was also provided as a form of assistance to buy solid fuel for people that are disconnected from the grid as well as for utility costs.

MOLDOVA, ROMANIA

PROVIDING EMERGENCY RESPONSE TO DISPLACED UKRAINIAN FAMILIES

Over one million people have crossed the borders from Ukraine to Moldova and Romania. As one of the first INGO in Moldova, Acted provided them with transportation services from the border points to Refugee Accommodation Centers (RACs), offered management support and upgrade of the RACs, hot meals in collective accommodation centers, cash assistance and the delivery of Non-Food Items such as hygiene kits, kitchen utensils, blankets, sim cards, baby kits, clothing, appliances for RACs among others.

FRANCE

1PLANET4ALL: ENGAGING THE YOUTH ON CLIMATE ISSUES

Acted continued to engage youth on the key role they can play against climate change through awareness-raising events. This was facilitated by the setting up of partnerships with universities across France, which enabled the involvement of volunteer students in the project's activities. The strong partnerships developed with journalism schools and specialised journalists led to enriching workshops on how to cover climate change and environment related topics in media work.



ARMENIA

SUPPORTING DISPLACED POPULATIONS IN CONFLICT-AFFECTED AREAS

Since the November 2020 ceasefire, the Armenia-Azerbaijan border and the territory of Armenia are the scene of repeated attacks on civilian and military positions. Following the hostilities in the border areas in 2022 and displacement risks, Acted provided assistance in food, water, hygiene and sanitation, shelter and provided non-food items including winterization kits to affected populations.



Preparation of a women's group for the Communitarian Dialogues, made to strengthen the advocacy and empowerment of women - Colombia

Photo: Acted.

