



ACTED

ZERO EXCLUSION
CARBON
POVERTY



2021

ANNUAL REPORT

2021 ANNUAL REPORT - A PUBLICATION BY ACTED

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"DON EN CONFIANCE" CERTIFICATION

ACTED is certified by the Chartered Committee of Don en Confiance, an organisation that accredits and monitors French fundraising organisations and foundations. This certifies our commitment to respecting our principles of statutory operation, selfless management and financial transparency. For more information: www.comitecharte.org

The figures presented in this annual report come from our 2021 accounts, which were certified by an independent statutory auditor.

June 2022
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Front cover: Tree-planting as part of a community mobilisation activity - South Sudan. Photo: ©Gwenn Dubourthoumieu.

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A message from the Chief Executive Officer



In 2021, the world continued to confront the challenges of the Covid-19 pandemic. While in some ways, the pandemic acted as a leveller, and emphasised the common vulnerabilities of humanity, it brought particularly harsh consequences in the countries where we operate, and the communities that we serve.

For the first time in 25 years, the momentum of global poverty reduction has been reversed. The international community has not yet been able to measure this impact precisely, but we have seen the effects on the ground: Millions of people have been pushed into marginalisation, poverty, and inequality.

In parallel, the Intergovernmental Panel on Climate Change (IPCC) reports

regularly remind us of the difficulty that the international community, and humanity as a whole, encounter when mobilising to face the existential threat posed by climate change.

These two challenges – growing poverty, and climate change – seem to present contradictory objectives: the inclusive growth required to lift the most fragile parts of the world’s population out of poverty will generate more consumption, and, as things stand, more greenhouse gas emissions.

Yet, despite this apparent contradiction, facing these two realities must be the guiding principle of our action in the coming years. With this focus, we will strive to maximise the added value and the effectiveness of our work, around the concept of the “3Zeros”: “Zero Exclusion, because no one should be left behind; Zero Carbon, because we only have one planet; Zero Poverty, because everyone should be able to express their potential”.

Zero Exclusion... Because no one should be left behind

The world’s most prominent form of exclusion is that of the victims of humanitarian crisis. But multiple additional forms of exclusion – around issues such as disability, gender, and origin – add layers of complex vulnerability to the most fragile populations in the societies where we work.

Alongside our own action, we will continue and accelerate our support for a dynamic and committed civil society, capable of facing the toughest challenges within their societies, so that they can better contribute to stable, more functional, and therefore fairer societies.

Zero Carbon... Because we only have one planet

The climate crisis is already striking – and will continue to strike – the world’s most vulnerable populations, despite these communities being the least responsible for it. In 2021, for the first time, the number of refugees in the world exceeded the figure of 1945 – 30 million. Projections indicate that there will be more than 200 million climate refugees in the next 20 years. This no longer constitutes a change of scale but a change of nature.

In the field, we aim at greening our operations, developing, and integrating new approaches, such as the circular economy, and the preservation of vulnerable ecosystems – which are becoming an increasing source of conflict for those who live, and depend, on them.

We also contribute to building the capacity of local civil society organisations to address environmental issues, mobilise citizens, and encourage institutions to invest in sustainable, low-carbon projects.

Zero Poverty... Because everyone must be able to express one's potential

Saving lives, reaching the most vulnerable, and providing vital assistance to people affected by crises - to enable them to live in dignity and with access basic services - is an absolute necessity. With this absolute necessity, comes a compelling obligation to provide opportunities for all, to invest in the potential of every woman and man, and to help young people rebuild their futures and achieve a better life.

To contribute to this triple zero goal, we need to build on and strengthen local solutions, to address the challenges of our globalised world, in a systemic way. We need to invest in local potential, support local know-how and innovation, and act collectively, so that sustainable development is no longer a set of 17 goals, but a reality.

More impact: action with leverage on influence

Until now, action in the field has been ACTED's primary objective to achieve maximum impact. Going forwards, we must use our action in the field as leverage, to influence as many actors as possible, whether humanitarian or not.

We hope to achieve this leverage of our actions and values with the launch of the Global 3Zero Alliance - together with our Filipino partner Gawad Kalinga - which we hope can become

a significant and impactful societal movement. Together, let's further strengthen this convergence of actors to achieve the Zero Exclusion, Zero Carbon, Zero Poverty world. Together, more than ever, let's stay mobilised!

From humanitarian to "HumaniTerra"

The scale and nature of the crises facing the world today cannot be solved through a prism which separates humanity from its environment. If we want to address human suffering, we have to commit to addressing the suffering of the earth. We cannot separate the two.

This is an ancient concept, after all: the Latin words for humanity - humanitas - and for earth - humus - come from the same root. We believe that, if we want to achieve real impact in our efforts, we must truly understand the meaning of this shared root. With this in mind, we propose a transition - in language and in action - that will bring the Earth - terra - back to the centre of humanitarian action: from "humanitarianism" to "HumaniTerra". A truly ambitious vision.

But ambition should not obscure realism or modesty. Each day that our actions help someone, somewhere in the world, to leave behind hunger and suffering, is - and will always be - a victory. This victory, however modest and fragile, is a powerful statement: that every life deserves to be saved, and

everyone deserves to live in dignity. Why then, should we continue our action, when the impact is so fragile, so modest, and so random? Because there is always hope. And every hour of suffering spared is enough to justify what we do. If we stand by without acting, while we witness the fate of the most fragile corners of humanity, then we resign ourselves to their fate, and we become silent accomplices.

Humanitarian action is about courage. The courage to accept the modesty of our actions, in the face of the most dramatic situations. And to face terrible, sometimes tragic moments. You do not become a humanitarian by chance. The courage to make such a strong commitment cannot be learnt. It is something you carry within you. "To lift such a heavy weight Sisyphus, you will need all your courage!" We will continue to carry this courage modestly, in the place we have chosen for ourselves, in the name of all humanity.

Marie-Pierre Caley
Co-founder and Chief Executive Officer





ABOUT ACTED



Meeting of a joint community committee in the '38 villas' site in the Kaya region. The site hosts displaced people who have fled violence by armed groups in villages in the Centre-Nord region - Burkina Faso. Photo: ACTED.

Our Reach and Scale in 2021

IN 2021, ACTED SUPPORTED 18.2 MILLION PEOPLE IN 40 COUNTRIES WITH 528 PROJECTS AND €393.7M BUDGET

EUROPE

511,287 BENEFICIARIES 

37 PROJECTS 

118 STAFF 

€12,550,328 BUDGET 

AMERICAS AND CARIBBEAN

2,585,040 BENEFICIARIES 

31 PROJECTS 

164 STAFF 

€6,393,203 BUDGET 

WEST AND CENTRAL AFRICA




2,556,299 BENEFICIARIES 

117 PROJECTS 

1,933 STAFF 

€104,158,622 BUDGET 

KEY

-  HEADQUARTERS
-  REPRESENTATION OFFICES
-  COUNTRIES OF INTERVENTION

Map not to scale. This product has been created with the highest degree of accuracy possible. This map is meant for overview purposes only and is not an accurate geographical representation. ACTED cannot be held responsible for errors or omissions in this product. Figures are from 2020.

MIDDLE EAST AND NORTH AFRICA

4,679,343 BENEFICIARIES 

154 PROJECTS 

2,436 STAFF 

€174,862,150 BUDGET 

CENTRAL ASIA

5,320,767 BENEFICIARIES 

82 PROJECTS 

1,450 STAFF 

€44,201,138 BUDGET 

EASTERN AND SOUTHERN AFRICA

2,079,309 BENEFICIARIES 

79 PROJECTS 

759 STAFF 

€45,197,720 BUDGET 

SOUTH AND SOUTH-EAST ASIA

468,450 BENEFICIARIES 

28 PROJECTS 

216 STAFF 

€6,364,208 BUDGET 

AFGHANISTAN · ARMENIA · BANGLADESH · BURKINA FASO · CENTRAL AFRICAN REPUBLIC · CHAD · COLOMBIA · DEMOCRATIC REPUBLIC OF CONGO · ETHIOPIA · FRANCE · HAITI · IRAQ · JORDAN · KENYA · KYRGYZSTAN · LEBANON · LIBYA · MALI · MOZAMBIQUE · MYANMAR · NIGER · NIGERIA · OCCUPIED PALESTINIAN TERRITORY · PAKISTAN · PHILIPPINES · REPUBLIC OF CONGO · SENEGAL · SOMALIA · SOUTH SUDAN · SRI LANKA · SUDAN · SYRIA · TAJIKISTAN · THAILAND · TUNISIA · UGANDA · UKRAINE · UZBEKISTAN · VENEZUELA · YEMEN

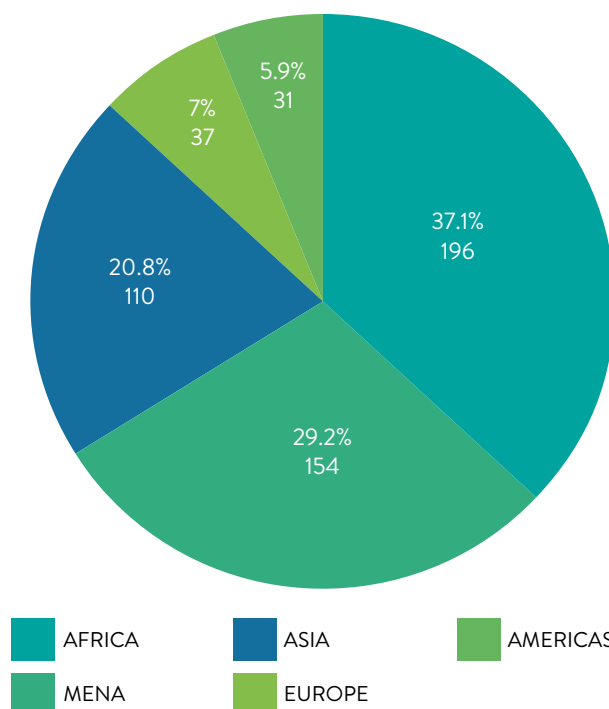
2021 Programming Portfolio

IN 2021, ACTED IMPLEMENTED **528** PROJECTS THAT REACHED **18.2 MILLION** BENEFICIARIES IN 40 COUNTRIES

BREAKDOWN BY THEMATIC AREA



PROJECT REPARTITION PER REGION



ACTED'S LARGEST MISSIONS IN 2021

SYRIA
2.7 million beneficiaries
€86M budget

DEMOCRATIC REPUBLIC OF THE CONGO
453,700 beneficiaries
€34.3M budget

AFGHANISTAN
4.4 million beneficiaries
€33.3M budget

YEMEN
506,000 beneficiaries
€29.4M budget

CENTRAL AFRICAN REPUBLIC
471,300 beneficiaries
€21M budget

2021 Key Achievements

18.2M PEOPLE RECEIVED ACTED'S ASSISTANCE IN 2021 WITH ACTIVITIES RANGING FROM EMERGENCY AND RECOVERY SUPPORT, TO RESILIENCE AND DEVELOPMENT.

SDG1 NO POVERTY

10.1M crisis-affected people supported to cover their urgent needs



2.18M people supported with **€55.6M** in cash and vouchers

168,000 people increased their income

8.1M people acquired access to basic services

SDG2 ZERO HUNGER



866,000 people received emergency food aid



SDG6 CLEAN WATER AND SANITATION

6.5M beneficiaries of water, hygiene and sanitation activities

26,500 water, hygiene and sanitation facilities built or restored

SDG8 DECENT WORK AND ECONOMIC GROWTH

2,635 micro, small and medium enterprises supported



SDG9 INDUSTRY, INNOVATION AND INFRASTRUCTURE



1,521 green infrastructure units built, rehabilitated and/or retrofitted

SDG10 REDUCED INEQUALITIES



1.4M displaced people supported with camp management activities in **503** camps and sites

SDG11 SUSTAINABLE CITIES AND COMMUNITIES

215,300 people supported to access adequate shelter or housing



SDG12 RESPONSIBLE CONSUMPTION AND PRODUCTION

102,188 people engaged in campaigns for sustainable development and on fighting climate change

SDG13 CLIMATE ACTION

538,600 people with increased capacity to cope, adapt and/or recover from shocks caused by disaster (including climate-change induced)



SDG15 LIFE ON LAND

1,623 hectares of land regenerated

SDG17 PARTNERSHIPS FOR THE GOALS

1,518 CSOs and government institutions supported



Our Mission and Vision

With 27 years' history of going the last mile to support the most vulnerable worldwide, ACTED is an international non-governmental organisation implementing emergency, rehabilitation and development projects in 40 of the world's most vulnerable countries affected by conflicts, disasters or socio-economic hardship. Independent, private and not for profit, ACTED respects a strict political and religious impartiality.

Our vision

ACTED's vision is a 3Zero world:

Zero Exclusion... because nobody should be left behind;

Zero Carbon... because we only have one planet;

Zero Poverty... because poverty should not hold back potential.

What we do

“We need to think local and act global to achieve greater impact for a 3Zero world,,

We go the last mile. ACTED's mission is to save lives and support people in meeting their needs in hard-to-reach areas through programmes and approaches that look beyond the immediate emergency towards opportunities for longer term livelihood reconstruction and sustainable development.

Our approach

Founded in Afghanistan against the backdrop of a forgotten crisis, ACTED pursues a dual mandate of emergency response and development interventions. We promote the relief, stabilisation and recovery of crisis-affected people in fragile areas by putting local territories at the centre, supported and guided by local knowledge, structures and capacities. We provide tailored support to local needs by breaking down silos through an area-based approach and the complementary use of different aid instruments.

By acting and advocating for a Zero Exclusion, Zero Carbon, Zero Poverty world, ACTED contributes to reaching the Global Goals, driving for an integrated, decompartmentalized approach to humanitarian action, for co-construction and global partnerships towards the sustainable development of territories to achieve greater impact.



Day of cultural appreciation for the Tawergha community celebrating the Tarwarghan culture and dialogue in order to improve social cohesion and peaceful coexistence - Libya.
Photo: ACTED.



Our Values and Principles

Our work is guided by 4 core values:

Responsibility: we ensure the efficient and responsible delivery of humanitarian aid with the means and the resources that have been entrusted to us. To fulfil this responsibility, we, as an organisation and as individuals, commit to being accountable, transparent and compliant towards beneficiaries, communities, as well as towards donors, partners and stakeholders.

Impact: we are committed to having the most sustainable impact for the communities and the people with whom we engage. All our actions aim to have impact which improves the living conditions of the people, contributing to reaching dignity every human being is entitled to.

Enterprising-spirit: we are enterprising and engage in our work with a spirit that creates value and overcomes challenges. Providing effective and timely humanitarian aid which has an impact also comes with being enterprising professionals, applying the highest standards, choosing to be flexible, reactive, daring, forward looking, proactive, creative and innovative.

Inspiration: we strive to inspire and be inspired by all those around us to through our vision, values, approaches, choices, practice, actions and advocacy. We look for inspiration in our team, partners and the world around us, and seek to inspire those we have contact with.

In line with its core values, ACTED adheres to the following 8 principles:

Independence: We act in accordance with our own principles. Our actions are in no way influenced by political entities or the internal or foreign policy of a particular government.

Impartiality: We operate with strict respect of political and religious neutrality and impartiality.

Non-discrimination: We do not accept

any form of discrimination based on race, gender, age, sexuality, disability, culture, ethnicity, religion, nationality or beliefs.

Free and direct access to people in need: We base our operations on the need for free access to people in need and full autonomy in our projects. We strive to obtain all the necessary means to reach this goal. We manage the distribution of our resources directly through our partners to ensure that they reach the most populations targeted.

Ethics: We base our action on legal and fair practices that follow ethical principles, including the non-exploitation of children and the respect of key social rights.

Professionalism: We base our conceptualisation, implementation, management and evaluation of programmes on high standards of professionalism, and capitalise on our experience in order to maximize efficiency and resources.

Anti-corruption: We refuse to directly or indirectly support fraudulent actions and undertake to minimize risks of corruption in the implementation of our activities.

Transparency and accountability: We commit to be fully accountable and transparent towards our beneficiaries, partners and financial donors, by providing access to information regarding the allocation and management of funds. We undertake to have in hand all necessary tools to ensure the correct management and operation of the resources available to us.

ACTED is a signatory of the Code of Conduct for the International Red Cross and Red Crescent Movement and Non-Governmental Organisations in Disaster Relief.

ACTED has signed up to the Climate and Environment Charter for Humanitarian Organisations.

Global Governance Structure

ACTED governance comprises of two main governance levels: the associative governance and the organisational & operational governance.

The associative governance is composed of the following bodies:

The General Assembly (GA)

The General Assembly is the governing body of ACTED. The members of the association meet once a year for a General Assembly and whenever required for an extraordinary General Assembly (GA). The Ordinary and the Extraordinary GA have eight core responsibilities: a) to endorse the Moral Report, b) to endorse the financial statements, annual accounts, statutory auditor's report & allocate incomes, c) to elect the members of the Board of Directors, d) to review the strategic plan and main strategic organisational developments, e) to amend the organisation articles if required, f) to dissolve the organisation endorse ant merger /conversion of the organisation, g) to approve any exceptional financial decision heavily impacting on the organisation's finances notably purchasing real estate as well as issuing bonds.

The Board of Directors (BoD)

The BoD is elected by the General Assembly and is in charge of defining the general content of the policies and overall strategy of the organisation. This BoD meets four times a year and has 5 core responsibilities: a) to oversees the strategic plan and main strategic development directions of the organisation, b) to endorse the organisational ethics, policies and code of conduct, c) to endorses the anticipated budget for the year N-1, the forecast budget for the Year N, and the closing of annual accounts, d) to endorse the operational scope and notably the country missions to be opened or closed and e) to oversee the overall legal compliance at large of the organisation at HQ level as well as at country level.

The Bureau of the Board of Directors ("The Bureau")

The "Bureau" is an offspring of the Board

of Directors that oversees the day-to-day management of the organisation and key organisational risks. The Bureau of the BOD meets at least 10 times a year and has five core responsibilities: a) to follow up, assess and review risks on a monthly basis and notably 9 key categories of organisational risks (operational risks; reputational risks; financial sustainability & fundraising risks; strategic and positioning risks; safety and security risks; transparency risks; information security risks; compliance risks and legal risks) b) to endorse key decisions linked to the organisational risks, c) to take administrative decisions linked to countries of operation if required, d) to pre-review policies and the code of conduct and e) to review membership and endorse decisions relating to members.