HUMAN AND FINANCIAL RESOURCES



Human Resources

7,661

STAFF IN 2022 -INCL. PERMANENT & ON MISSION STAFF-

7,207

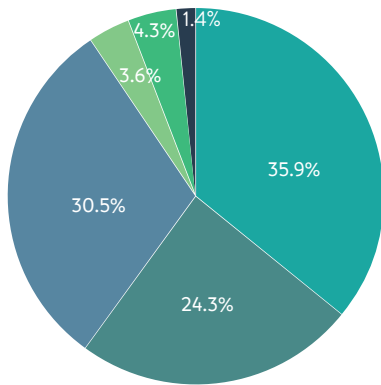
NATIONAL STAFF

439

INTERNATIONAL STAFF, INCL. **108** HQ STAFF

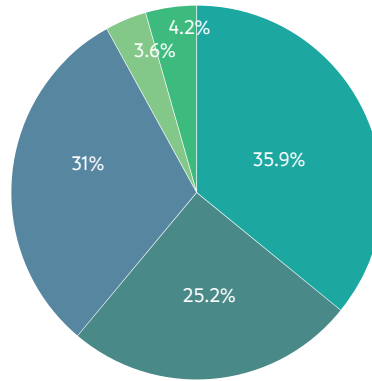
TOTAL ACTED STAFF
BREAKDOWN IN 2022 PER
GEOGRAPHICAL AREA

AFRICA MENA EUROPE
ASIA AMERICAS HQ

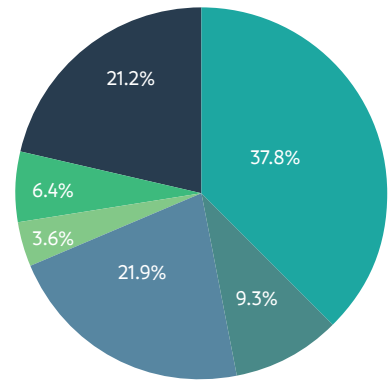


ACTED NATIONAL & INTERNATIONAL STAFF
BREAKDOWN IN 2022 PER GEOGRAPHICAL AREA

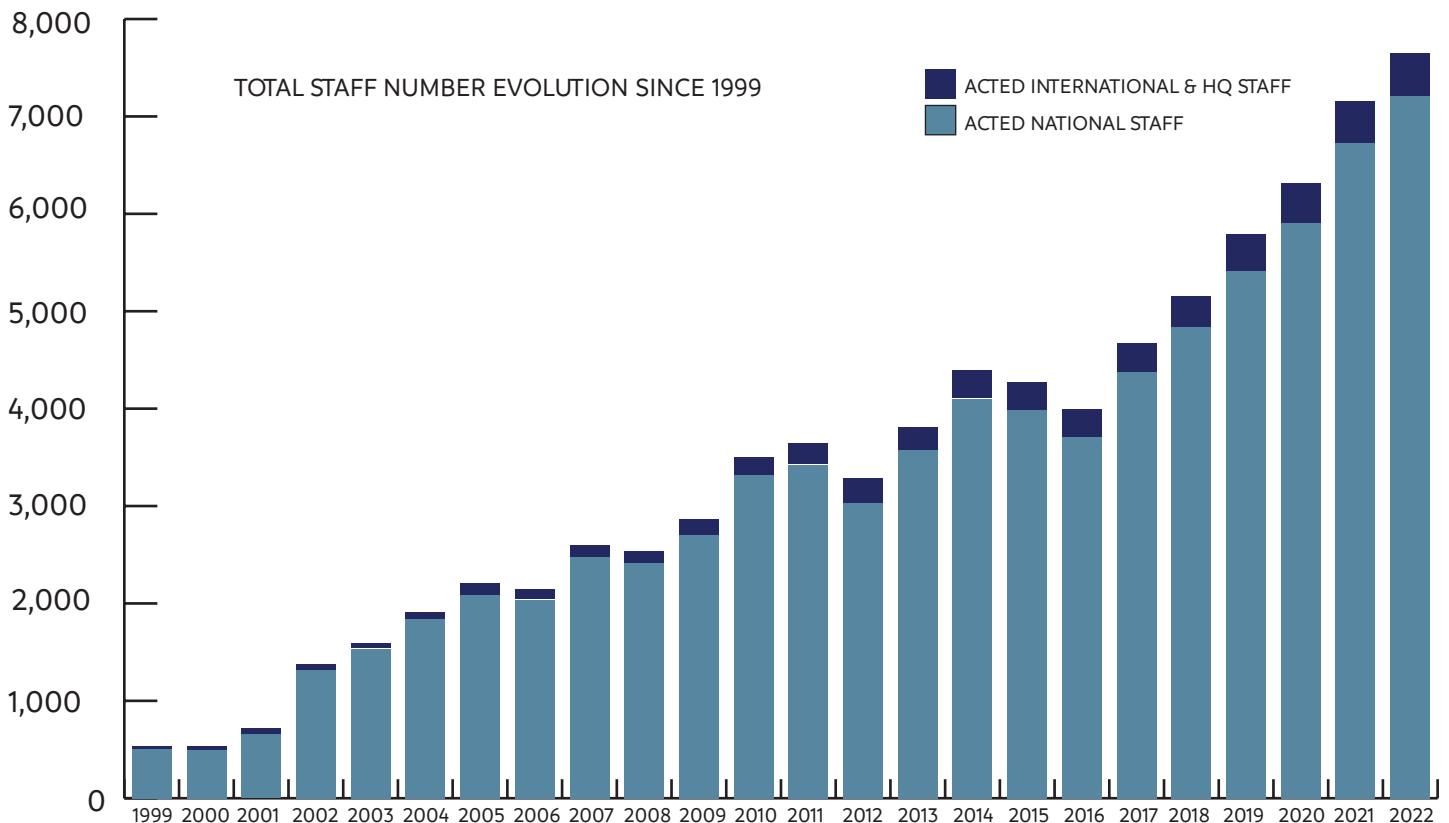
TOTAL ACTED NATIONAL
STAFF -INCL. PERMANENT &
ON MISSION-



TOTAL ACTED INTERNATIONAL
STAFF -INCL. PERMANENT &
ON MISSION-

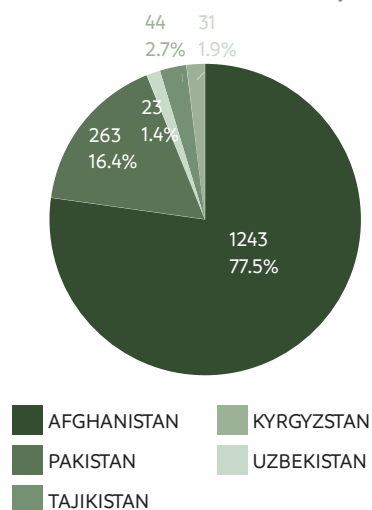