The Committees of the Board of Directors are in charge of the follow up of specific risks and reports once a year to the board:

Risk & Audit Committee

This committee oversees ACTED's key organisational and operational risk management practices, ACTED's internal audit functions, ACTED's internal control mechanisms and ACTED's external audit results. It conducts a yearly risks analysis and proposes a list of priorities to be developed for the coming year which is presented during a BoD meeting.

Security and Safety Committee

This committee oversees the analysis of risks to safety and security within the organisation. This committee conducts a yearly review of security and safety risks and proposes a list of priorities to be developed for the coming year which is presented during a BoD meeting.

Remuneration Committee

This committee oversees ACTED's compensation strategy. This committee validates the compensation of the upper management and the global salary grid for the year to come.

The Safeguarding and Adherence to the Code of Conduct Committee

This committee is responsible for ensuring

that ACTED's Code of conduct and safeguarding policies are adhered to and respected.

The organisational & operational governance is composed of the following 4 bodies:

The Executive Committee (ExCom)

The ExCom is led by the CEO who has delegated authority from the President of ACTED and is composed of the CEO and the Vice CEOs of ACTED. It is the strategic upper management of the organisation and the key decision-making body with regards to ACTED's strategy development, positioning, alignment and risk management.

The Directors' Committee (DirCom)

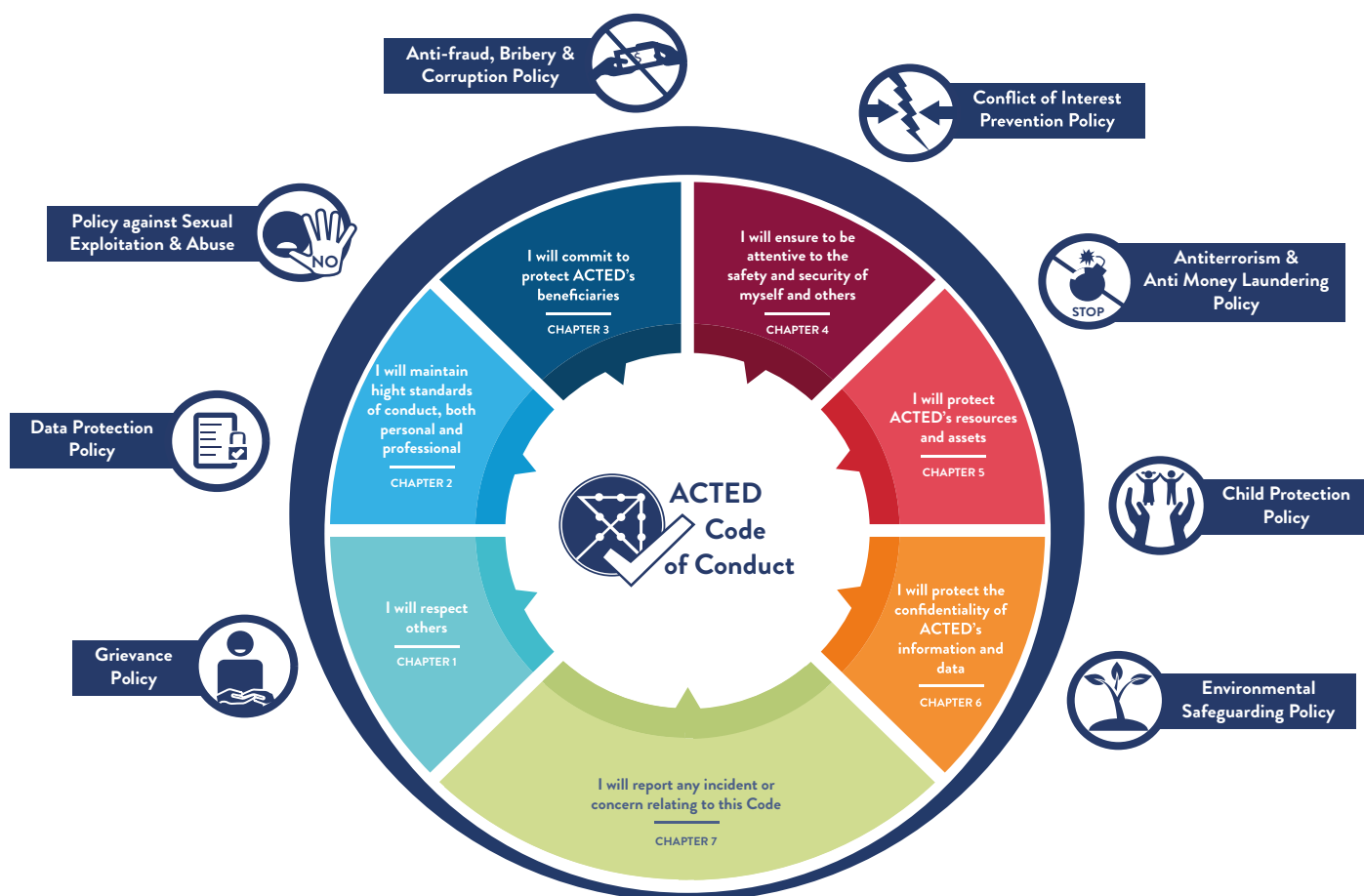
The DirCom is composed of ACTED HQ Directors and Vice CEOs. It is the upper management of the organisation with regards to operational management. The DirCom has five (5) core responsibilities: a) to contribute to the development and review of ACTED processes and procedures, b) to deploy global organisational changes across department, c) to enforce ACTED's internal control mechanisms, d) to collectively troubleshoot operational risks at country level, e) to ensure efficient cross-departmental information-sharing and communication.

The Operational Risk Committee (ORC)

The ORC is composed of HQ directors and is in charge of reviewing operational risks (related to programmes, finance, logistics, HR, audit, security and legal affairs) in all ACTED countries of operation. It is an early warning and rapid response mechanism that allows ACTED HQ Directors to take relevant actions and to closely monitor the situation in each country missions until the problems are resolved and the situation has improved.

Moreover, all the upper management of the organization (ExCom, DirCom, Country Directors & Representatives) regularly meets. The objective is three-fold: to implement and operationalize ACTED's global Strategic Plan, to facilitate internal communication and experience-sharing between country missions, and to contribute to ACTED's external representation.

Code of Conduct and Policies



ACTED is governed by a set of 8 global policies that are regularly revised and reinforced:

Anti-Fraud, Bribery and Corruption Policy

ACTED has a no tolerance approach towards corruption and is committed to respecting the highest standards in terms of efficiency, responsibility and transparency in its activities.

Conflict of Interest Prevention Policy

To ensure the most efficient, responsible and transparent delivery of aid, ACTED, its staff and partners commit to preventing their private interests conflicting with their duties.

Anti-Terrorism and Anti-Money Laundering Policy

Never knowingly support, tolerate or encourage terrorism, the activities of those who embrace terrorism and anti-money laundering activities.

Child Protection Policy

Statement of intent demonstrating ACTED's commitment to safeguarding children from harm within internal procedure, throughout all activities.

Policy against Sexual Exploitation and Abuse

ACTED adopts a zero tolerance approach towards sexual exploitation and abuse, and is thus committed to their prevention both within the organisation and within the framework of its programmes and beneficiary populations.

Grievance Policy

A framework for professional grievances raised by staff through internal dedicated channels of reporting, and a proper response mechanism and follow-up.

Data Protection Policy

To ensure the protection and confidentiality of personal and sensitive data.

Environmental Safeguarding Policy

ACTED is committed to the promotion of a 3Zero world: zero exclusion, zero carbon, zero poverty. In line with this, ACTED is committed to good environmental stewardship in its operations and in all of its humanitarian and development programming. ACTED commits to minimising the environmental impact of our operations.

Accountability towards Communities

ACTED's accountability includes a confidential and secure **complaints and response mechanism (CRM)**. The CRM encourages the participation of the communities we serve, and enables our project teams to use community feedback to improve our programming.



118,944
 FEEDBACK & COMPLAINTS
 RECEIVED IN 2021
 ACROSS **33** COUNTRIES
 OUT OF **18.2 MILLION**
 BENEFICIARIES

WHAT?

59.7% OF COMPLAINANTS
 ASK TO **BENEFIT FROM
 ACTED'S ASSISTANCE**, THE
 PRIMARY REASON WHY PEOPLE
 CONTACT ACTED THROUGH THE CRM

21,316 PEOPLE
 USED THE
 COMPLAINTS
 MECHANISMS
 TO **THANK
 ACTED**



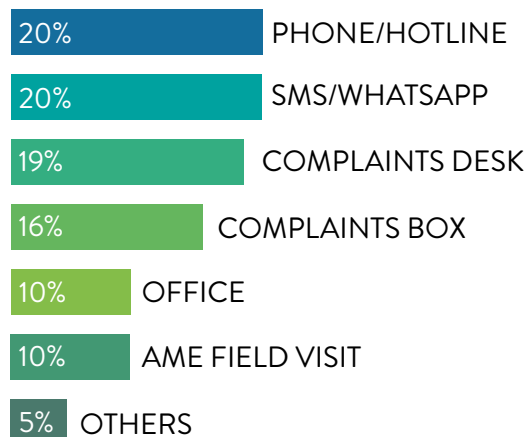
WHO?