ACTED STAFF EVOLUTION SINCE 1999

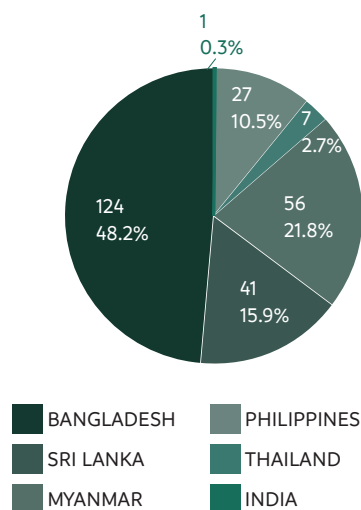


STAFF BREAKDOWN PER REGION AND COUNTRY

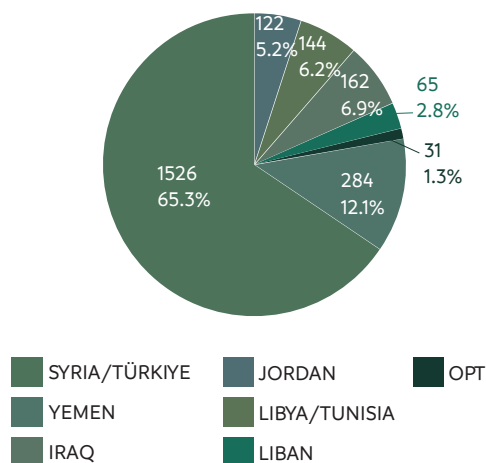
CENTRAL ASIA - TOTAL **1,604**



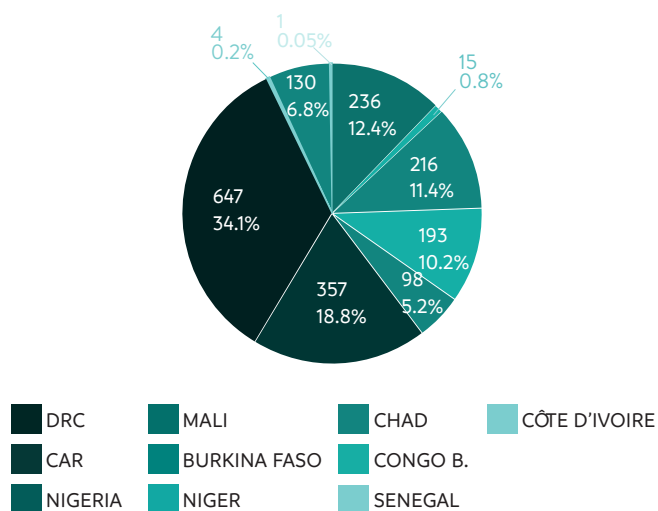
SOUTH & SOUTH-EAST ASIA - TOTAL **257**



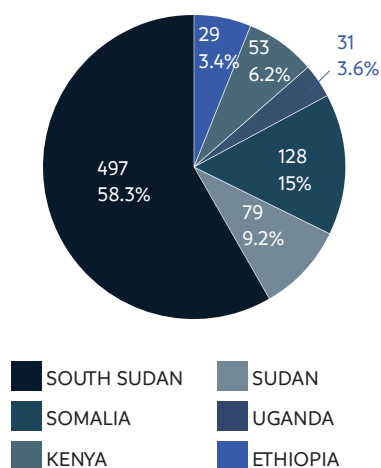
MENA - TOTAL **2,334**



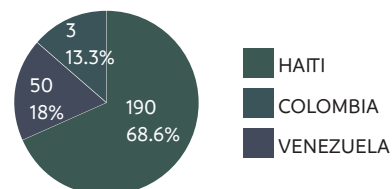
WEST & CENTRAL AFRICA - TOTAL **1,899**



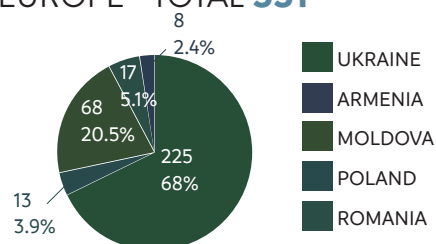
EASTERN AFRICA - TOTAL **852**



AMERICAS & CARIBBEAN - TOTAL **277**

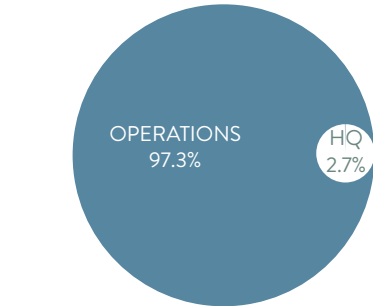
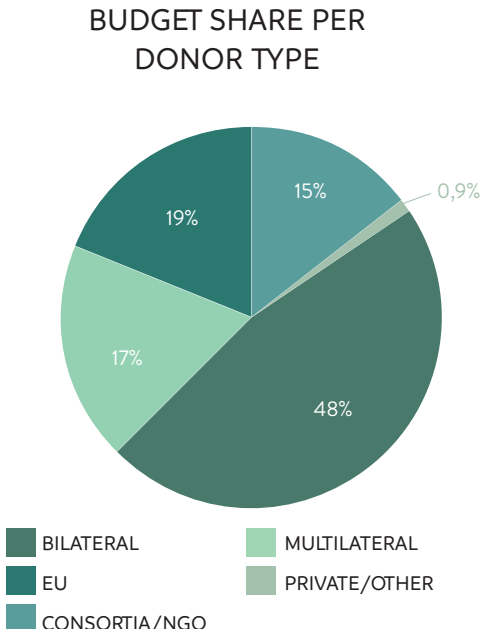
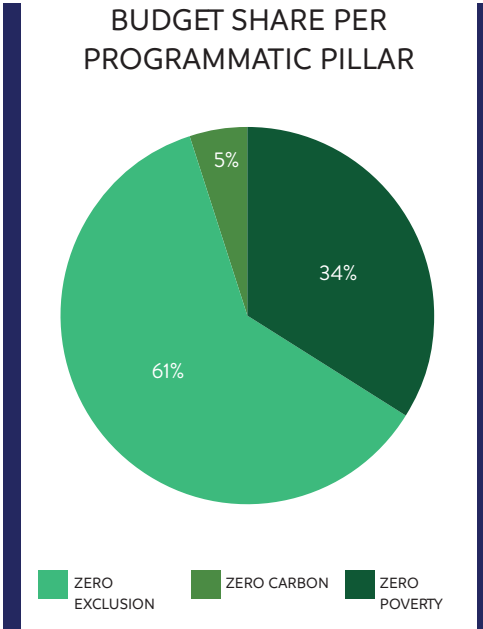
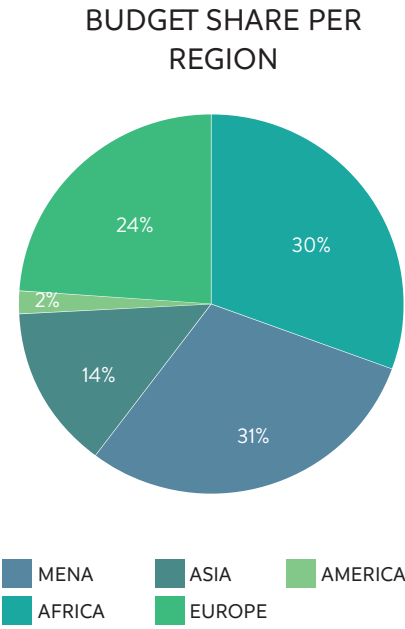