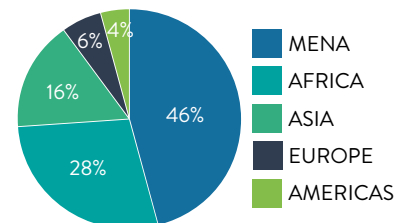
40% OF THE COMPLAINANTS ARE
 BENEFICIARIES

43% OF THE COMPLAINANTS ARE
 WOMEN

HOW?



WHERE?



75% OF THE FEEDBACK
 RECEIVED ARE ACTED-
 RELATED (ACTIVITIES,
 APPROACH, STAFF, PARTNERS,
 CONTRACTORS)

0.7% OF THE COMPLAINTS
 ARE SENSITIVE

Transparency and Investigation

ACTED has a no tolerance approach towards corruption and is committed to respecting the highest standards in terms of **efficiency, responsibility and transparency** in its activities. A dedicated **transparency mechanism** has been set up to receive alerts on corruption and is managed confidentially by the ACTED Investigation Unit.



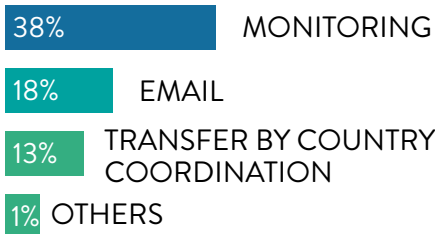
193

ALERTS INVESTIGATED IN 2021

HOW?

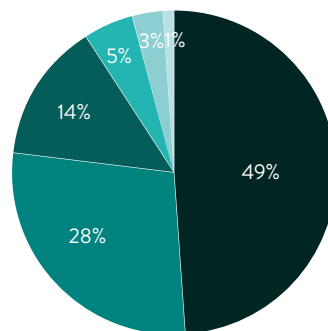
30% OF THE CASES ARE IDENTIFIED THROUGH INTERNAL CONTROL

70% COMPLAINTS RECEIVED EXTERNALLY OF WHICH:

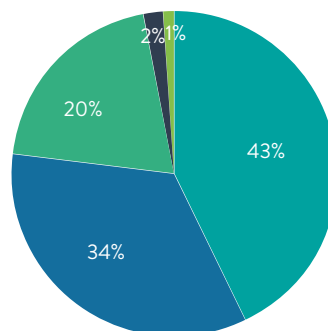


WHAT?

% OF ALERTS & COMPLAINTS BY DEPARTMENT INVESTIGATED IN 2021



WHERE?



Our Greening Strategy

As the global environmental crisis deepens, solidarity organisations such as ACTED are faced with two simultaneous challenges: on the one hand, we must propose coherent and proactive actions in order to respond to this crisis and support populations to be more resilient, prepare for and adapt to a new reality as well as preserve and conserve their environment and ecosystems. On the other hand, we must positively contribute to the collective responsibility by greening our operations to ensure that our work does not further contribute to deteriorating the environment people live in and rely on for their livelihoods.

Andre Krummacher
Vice-CEO
Programmes,
Impact and
Accountability



As the humanitarian sector, we know that we have a collective responsibility to mitigate environmental disasters and facilitate climate resilience. It is our duty to the populations that we serve and the planet that we all share. If we are unable to look at ourselves, how can we say that we are acting in the interests of the communities that we serve? The environmental impact of humanitarian organisations goes well beyond our carbon footprint. We also need to ensure that our assistance itself is part of the solution.

Our 3Zero vision compels us to “walk the talk” on climate change and the environment and take all necessary measures to reduce our climate and environmental footprint at both an organisational and programmatic level. Therefore, in 2021, ACTED launched its ambitious Greening Strategy to tackle environmental degradation and climate change while meeting the needs of the most vulnerable who are often those most affected by the deepening environmental crisis. This strategy pursues two objectives: first, greening ACTED as an organisation reducing our overall carbon and environmental footprint; and second, upscaling our programming related to fighting climate change and preserving the environment, reducing environmental degradation and fighting pollution.

Through this strategy, ACTED aims to reduce its carbon footprint by at least 30% by 2025, 50% by 2030 in line with IPCC recommendations and ultimately achieve carbon neutrality for its operations. In addition, ACTED will upscale its work on climate change and environmental protection to account for a minimum of 25% of our programming portfolio by 2022.

ACTED’s Greening Strategy is based on four pillars and includes a combination of policy and operational approaches at the HQ in Paris as well as in the field:

The first pillar “**Mobilize**” focusses on “anchoring” the greening agenda inside the organisation, across all departments and encouraging ACTED staff but also partners and suppliers to adapt and change their behaviour.

The second pillar “**Measure**” aims at regularly measuring ACTED’s greenhouse gas emissions and environmental footprint in line with the internationally recognized GHG Protocol methodology (see opposite).

Based on these measurements, the third pillar “**Reduce**” focusses on ACTED’s internal way of working and greening our operations in terms of logistics and supply chain management as well as waste and fleet management. In addition, ACTED will green its field office network which includes clean and minimum energy usage for example through solarization, improving water, paper and waste management and optimizing travels using greener means.

Finally, the fourth pillar “**Adapt and Invest**” aims at upscaling our programmes related to supporting climate change adaptation of the most vulnerable and environmental protection, including investing in the development of ACTED Flagship Initiatives, specifically, THRIVE and the 3Zero House (see pp. 38-41). In addition, as part of our investment strategy, it aims at looking for innovative financing mechanisms such as charity shares and impact bond opportunities to support green projects.

Our Carbon Footprint



ACTED is a pioneer in the NGO sector in measuring its carbon footprint. Through this measurement, we can learn where ACTED has the biggest impact on the environment, and where and how we can act to reduce our carbon footprint. The majority of ACTED's emissions come from aid provision on the ground.

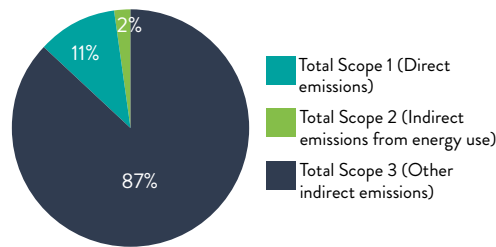
TOTAL EMISSIONS

92,555 tCO₂e

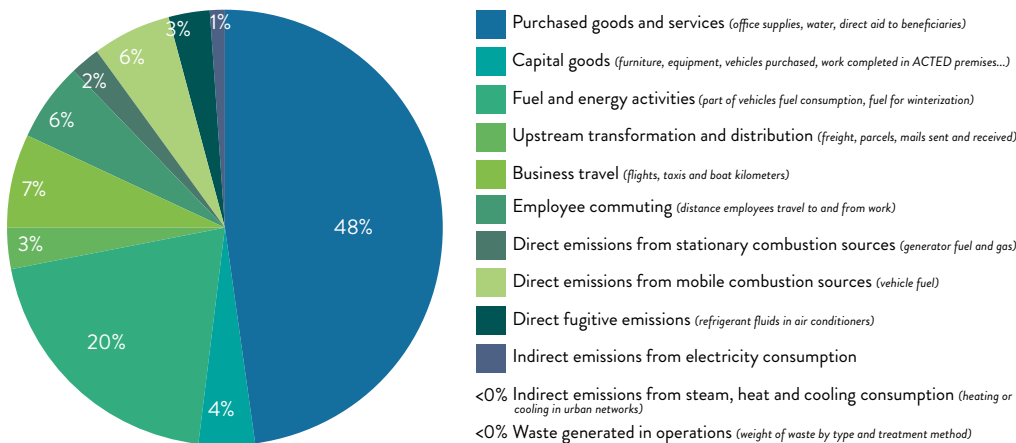
= **12.9 tCO₂e/FTE**
(ACTED GLOBAL)

= **0.56 tCO₂e/m²**
(ACTED GLOBAL)

EMISSIONS PER SCOPE



SHARE OF EMISSIONS ON TOTAL



ACTED 2021 CARBON FOOTPRINT IS EQUIVALENT TO...



THE ANNUAL AVERAGE DIRECT EMISSIONS OF **20,230** INHABITANTS OF FRANCE*

65,718 RETURN TRIPS PARIS-BAMAKO**



THE CARBON SEQUESTERED BY **1,522,165** TREE SEEDLINGS GROWN FOR 10 YEARS***



2,363 tCO₂ OFFSET IN 2021

EACH TONNE OF CO₂ EMITTED BY ACTED'S FLIGHTS GENERATED CREDITS, INVESTED IN A CDM GOLD STANDARD PROJECT FOR BIOGAS PRODUCTION TO SUPPORT RURAL COMMUNITIES IN NEPAL TO ACCESS CLEAN ENERGY