EUROPE - TOTAL **331**

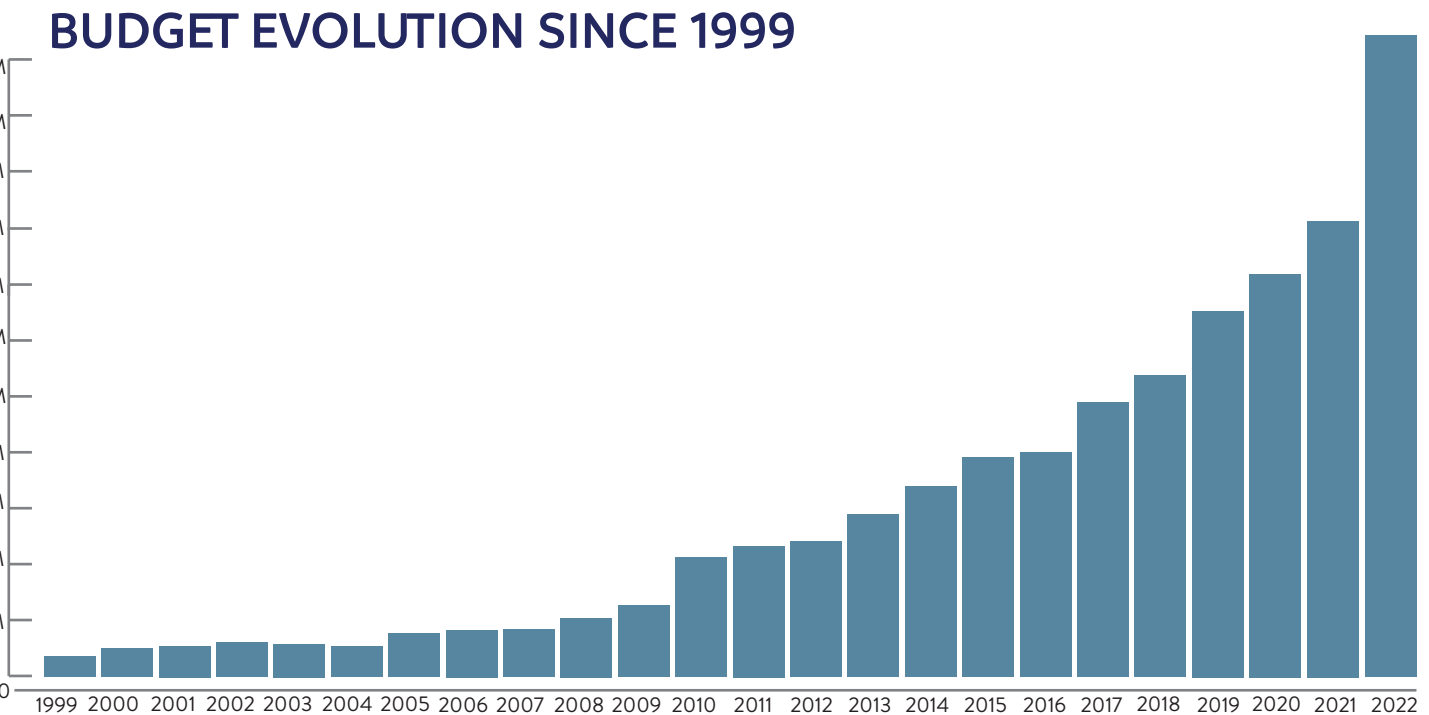


Financial Resources

€553,684,874
TOTAL BUDGET IN 2022



2.70%
HEADQUARTERS EXPENSES IN 2022 / TOTAL EXPENSES AS PER
ACTED INCOME STATEMENT



DONORS AND PARTNERS



List of donors who supported ACTED in 2022

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MIGRATIONS "IOM"
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M6
METROPOLE NICE COTE D'AZUR
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REINTEGRATION ET RAPATRIEMENT
GOUVERNEMENT DE LA REPUBLIQUE
CENTRAFRICAINE (UEPNDDRR)
Q ENERGY FRANCE
SHELTERBOX
SLOW TIME
SOCIETE FRANCAISE DE
DERMATOLOGIE
SOCIETE FRANCAISE DE PJ
STANTEC
START NETWORK
SWEDISH INTERNATIONAL
DEVELOPMENT COOPERATION
AGENCY "SIDA"
SWISS DEVELOPMENT AGENCY "SDC"
SYCOMORE
SYCTOM - AGENCE METROPOLITAINE
DES DECHETS MENAGERS
TATE WARD AUCTIONS
TOTAL ENERGIES FONDATION
U.S AGENCY FOR INTERNATIONAL
DEVELOPMENT - BUREAU FOR
HUMANITARIAN ASSISTANCE "BHA"
U.S DEPARTMENT OF STATE - BUREAU
OF POPULATIONS, REFUGEES AND
MIGRATION "BPRM"

UNITED NATIONS DEVELOPMENT
PROGRAMME
UNITED NATIONS EDUCATIONAL,
SCIENTIFIC AND CULTURAL
ORGANIZATION “UNESCO”
UNITED NATIONS ENTITY FOR
GENDER EQUALITY AND THE
EMPOWERMENT OF WOMEN “UN
WOMEN”
UNITED NATIONS HIGH
COMMISSIONER FOR REFUGEES
“UNHCR”
UNITED NATIONS INTERNATIONAL
CHILDREN’S EMERGENCY FUND
“UNICEF”
UNITED NATIONS OFFICE FOR
PROJECT SERVICES “UNOPS”
UNITED NATIONS OFFICE FOR THE
COORDINATION OF HUMANITARIAN
AFFAIRS “UNOCHA”
US DEPARTMENT OF STATE - BUREAU
OF DEMOCRACY, HUMAN RIGHTS AND
LABOR “USDRL”
VILLE D’EBEYNS
VILLE D’OMBREE D’ANJOU
VILLE DE BAGES
VILLE DE CANNES
VILLE DE CHAMPIGNY
VILLE DE CHARMES
VILLE DE COGNIN
VILLE DE COUDRAY-MONTCEAUX
VILLE DE CROBONOD
VILLE DE FONTAINEBLEAU
VILLE DE LA MARNE
VILLE DE LADOIX-SERRIGNY
VILLE DE LANFAINS
VILLE DE LIMOGES
VILLE DE LOVAGNY
VILLE DE MAGNY-COURS
VILLE DE PARIS
VILLE DE RENNES
VILLE DE SAINT-FELIX- DE REILHAC ET
MORTEMART
VILLE DE SAINT-PARIZE LE CHATEL
VILLE DE SICASIL
VILLE DE SUILLY LA TOUR
VILLE DE SURGY
VILLE DE TOULOUSE
VILLE DE VAL PARISIS
VILLE DE VILLIERS
VINCI CONSTRUCTION GRANDS
PROJETS
WE WARD
WORLD BANK
WORLD FOOD PROGRAMME “WFP”

List of partners in 2022

Acted is committed to working with like-minded partners (civil society, government, academia, private sector, etc.) who have a compatible vision with Acted's to support those in urgent need and protect people's dignity, while co-creating longer term opportunities for sustainable growth and fulfilling people's potential. Acted believes that its vision can be achieved even more effectively by working with others. Therefore, the number of partners with whom Acted engages grows year by year and partnerships have become a fundamental way of work for Acted.

Acted welcomes and engages with partners in a variety of ways, including long-term partnerships, shorter-term strategic alliances, one-on-one relationships and active participation in networks and coalitions. Working in consortia is an increasingly common form of intervention. A consortium is defined as an association of two or more entities that jointly participate in the design and delivery of a common goal by pooling their resources.

300 MYKOLAYIVTSYV
AAFAAQ FOR PEACE & DEVELOPMENT ORGANIZATION
ABAAD - RESOURCE CENTRE FOR GENDER EQUALITY
ACTION CONTRE LA FAIM "ACF"
ACTION POUR LE BIEN-ETRE
ADULT BASIC EDUCATION SOCIETY
ADVENTIST DEVELOPMENT AND RELIEF AGENCY "ADRA"
AGENCY FOR CREATIVE INITIATIVES "BILSHE"
AGENCY OF STRATEGIC DEFENSE OF INITIATIVES "AZOVSKA PALANKA"
AGRI-TECH-TALK AFRICA
AL ROWAD ORGANIZATION OF DEVELOPMENT PIONEERS
ALATAA ORGANIZATION
AL-ESHRAQ DEVELOPMENT AND CONSTRUCTION ORGANIZATION
ALL-UKRAINIAN BLOCK OF COMBATING CORRUPTION AND CRIME
ALL-UKRAINIAN DEMOCRATIC ACTION
ALMOASAT
ALTEN SOLIDAIRE
ALWEDAD ORGANIZATION
AMAZONAT
AMERICAN UNIVERSITY OF BEIRUT
ANACAONA
ANALYTICAL CENTER BIZEXPERT
ANGEL OF THE CITY
AO CENTRUL DE INSTRUIRE SI DEZVOLTARE PERSONALA "ANIMA"
ARAB CENTRE FOR AGRICULTURAL DEVELOPMENT
ARAS ASSOCIATION
ARCHA-SAIR
ARID LAND DEVELOPMENT FOCUS
ARR MAN THIT
ASANOV AZAMAT
ASOCIACION VENEZOLANA DE EDUCACION CATOLICA
ASSISTANCE CENTER OLEKSANDRIIA
ASSOCIATION FOR HUMAN RIGHTS LEX XX1
ASSOCIATION MELANT BIOLOGIE ET GEOLOGIE UNIVERSITAIRE "AMBIGU"
ASSOCIATION OF ARMENIAN SOCIAL