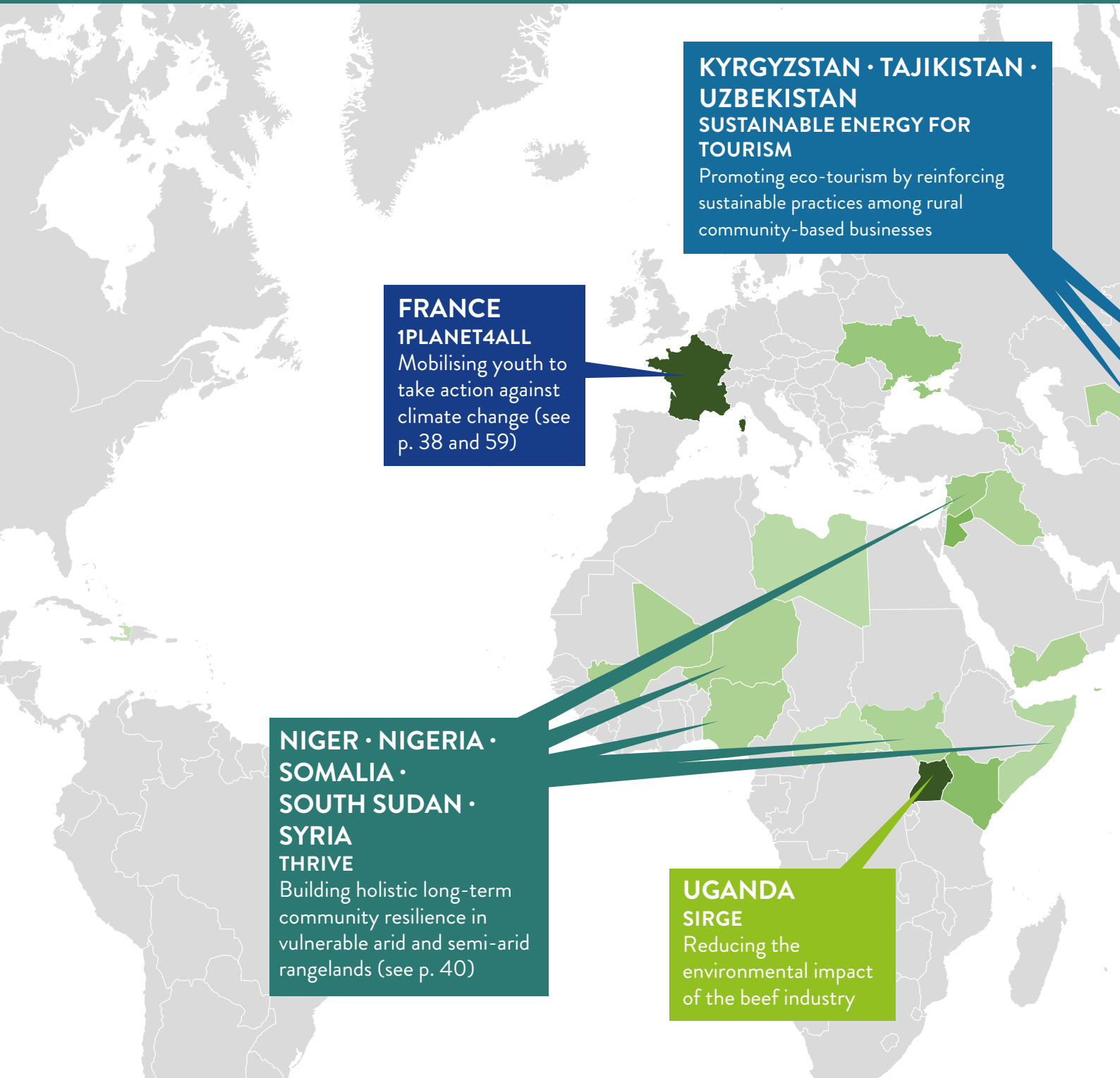
121 BIOGAS PLANTS BUILT*
42 JOBS SECURED*
3,940 PEOPLE SUPPORTED*

*Source: Atmosfair

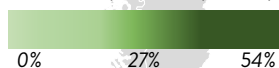


*Source: CO₂ emissions (metric tonnes per inhabitant) / Data wordbank.org
**Source: Atmosfair-ACTED reports
***Source: United States Environmental Protection Agency (EPA) - Greenhouse Gas Equivalencies Calculator

Our Green Programming



Percentage of green components per country



**AFGHANISTAN · TAJIKISTAN ·
MYANMAR · PHILIPPINES
3ZERO HOUSE**

Accelerating and multiplying innovations and solutions towards ACTED's 3Zero vision, through collaborative spaces - both physical and digital (see p. 39)

**SRI LANKA
COLIBRI**

Strengthening civil society's capacity to preserve biodiversity and responsibly manage protected areas (see p. 43)



Kitchen gardening activity as part of a project seeking to enhance the livelihood opportunities of the local communities in Samburu County - Kenya. Photo: ACTED.





OUR PROGRAMMES



The 2020-2025 Programmatic Strategy: Zero Exclusion, Zero Carbon, Zero Poverty

In 2021, ACTED was in the second year of implementation of its programmatic strategy – Zero Exclusion (because nobody should be left behind), Zero Carbon (because we only have one planet) and Zero Poverty (because poverty should not hold back potential). The 2030 Agenda for Sustainable Development and the 17 Sustainable Development Goals (SDGs) establish the framework for ACTED’s 3Zero strategy, recognizing that ending poverty and other deprivations must go hand-in-hand with strategies that reduce inequality and injustice and spur inclusive, low-carbon economic growth – all while tackling climate change and the deepening environmental crisis.

The 2020-2025 programmatic strategy draws on our technical expertise, and organisational strengths that we have been developing for almost 30 years.

It brings our country programmes

together in one single and coherent strategy – speaking with one voice. It strengthens our effectiveness and relevance as a global civil society organisation that addresses the challenges of the 21st century.

Climate change and environment have now become a fundamental pillar of our programmes. Our 3Zero strategy compels us to “walk the talk” on climate change and the global environmental crisis, take all necessary measures to reduce our climate and environmental footprint, and upscale our programming related to fighting climate change and preserving the environment. We accept our part of the collective responsibility, by greening our operations to ensure that our work does not further contribute to deteriorating the environment people live in and rely on for their livelihoods - especially the most vulnerable, who have contributed the least to environmental degradation, deforestation, desertification and pollution, but are the hardest hit by the effects of climate change.

The Humanitarian-Development-Nexus remains at the heart of ACTED’s programmatic approach, reflecting and capitalizing on our expertise and know-how in the field. We believe that better development can reduce the need for emergency relief; better relief can contribute to development; and better rehabilitation can ease the transition between the two. Our approach ensures that humanitarian action and rehabilitation serve as a catalyst for inclusive and low-carbon growth, that we build upon the capacities of every human-being and develop human capital, and accelerate access of the most vulnerable to social and technological innovation.

Our 3Zero strategy is guided by the motto “Think Local – Act Global”, swimming against the prevailing beliefs



of thinking global and acting local. However, when global ideas reach local ground, they remain global ideas, and sometimes very foreign ones, which may take over or eclipse local concepts. Occasionally, this approach can lead to overpowering what is local, instead of empowering it. We propose to turn the tables and work to “Think Locally, Act Globally” to empower local communities. Thinking locally and acting globally helps to ensure that adapted solutions, built on local ingenuity and innovations, are brought to the global stage. The 3Zero House (see p. 39), one of several flagship initiatives at the core of our programmatic strategy, is specifically designed to accelerate the innovations of local actors on a global scale. The 3Zero House aims at working with some of the most marginalized

communities around the world; connecting them with resources and networks; allowing them to identify and promote localized solutions; building resilient and independent populations.

Finally, as part of our programming strategy we are increasing our efforts to measure the long-term impacts for individuals, communities, and society as a whole, that result from activities or services provided by ACTED. We have developed a set of 26 standard indicators with a focus on outcome and impact and aligned wherever possible with the SDGs (see p. 11).

"Our approach and ambition: the nexus, from complex emergencies to a 3Zero world. To achieve this, we must think local and act global. We want to foster an inclusive and low carbon growth; build upon the capacities of every human being and develop human capital; and accelerate access of the most vulnerable to social and technological innovation"



Access to Basic Services (pp. 30-31)

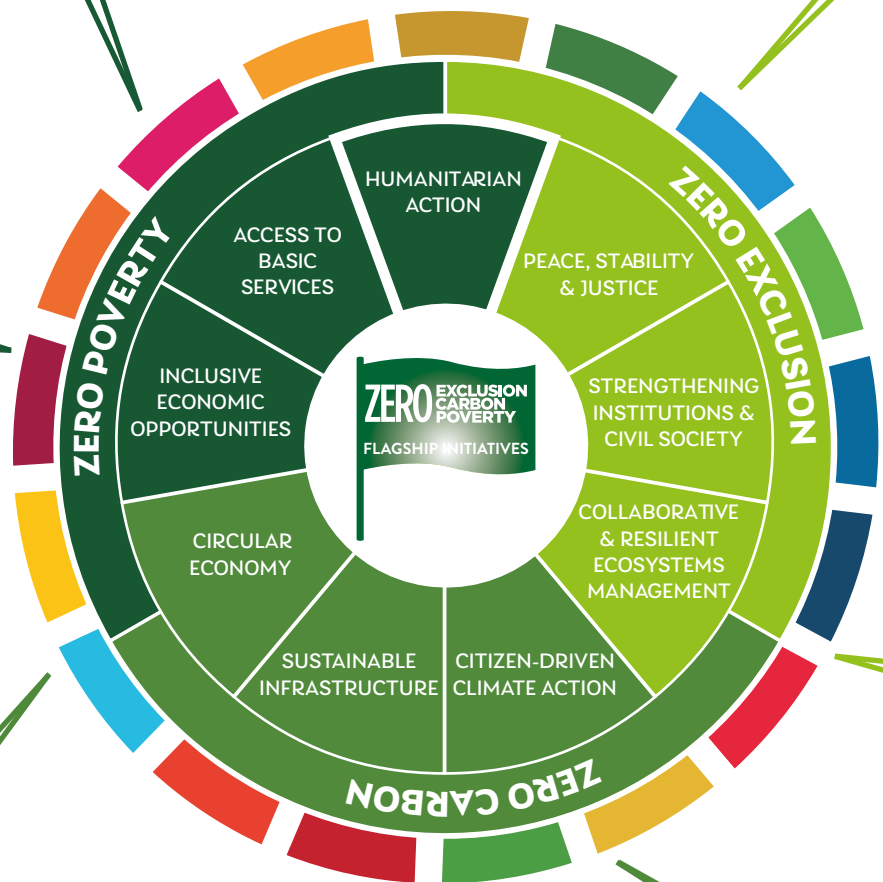
ACTED believes that equitable access to basic services such as drinking water, sanitation and hygiene facilities; essential health care; education; energy; and social welfare schemes is key to successfully tackling poverty. ACTED's activities aim at improving quality and coverage of services offered by public, private or philanthropic actors, to ensure they can meet the basic needs of all population groups.