WORKERS
ASSOCIATION OF MICROFINANCE INSTITUTIONS
ASSOCIATION OF PRIVATE TOURIST AGENCIES OF UZBEKISTAN
ASSOCIATION OF THE UKRAINIAN PEACEKEEPING SCHOOL
ASSOCIATION POUR L'ENVIRONNEMENT ET LA SOLIDARITE INTERNATIONALE
AXMEDOV SAID
AYOL VA SHODLIK
BAIT ALMOSTUQBUL ASSOCIATION
BAIZAKOV AZAMAT
BAKHUT LEAGUE OF BUSINESS AND PROFESSIONAL WOMEN
BENGHAZI ALASSIA
BETTER TOMORROW ORGANIZATION FOR WOMEN AND CHILDREN
BIBLIOTHEQUES SANS FRONTIERES
BILOZERKA CENTER FOR REGIONAL DEVELOPMENT
BIODIVERSITY SRI LANKA
BLUE RESOURCES TRUST
BUKOVINSKA HROMADA
BUKRA AHLA ASSOCIATION
BULGARIAN MYKOLAIV UNION
BUREAU OF GENDER STRATEGY AND BUDGETING
CAMPUS VERT STRASBOURG
CARE
CARITAS
CENTER FOR CIVIC INITIATIVES "SKHIDNA BRAMA"
CENTER FOR CIVIC INITIATIVES "THE INTELLIGENCE OF SUMY REGION"
CENTRE FOR SUSTAINABLE PEACE AND DEMOCRATIC DEVELOPMENT
CENTRES DE SANTE
COMMUNAUTEIRE DU DISTRICT SANITAIRE DE KORO, MALI
CHARITY FOUNDATION "OPEN GATES"
CHERNIVTSI ASSOCIATION "ZAKHYST"
CHILDREN'S PUBLIC ORGANIZATION "MOWGLI CHILDREN'S CENTER"
CIVIC INITIATIVES SUPPORT CENTRE
CLIMATE CHANGE DEPARTMENT, MINISTRY OF WATER AND ENVIRONMENT

COMPETENCY-BASED ECONOMIES THROUGH FORMATION OF ENTERPRISE
CONCERN WORLDWIDE
CONVERGENCES
COOPERAZIONE E SVILUPPO "CESVI"
COOPERAZIONE INTERNAZIONALE "COOPI"
COORDINATION FOR HUMANITARIAN ASSISTANCE
CORE HUMANITARIAN STANDARD ALLIANCE "CHS ALLIANCE"
CREATIVE INITIATIVES AGENCY "BILSHE"
CULTURE OF DEMOCRACY
DANISH RED CROSS
DANISH REFUGEE COUNCIL "DRC"
DEVELOPMENT POLICY INSTITUTE
DIGITAL OPPORTUNITY TRUST LEBANON
DOBRA SPRAVA
DOBROBUD 2022
DOBROPOL YOUTH CENTER "DOBRO"
DOBROSERDIA
EDUCACION CATOLICA
EDUCATIONAL FOUNDATION "POTENTIAL"
EKORUKH
ENVIRONMENTAL FOUNDATION LIMITED
ESTONIAN REFUGEES COUNCIL "ERC"
ETU'RECUP
EUROPEAN ALLIANCE OF GREAT POSSIBILITIES
EUROPEAN CENTRE FOR ECOLOGICAL AND AGRICULTURAL TOURISM
FASATO DEVELOPMENT FOUNDATION
FEDERATION OF SRI LANKAN LOCAL GOVERNMENT AUTHORITIES
FONDATION ARCHITECTES DE L'URGENCE "FAU"
FONDATION DEVOTEAM
FONDATION POUR LE DEVELOPPEMENT ET L'ENCADREMENT DE LA FAMILLE HAÏTIENNE
FOOD FOR THE HUNGRY
FOOTBALL MISSION
FORUM OF WOMEN'S NGOS OF KYRGYZSTAN

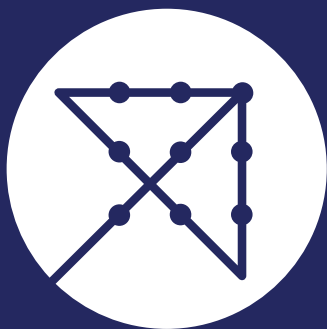
FOURTH GENERATION
 FOURTH GENERATION FOR HUMAN
 RIGHTS ASSOCIATION
 FREE PRESS UNLIMITED
 FREE TRADE ZONE AND GENERAL
 SERVICE EMPLOYEES UNION
 FRIENDS OF CASTLE ASSOCIATION
 FOR CULTURE AND HERITAGE
 FRIENDS OF ENVIRONMENT AND
 HERITAGE ASSOCIATION
 FSI "FROM COUNTRY TO UKRAINE"
 FUNJ YOUTH DEVELOPMENT
 ASSOCIATION
 FUTURE IN OUR HAND
 G.ART
 G'ANIYEVA ZUBAYDA
 GASHBUN ORGANISATION
 GENDER AND DEVELOPMENT
 GHADAMES ASSOCIATION FOR
 DEVELOPMENT AND CHARITABLE
 ACTIVITIES
 GHADAMES YOUTH ORGANIZATION
 FOR DEVELOPMENT
 GLOBAL MOUNTAIN SAFEGUARD
 RESEARCH
 GOLOS ROMNY
 GREEN MOVEMENT SRI LANKA
 GULRUKHSOR NUROVA "DURGARD"
 HANDS OF FRIENDS
 HEART
 HEVI COMMUNITY-BASED
 ORGANISATION
 HORSE ORGANIZATION
 HROMADAS DEVELOPMENT CENTER
 IDEA.ACTION.RESULT
 HUMAN RIGHTS PROTECTION GROUP
 "SICH"
 HUMANITARIAN AND DEVELOPMENT
 CONSORTIUM
 HUMANITY AND INCLUSION "HI"
 IDEA CENTRAL ASIA
 IGEN AIX-MARSEILLE UNIVERSITÉ
 IMPACT INITIATIVES
 INDUSTRIAL SERVICES BUREAU
 INFORMATION HUMAN RIGHTS
 CENTER "EDELWEISS"
 INFORMATION RESOURCE CENTER
 "LEGAL SPACE"
 INITIATIVE FOR DEVELOPMENT
 EMPOWERMENT AXIS
 INITIATIVE GROUP "RAZOM!"
 INNOVATIVE BUKOVINA
 INSTITUTIONS OF TAJIKISTAN
 INTERNATIONAL ALERT
 INTERNATIONAL BUDGET ADVOCACY
 HUB
 INTERNATIONAL MEDICAL CORPS
 "IMC"
 INTERNATIONAL RELIEF COMMITTEE
 INTERNATIONAL RESCUE COMMITTEE
 "IRC"
 INTERNATIONAL SECRETARIAT FOR
 WATER
 INTERNEWS
 INTERSOS
 ISMANOVA ZIYODA
 JATROPHA MALI INITIATIVE
 JORDAN ENVIRONMENTAL UNION
 KAHKINBAEVA BUBINUR
 KARENNI FURTHER STUDIES

PROGRAM
 KARENNI NATIONAL WOMEN'S
 ORGANIZATION
 KENZI DEVELOPMENT
 KHARKIV REGIONAL CENTER OF
 ADVICE
 KHERSON REGIONAL CENTRE
 "SUCCESSFUL WOMAN"
 KHOJAEV TOCHIDDIN KHALIF
 KHORTYTSIA
 KLUB UKRAINSKOI MOLODI
 KOZUBEKOV KUBANICHBEK "PAMIR
 PHOTO SAFARI"
 KYRGYZ COMMUNITY BASED
 TOURISM ASSOCIATION "HOSPITALITY
 KYRGYZSTAN" (KCBTA)
 LEBANESE ORGANIZATION FOR
 STUDIES AND TRAINING "LOST"
 LEBANESE WATER ACTOR PLATFORM
 "LEWAP"
 LEBRELIEF
 LIBYAN ASALA ASSOCIATION FOR
 CHARITY AND DEVELOPMENT
 LIGHT OF HOPE
 LINE OF CONSENT
 LIVE LOVE LEBANON
 LUMINUS SHAMALSTART
 MALABEKOV ABUBAKIR
 PAMIRFANTRAVEL
 MARGINALIZED COMMUNITIES
 ADVOCATES NETWORK
 MASCONTOUR GMBH
 MEHR KOZDA
 MEHRJON
 MEMBER ALHAK AL HOKOKIH
 ORGANIZATION
 MISKYI MOLODIZHNYI TSENTR
 "ZHMENIA"
 MISSION ARMENIA
 MIXRIDILLAYEV JAVLON
 MODERN JOURNALISM DEVELOPMENT
 CENTRE
 MOLDOVA FOR PEACE
 MOLODA PROSVITA
 MOMINOVA NIGORAXON
 MOTION - OF MERCY
 MOTIVATIONAL KOLO
 MYLOSERDIA
 NATIONAL ASSOCIATION FOR
 SUSTAINABLE DEVELOPMENT
 NATIONAL ASSOCIATION OF SMALL
 AND MEDIUM BUSINESS
 NATIONWIDE MOVEMENT YUKSALISH
 NOBLE CAUSE
 NORWEGIAN REFUGEE COUNCIL "NRC"
 NOVINOMAD TRAVEL COMPANY
 NURI UMED
 NUSANED
 ODESA CHARITABLE FUND "THE WAY
 HOME"
 ODESSA IS UNBREAKABLE
 OLEXANDRIA GENDER INFORMATION
 CENTER
 OMURAKUNOVA ZHYRGAL
 ORGANISATION CONGOLAISE DES
 DROITS DE L'HOMME
 ORGANIZATION OF ENGINEERING
 ORIENT ADVENTURE
 OSMOEV ALYBEK
 OXFAM