Humanitarian Action (pp. 28-29)

In emergencies, ACTED responds to save lives, paying special attention to the most vulnerable and marginalised, and striving for last-mile delivery in hard-to-reach areas. ACTED's humanitarian action includes disaster preparedness and early action; emergency response and recovery, and encourages future resilience and equitable development.

Inclusive Economic Opportunities (pp.32-33)

ACTED encourages inclusive economic growth, that is distributed fairly across society, and creates opportunities for all, by ensuring individuals have adequate skills and capacities to access available livelihood opportunities, and that markets can offer decent employment or self-employment opportunities for unskilled, semi-skilled and skilled individuals, especially in sectors where the poor and most vulnerable work, and in places where they live.



Circular Economy (pp. 34-35)

ACTED supports individuals; government institutions; service providers; the private sector and social entrepreneurs to design out waste and pollution, to keep products and materials in use as long as possible, and to regenerate natural systems. These actions minimise waste, pollution and carbon emissions, and improve the productivity of resources, resulting in a reduction of the environmental impact of economic activity.

Sustainable Infrastructure (pp. 36-37)

ACTED promotes the socially, economically, and ecologically sustainable design, construction, and operation of public and communal infrastructure. This ensures that the construction, rehabilitation or retrofitting of infrastructure takes into account criteria of equity and human diversity, while respecting natural systems. Such infrastructure can improve environmental conditions and therefore people's health and quality of life. It also supports a green economy, creates job opportunities and enhances biodiversity.

Peace, Stability and Justice (pp. 44-45)

ACTED aims to prevent conflict, support post-conflict stabilization, and promote protective living environments and social cohesion, by improving trust between and within communities, reducing the risk of violence, preventing the outbreak of conflict, and promoting basic principles of the rule of law, such as access to justice, so that people are able to have their voices heard, exercise their rights, challenge discrimination, or hold decision-makers accountable.

Strengthening Institutions and Civil Society (pp. 42-43)

While empowering citizens to make demands and hold to account those who are responsible for delivering services, ACTED specifically encourages different stakeholders – from groups of citizens, CSOs and private sector to governments – to work effectively together in co-constructing development processes and supporting local public institutions to provide better, more effective services to their constituents.

Collaborative and Resilient Ecosystem Management (pp. 40-41)

Human activities adversely affect ecosystem resilience such as reduction of biodiversity, exploitation of natural resources, pollution and land degradation. ACTED aims to ensure that ecosystems and natural resources are regenerated, consumed, and protected in a more sustainable manner so that local populations can responsibly benefit from them to meet their needs, while conserving the ecosystems for future generations.

Citizen-driven Climate Action (pp. 38-39)

With our planet experiencing significant and accelerated climate change caused by greenhouse gasses emitted by human activities, ACTED promotes sustainable consumption and production at the individual and household level (e.g. awareness on measures to reduce water/electricity consumption), as well as collective advocacy and communication activities, to sensitize people about the environment and climate change and aim to bring about lifestyle changes.



Emergency distribution to host populations in Obo - Central African Republic.
Photo: ACTED.

Humanitarian Action

For the second year in a row, populations facing violence and conflict, poverty, hunger and climate disasters, saw their situation compounded by the knock-on effects of the Covid-19 crisis.

This left 250 Million people in need of humanitarian assistance and protection, a slight decrease compared to the record high figure of the previous year. Nevertheless, forced displacement continued to grow worldwide in 2021: by mid-year, more than 84 million people were projected to have fled their homes. ACTED worked across 503 displacement sites in Africa (DRC, CAR, Somalia, Ethiopia, South Sudan, Nigeria and Burkina Faso), Asia (Bangladesh) and the Middle East (Iraq and Yemen), supporting more than 1.4 Million refugees and internally displaced people in accessing basic services and protection while advocating for durable solutions.

Women and girls, who constitute the majority of displaced populations worldwide and suffer severe impacts of armed conflicts and violence, were particularly affected by the pandemic's second-order effects. ACTED sustained its efforts to support them with life-saving assistance, reaching 5.2 Million women and girls across 31 countries, and promoting their recovery, resilience-building and self-reliance. In CAR, Colombia, Kenya, Lebanon, Somalia, South Sudan and Venezuela, ACTED provided different levels of protection to families and individuals including for the prevention of gender-based violence. In addition, 770,000 women and girls benefited

from CCCM activities that increased their access to basic services and protection, improving their quality of life and dignity during displacement.

2021 also recorded unprecedented levels of hunger, with violent conflicts, poverty, inequality, climate crises and the pandemic leaving an estimated 283 million either acutely food insecure or at high risk. ACTED provided emergency food rations to more than 866,000 people in 18 countries, including Yemen - where families faced starvation - and South Sudan, where parts of the country presented risks of famine. An additional 2.2 Million people received assistance from ACTED in the form of cash or vouchers in the value of 55 Million EUR across 29 countries.

Throughout the year, ACTED continued to implement humanitarian action in the world's most fragile states including, Yemen, South Sudan, Syria, DRC and CAR. The organisation's interventions enabled nearly 10.1 Million people to access life-saving assistance and protection in a dignified manner. The organisation also worked in emerging crises in Ethiopia and Afghanistan, supporting more than 800,000 persons including through actions that increased access to safe water, sanitation and hygiene for more than 350,000 people.

10,133,581 DISASTER OR CRISIS-AFFECTED PEOPLE RECEIVED ASSISTANCE TO COVER THEIR BASIC NEEDS

215,293 PEOPLE PROVIDED WITH ADEQUATE SHELTER AND/OR HOUSING

6,535,789 PEOPLE BENEFITTED FROM WATER, HYGIENE AND SANITATION ACTIVITIES

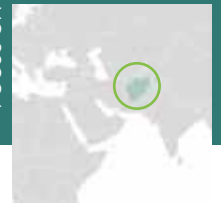
26,504 WATER, HYGIENE AND SANITATION FACILITIES RESTORED

865,998 PEOPLE PROVIDED WITH EMERGENCY FOOD RATIONS

1,431,670 DISPLACED PEOPLE SUPPORTED IN **503** DISPLACEMENT SITES WITH CAMP COORDINATION AND CAMP MANAGEMENT SERVICES

€55,600,000 IN CASH AND VOUCHERS DISTRIBUTED TO **2,179,853** PEOPLE TO MEET THEIR BASIC NEEDS

Emergency response to meet the urgent water, hygiene and sanitation needs of communities affected by the earthquake of 14 August 2021 in the Grand'Anse department - Haiti. Photo: ACTED.



AFGHANISTAN

Responding to the drought emergency

In Afghanistan, where approximately 50% of households derive part of their income from agriculture, the 2021 drought left many already poor and vulnerable families with no other choice than resorting to extremely negative coping strategies, including child labour, early and forced marriage, and risky irregular migration. In response to the disaster, ACTED ramped up its emergency operations towards the most food insecure through the provision of multipurpose cash and improved access to safe drinking water. To mitigate the drought's impact on crop and livestock production, ACTED also implemented emergency agriculture activities, supporting farmers, herders and animal owners with input distributions and the implementation of herd protection measures. In this crisis, once again, ACTED was able to rely on its long-standing presence and thorough understanding of targeted territories to implement, with local communities, immediate and prolonged efforts to combat the effects of the drought on vulnerable communities.



Emergency assistance to disaster-affected communities

Within days of the earthquake that hit the Western part of Haiti on 14 August 2021, ACTED deployed emergency response capacity to support its teams operating in the affected departments of Sud and Grand'Anse, and launched interventions into Nippes.

Taking advantage of its local technical expertise, the organisation launched rapid assessments on shelters, WASH infrastructure, and livelihood capacities. Four days after the disaster, ACTED had gathered data on eight localities across Sud and Grand'Anse, reflecting the scale of damages across the country: among a population already facing rampant poverty and food insecurity, the earthquake affected an estimated 1,500,000 including more than 200,000 dead and more than 300,000 injured. It also caused severe damage to critical infrastructure such as roads, health and education facilities, as well as more than 300,000 individual houses either damaged or completely destroyed.

ACTED mobilised resources in-country to launch swift interventions

to facilitate affected populations' access to safe water and sanitation, food and shelter. It took steps to ensure activities were coordinated with other humanitarian actors' and integrated within the national response framework, participating in interagency needs assessment led by the UN as well as the evaluation of damages to buildings led by the local Civil Protection.