OYDIN NUR
 PALLADIUM INTERNATIONAL LIMITED
 LIABILITY COMPANY
 PASTORALISTS COMMUNITY
 INITIATIVES AND DEVELOPMENT
 ASSISTANCE
 PASTORALISTS GIRLS INITIATIVE
 PEACE ACTION SOCIETY
 ORGANIZATION FOR SOMALIA "PASOS"
 PEACEFUL HEAVEN OF KHARKIV
 PEOPLE IN NEED "PIN"
 PERSPEKTIVA
 PHENIX CENTRE FOR SUSTAINABLE
 DEVELOPMENT
 PIVNICHNYY ROZVYOTOK
 PRIMORSK 24/7
 PS-EAU
 PUBLIC AFFAIRS "OBERIG"
 PUBLIC CHARITY FOUNDATION
 "JANYFTUU"
 PUBLIC FOUNDATION COORDINATION
 CENTER FOR NGO SUPPORT (ALSO
 KNOWN AS CIVIL SOCIETY SUPPORT
 CENTER – CSSC)
 RAHMDILLIK
 RANOK VIDRODGENNIA
 RAXMANOVA E'ZOZA
 RED CRESCENT SOCIETY TAJIKISTAN
 RELIEF RECONSTRUCTION AND
 DEVELOPMENT ORGANIZATION
 RESOURCE CONFLICT INSTITUTE
 REVOLVERT
 RIGHT TO PLAY
 RIGHT TO PROTECTION
 ROJ COMMUNITY-BASED
 ORGANISATION
 ROJKAR ASSOCIATION
 ROOF AND ROOTS
 RURAL AGENCY FOR COMMUNITY
 DEVELOPMENT AND ASSISTANCE
 "RACIDA"
 RURAL EMPOWERMENT &
 INSTITUTIONAL DEVELOPMENT-REPID
 SAHIL
 SAMI FOUNDATION
 SAVE THE CHILDREN INTERNATIONAL
 SEARCH FOR COMMON GROUND
 "SFCG"
 SEBHA DEBATE AND DIALOGUE
 SECOURS ISLAMIQUE FRANCE "SIF"
 SEREDA YU. V.
 SHTUKA
 SIDE BY SIDE
 SOCIAL CENTRE PARTNERSHIP
 "PERSPECTIVE"
 SOCIAL ENTERPRISE
 "MANUFACTURING TRAINING CENTER"
 SOCIAL-LIFE AGRICULTURAL
 DEVELOPMENT ORGANISATION
 SOCIETY FOR COMMUNITY
 STRENGTHENING AND PROMOTION
 OF EDUCATION, BALOCHISTAN
 SOCIETY FOR THE PROTECTION OF
 THE RIGHTS OF THE CHILD
 SOCIETY OF RURAL WOMEN
 "AKATSIYA"
 SOCIETY OF WOMEN "PANI"
 SOLIDARITES INTERNATIONAL
 SOUTHERN DEVELOPMENT STRATEGY
 SPIVDIIA

SPORTS AND PATRIOTIC
 ORGANIZATION "PATRIOT"
 ST. EPHREM PATRIARCHAL
 DEVELOPMENT COMMITTEE
 STAROBILSK WOMEN'S COUNCIL
 STENUM ASIA
 STEZHKA
 SUSTAINABLE DEVELOPMENT AND
 INNOVATION AGENCY
 SUSTAINABLE APPROACHES FOR
 COMMUNITY EMPOWERMENT
 SVATOVE 24/7
 SVITLY SPRAVY
 SYRIA ADVISORY, PRODUCTS, AND
 SYSTEMS "SY-APS"
 TAJIK COMMUNITY BASED TOURISM
 ASSOCIATION
 TAJNOR CONSULTING
 TARAQQIYOT CENTRE
 TASHBEKOV ABDILLA
 TASSAGHT
 TAZHIEV RUSLAN
 TELOS IMPACT
 TERRITORY OF ACTIONS
 TERRITORY OF SUCCESS
 THE COMMITTEE FOR TOURISM
 DEVELOPMENT UNDER THE REPUBLIC
 OF TAJIKISTAN
 THE CONGRESS OF WOMEN OF
 KYRGYZSTAN
 THE ENERGY AND RESOURCES
 INSTITUTE
 THE KYRGYZ ASSOCIATION OF TOUR
 OPERATORS
 THE MIDDLE EAST COUNCIL OF
 CHURCHES
 THE PUBLIC FUND CIVIL INTERNET
 POLICY INITIATIVE
 TOKHIROV MIRZOYUSUF
 TOURISM ASSOCIATION
 TSE - NASHA SPRAVA!
 TURKANA PASTORALIST
 DEVELOPMENT ORGANIZATION
 TWENZA FOR WOMEN AND CHILDREN
 TWIEWI FOUNDATION FOR
 DEVELOPMENT AND CHARITABLE
 ACTIVITIES
 UKRAINIAN EXPERIMENTAL GROUP
 UKRAINIAN FOUNDATION FOR SOCIAL
 INNOVATIONS
 UKRAINIAN MONOLITNIST
 UKRAINIAN WOMANITY
 UN ENFANT PAR LA MAIN "UEPLM"
 UNBREAKABLE COUNTRY
 UNIQUE COUNTRY
 UNITED NATIONS DEVELOPMENT
 PROGRAMME "UNDP"
 UNITED SOCIETY FOR SUSTAINABLE
 DEVELOPMENT "UNISOD"
 UNITED YOUTH OF THE PHILIPPINES-
 WOMEN "UNYPHIL-WOMEN"
 UNLIMITED FRIENDS ASSOCIATION
 FOR SOCIAL DEVELOPMENT
 V YEDNANNI - SYLA!
 VILGRO PHILIPPINES
 VISION FOR DEVELOPMENT
 VOLUNTEERING AND DEFENSE
 CENTER
 WE ARE BROTHERS, WE ARE
 UKRAINIANS

WE ARE FROM UKRAINE
 WELTHUNGERHILFE "WHH"
 WEWORLD-GVC "WW"
 WOMEN INTEGRITY FOR SOCIETY
 EMPOWERMENT ORGANIZATION
 WOMEN'S CENTRE
 WOMEN'S DEMOCRACY NETWORK
 WORLD HEALTH ORGANIZATION
 "WHO"
 WORLD VISION INTERNATIONAL "WV"
 WORLD. UKRAINE. POLOHY
 YANG'AT COMMUNITY DEVELOPMENT
 ORGANISATION
 YOUTH CENTER "TERRITORY OF
 INITIATIVES"
 ZAHYST
 ZAPORIZHIA ANTI-CORRUPTION
 MOVEMENT
 ZBEREZHEMO UKRAINTSIV
 ZERKALO SOCIOLOGICAL RESEARCH
 CENTRE



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