With many years of experience in Haiti, ACTED was also able to integrate its first-phase emergency response into a longer-term, multisectoral programming better suited to enabling the recovery of afflicted communities. For instance, teams in affected departments drew on past experiences in livelihoods and DRR that sought to reinforce local skills and capacity to build back safer, to design and implement shelter interventions after the disaster.

ACTED's response was anchored in the territories where the organisation had been working with local authorities, populations and partners prior to the earthquake, in some cases for years. This enabled ACTED to provide humanitarian assistance to more than 900,000 individuals in Haiti throughout 2021.

Access to Basic Services

Improving and extending access to basic services was a key component of ACTED's programme portfolio in 2021, with 93 projects implemented.

Access to basic services entails the right to housing, water, education, energy, and health, among others. Basic services improve quality of life, prospects for social and economic development and confidence in governments. Importantly, the success in tackling poverty depends to a large extent on the availability of basic services, especially for populations who live in places that are historically underserved, too geographically isolated, and economically marginal.

In the commune of Thiotte in Southern Haiti, ACTED rehabilitated urban water network by protecting the spring – the only source supplying the town of over 25,000 inhabitants with water – replacing water supply and distribution pipes, improving water storage through the construction of a new water reservoir in the town center and creating new water delivery points such as kiosks and connections at household level. These works were accompanied by technical capacity building of Haitian governmental service providers, with a focus on setting up tariff and fee collection systems to ensure the sustainability of the infrastructure.

ACTED ensured continued access to education for over 8,000 children, mainly girls, in the crisis-affected Faryab province of Afghanistan. ACTED implemented a community-based education model, establishing

over 200 community classes focusing on grade 1 and grade 2 academic cycles. ACTED also built the capacities of teachers, provided teaching and learning materials to students as well as winterization kits to ensure attendance in classes is safe and feasible over winter months. Approximately 25% of the students managed to transition into government schools following completion of grade 2 courses.

In Iraq's Ninewah governorate which had been severely affected by conflict, Quick Impact Projects (QIPs) contributed to the safe and durable return of displaced populations and improved their access to basic services. For example, ACTED rehabilitated three schools which included construction of additional classrooms, repair of sanitary facilities, electrical works and provision of furniture. Also, in the city of Mosul, ACTED installed new pumps in two water stations and connected them to the water network which was also repaired.

In Chad's Nord Kanem Department, ACTED supported health service providers to deal with the Covid-19 pandemic as 80% of the health centres had no access to water and no sanitation facilities. In 8 health centres, ACTED constructed Covid-19 screening and isolation areas, 7 blocks of latrines, 4 boreholes and rehabilitated another 2 boreholes. In addition, cleaning and

desinfection materials were provided and health centre staff were trained on responding to Covid-19.



8,145,908 PEOPLE AQUIRED OR RECOVERED ACCESS TO BASIC SERVICES

94% OF INDIVIDUALS INTERVIEWED SATISFIED WITH THEIR LAST EXPERIENCE OF PUBLIC SERVICES



Provision of recreational and informal education activities to children from 5 to 17 years old in a Child and Youth Friendly Space in Bardarash camp - Iraq. Photo: ACTED



Waterpoint in a settlement hosting displaced populations in Watinooma - Burkina Faso. Photo: ACTED

Engaging with local partners to provide basic services reflecting the needs of displaced people

In 2021, ACTED entered the second year of a 3-year Programmatic Partnership with ECHO, aiming to support displaced people in Syria, Iraq, the Central African Republic, the Democratic Republic of the Congo, South Sudan, Somalia, Burkina Faso, Uganda and Nigeria. These nine countries continue to experience protracted humanitarian crises which have driven huge numbers of people to leave their homes in search of safety and security.

In all contexts, the eventual goal for people living in camp and camp-like settings is durable solutions. ACTED supports people in sites that were never intended to become a permanent home, often for years. These sites are often densely populated, lack basic

services, and offer limited livelihood opportunities. Therefore, wherever feasible, ACTED supports displaced people to transition to a life without the need for external assistance and protection.

Durable solutions cannot be achieved through humanitarian programming alone. Significant engagement with authorities and the communities themselves are critical to ensure solutions are safe, legal, facilitate access to basic services, and, most importantly, reflect the priorities of the people. The multi-annual nature of this intervention enables longer term partnerships with relevant stakeholders which is fundamental to build trust and co-create solutions.

To structure these community-led conversations, ACTED uses the AGORA approach. AGORA is a joint initiative of ACTED and IMPACT that promotes multi-sectoral, settlement-based aid planning and implementation, structured around partnerships with communities and local authorities.

In Burkina Faso, Somalia and DRC, ACTED undertook a participatory, multi-sectoral assessment of the

area where displaced populations have settled, seeking to understand the many varied and interconnected issues that the community may face. ACTED discussed these findings with community members, and jointly developed evidence-based recommendations for a portfolio of activities that can help increase access to basic services, and address issues as prioritised by the people who know them best: the displaced and their host communities. These recommendations form an area-based, multi-sectoral plan which is published and shared widely with stakeholders present in that area. Different actors, including ACTED, then work together to implement this joint plan, ensuring a participatory and coordinated response. This response, co-designed with community members and built upon a deep understanding of the area, works to sustainably increase access to basic services, and eventually achieve durable solutions for the displaced.



Inclusive Economic Opportunities

Throughout 2021, ACTED rolled out support to vulnerable communities and individuals through market-based approaches to promote their access to sustainable livelihoods.

In the wake of the pandemic, populations of countries already struggling with prior economic constraints faced an even more difficult path to recovery. Market inefficiencies, labour force mismatches, and economic exclusion have taken a heavy toll on the most vulnerable communities, leaving many individuals unable to autonomously meet their needs. In response to these issues, ACTED implemented 79 projects across 29 countries to support sustainable economic opportunities, involving agricultural support, professional education, business development and promoting labor force inclusion.

Agricultural livelihoods were strengthened through 24 projects via technical training, input provision, improved access to natural resources to ensure productivity, and enhanced market access. Collective community structures such as cooperatives or producer groups were a key entry point in countries such as the Central African Republic, Jordan, Lebanon, Sri Lanka, the Philippines and Myanmar. ACTED specifically focused on promoting climate-smart approaches to production and resource use. For example, in Uganda, ACTED worked with over 500 farmers through a farmer field school model to promote regenerative agriculture and the permaculture approach. Moreover, ACTED specifically leveraged value

chain approaches in order for production to reach end markets, ensuring more sustainable revenue for local producers and other market actors.

In terms of non-agricultural livelihoods, ACTED's efforts towards promoting inclusive economic opportunities addressed labour market supply as well as demand. On the supply side, our teams worked with vulnerable populations, notably with women and youth in contexts such as Pakistan, oPT, Kyrgyzstan, Thailand and Myanmar, to enhance their technical skills in line with market demand, notably through vocational and professional training, and provided soft skills and employment support to allow them to access available job opportunities. ACTED worked with micro, small and medium enterprises, providing business development services, assets or new technology, access to finance or networking opportunities to enhance their efficiency and/or allow them to grow and create new employment; for example, this comprehensive package of support was provided to the community based tourism sector in Uzbekistan, Tajikistan and Kyrgyzstan. Additionally, local stakeholders and business service providers were engaged to improve the business enabling environment for these businesses to reduce specific local barriers and constraints to their sustainability, such as access to public services, market infrastructure or

prohibitive local policies.

Throughout these interventions, particular attention was paid to the needs and constraints of the most vulnerable community members in terms of securing sustainable and resilient livelihoods. Village savings and loan schemes have been established or supported as part of ongoing projects, in particular for women's groups, notably in Haiti, Senegal, South Sudan and Somalia, to allow a community-based mechanism to respond to shocks and stressors to their livelihoods. Specific opportunities were sought out to promote youth economic inclusion; for example, in Kyrgyzstan, local youth networks of handicraft artisans were provided technical support and connected with local and national tourism networks to ensure better market access.

ACTED SUPPORTED
2,635 MICRO, SMALL AND
MEDIUM ENTERPRISES
(MSMES)

168,021 PEOPLE REPORTED
TO HAVE INCREASED THEIR
INCOME FOLLOWING
PARTICIPATION IN ACTED'S
PROJECT'S



UKRAINE

Promoting economic and employment opportunities, economic security and economic empowerment in conflict-affected areas of Eastern Ukraine

To inform its market-based livelihoods approach, ACTED undertook local economic opportunity assessments. On this basis, capacity building was provided to labour centres and civil society organisations to allow them to carry out training and support programmes based on market needs and demand.

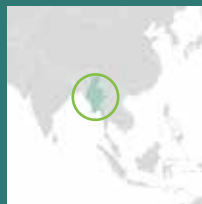
These actions benefitted 6,200 marginalized people, of which 65% were women and girls.

Specific actions were undertaken to enhance inclusion of women and girls in the local economy, notably through the implementation of an interactive high school science, technology, engineering and math (STEM) awareness campaign, as well as support for community financing mechanisms and local social initiatives including daycare centres. Vulnerable community members were provided with various forms of support to access economic opportunities depending on their interests and capacities, including livelihoods grants and IT scholarships.



Safepad production by tailors, Kayah State - Myanmar. Photo: ACTED.

Supporting income generating activities for women while addressing needs in menstrual health



MYANMAR

ACTED supported income generating activities

specifically targeting women and also addressing critical needs in Menstrual Health Management (MHM) in Kayah and Rakhine State.

As part of a project in Myanmar, ACTED supported the creation of a social enterprise/cooperative comprised of 20 women tailors, who were then provided training in the production of sanitary pads. As a pilot initiative within the project, these women produced sanitary pads for 900 female members of their communities which were distributed as part of menstrual health management kits. These female social enterprises were also engaged in production of reusable face masks

to be used as part of Covid-19 prevention as an additional means of income generation. Moreover, the social enterprises were provided training in business development and marketing to ensure that they will be able to sustainably promote the sale of their products within their local market beyond the life of the project. These enterprises were also trained on gathering of market data to feed into the development of a fully sustainable and independent women-led social enterprise business model for scale up. In addition to market data, the initiative allowed for the gathering of socio-cultural data to better understand and support the sustainable introduction of locally-produced reusable menstrual pads, both as a product publically available in local markets as well as a critical item to be included in humanitarian NFI/dignity kits for vulnerable women in situations of displacement or vulnerability.

Circular Economy

ACTED scaled up dedicated actions to promote a circular economy in 2021, seeking opportunities to design out waste, keep materials in use, and regenerate natural systems.

As the climate crisis deepens, it is becoming ever more critical to restructure governance and market systems in a way which promotes circularity of our resources. The world generates 2.01 billion tons of municipal solid waste annually, with this rate expected to increase by 70% by 2050 in light of rapid population growth and urbanization. At the very least, 33% of that waste is not managed in an environmentally safe manner, resulting in health and safety risks and destabilizing our natural systems. As part of the effort to address this growing problem, ACTED worked with key market actors, governance actors and community stakeholders within 11 projects aiming to promote the shift towards a circular economy.

To increase availability of information on current market and governance constraints and opportunities, ACTED launched a number of dedicated assessments related to circular economy. For example, ACTED conducted nation-wide market studies in Jordan and Pakistan and a local-level market study in Mosul, Iraq, as well as a dedicated study on mainstreaming circular economy into the humanitarian response in Jordan.

As part of its strategy to integrate circular economy into local governance and community development, ACTED

held consultative workshops and dialogue fora in Jordan, Lebanon and Pakistan. Within these projects, ACTED worked with local community leaders, local and national government actors, businesses, agriculturalists and civil society to raise awareness on the relevance of and opportunities to promote circular economy and sustainable consumption practices in their communities and to collectively design circular actions for implementation. Moreover, ACTED supported local municipal solid waste management systems to create better linkages with market actors, notably through promoting a private-public partnership in Jordan.

Finally, ACTED placed a heavy importance on working directly with key market actors to encourage circular business models, in particular those which can absorb waste materials to prevent them from contaminating the natural environment and supported businesses as part of efforts to promote sustainable consumption practices. For example, in Tajikistan, Kyrgyzstan and Uzbekistan, ACTED provided business development services and access to green finance for MSMEs in the renewable energy sector, and conducted energy audits for MSMEs in the community-based tourism sector in supporting them to integrate more sustainable consumption practices.

In Uganda and Jordan, ACTED also supported agriculturalists and agribusinesses to promote use of bio-based inputs as opposed to chemical inputs or resource-intensive feedstock to reduce environmental contamination and degradation.

6 COUNTRIES RECEIVED SPECIALIZED SUPPORT ON RESEARCH AND DEVELOPMENT FOR SUSTAINABLE CONSUMPTION AND PRODUCTION AND ENVIRONMENTALLY SOUND TECHNOLOGIES

THANKS TO ACTED'S SUPPORT, 5 ENTITIES SUBSTANTIALLY REDUCED WASTE GENERATION THROUGH REDUCTION, REUSE, REFURBISHING, REPAIRING, RECYCLING RECOVERING AND/OR REDESIGNING





Promoting circular economy at the national and local scale in Jordan

To strengthen understanding and promotion of circular economy models in Jordan, ACTED conducted two nation-wide assessments, focusing on waste management, key waste value chains and circular approaches in humanitarian action - Jordan. Photo: ACTED.



JORDAN

In Jordan, ACTED has integrated circular economy into the core of its country programme strategy, leading a number of national and local level projects in promotion of this thematic area. In an effort to promote evidence-based programming on circular economy, a national-level market survey was conducted to understand key market potential and investment opportunities to promote circular approaches, and identify environmental and social gains from investing in these sectors. These study results aim to inform policy and practice; the study concluded with a national multi-stakeholder workshop to disseminate the findings and brainstorm resulting actions. Moreover, ACTED, in partnership with the REACH initiative, undertook a study on promoting circular economy within the humanitarian response in Jordan, resulting in the creation of a toolkit for humanitarian practitioners to facilitate mainstreaming this approach into their interventions.

Circular economy was also integrated within a number of community

development, market development and governance projects.

For example, ACTED conducted dialogue fora between Syrian and Jordanian community members across 8 municipalities. Within these fora, key information was shared related to circular economy opportunities and the value of supporting such actions at the local level. Based on the discussions held within these groups, community members launched their own circular initiatives within their communities, building purely on available resources at the local level. These included a container collection and re-use scheme for planting, production of organic fertilizer, collection of food waste for chicken feed, and initiatives to recycle used tires and wooden pallets, upcycle used clothing, and upcycle used bottles. ACTED also directly supported vulnerable Syrian and Jordanian women in home-based production of azolla, a climate-smart animal feed, to replace more costly and more water-intensive feedstock, thus improving the resilience of households reliant on livestock for their livelihoods. Additionally, ACTED worked with local solid waste management facilities to ensure a better integration of the private sector into their service systems.

Madhumitha Madavan
Economic
Development
Technical
Coordinator for
Middle East and
North Africa



The waste crisis in Jordan stems from a lack of systems-level thinking. The waste crisis cannot be solved without an understanding of material flows, creation of waste, leakage of materials into the environment and how value can be added to this waste. It also must consider how the private sector, consumers, solid waste service providers, the aid sector and the government all play a part in the management of this issue. Circular economy thinking promotes such a system-level solution that is holistic and sustainable.

Sustainable Infrastructure

Supporting sustainable infrastructure is at the heart of ACTED's commitment to pursuing a Zero Carbon world. In 2021, ACTED implemented 16 projects with a focus on sustainable infrastructure, in countries such as Afghanistan, Haiti, Mali, Yemen and Iraq.

ACTED's work on Sustainable Infrastructure focuses on the community-level - such as supporting schools and clinics - and therefore entails close coordination with local stakeholders. In Niger, for example, ACTED worked together with the Ministry of Public Health and Regional Public Health Directorate to construct an Integrated Health Centre in the Diffa region. The centre includes a maternity ward and a curative block and benefits over 13,000 people. In line with its vision of a Zero Carbon world, the infrastructure has been equipped with a sustainable electrification system powered by solar panels.

In communities where access to electricity is a struggle - often in remote, rural locations - ACTED's work on sustainable infrastructure aims at improving green energy supply. In Afghanistan, as part of a local governance initiative, ACTED teams supported local development committees to roll out a solar panel system in two manteqas, improving access to electricity for nearly 2,000 people. Similarly, in the Gao region of Mali, ACTED launched a large-scale project to support the electrification of infrastructure, prioritizing community health centres. ACTED's approach promotes the use of photovoltaic systems, using solar panels that are 100% renewable and do not produce

air pollution or greenhouse gases. With their 95% recyclable components, such infrastructure significantly reduces the centres' carbon footprints.

In many of ACTED's working contexts, communities suffer from water scarcity, often caused by a combination of poor natural resource management and the impacts of climate change. Although wells and boreholes drilling seem like a good solution to address this issue, ACTED focuses on building sustainable and developed water systems that are more efficient in the long run, as depleting the water table can cause further damage to water resource. In Yemen, for example, ACTED installed solar pumping systems for water tanks in a rural area north of Dhamar city. Similarly, in northeast Syria, ACTED launched the rehabilitation of water points through the installation of solar panels.

In other countries, ACTED's sustainable infrastructure work focusses on preventing disasters, such as flooding. For example, in Za'atari refugee camp, in Jordan, ACTED employed camp residents to construct a stormwater drainage network. Every year, Za'atari receives heavy rainfall between November and April, causing flooding within the camp, and damaging key infrastructure, such as roads, schools and hospitals. The stormwater

drainage network constructed by ACTED and partners addresses these issues in a sustainable way - the network construction is aligned with national and international standards, and has a minimum lifespan of 20 years.



ACTED CONSTRUCTED
AND/OR REHABILITATED
AND/OR RETROFITTED
1,521 INFRASTRUCTURE
UNITS, MAKING THEM
SUSTAINABLE, RESILIENT
AND/OR
RESOURCE-
EFFICIENT





SOUTH SUDAN

Laying the foundation for a sustainable infrastructure programme

ACTED launched an ambitious sustainable infrastructure programme to support socio-economic systems in South Sudan through increased productive capacity, and business support.

In the Western Equatoria region, although agricultural productivity levels are high, the value chains linked to local crops such as maize and sorghum are weak, limiting the earning potential of local farmers. This is partly due to the lack of energy supply, and partly to very low levels of infrastructure. In such contexts, the potential is huge for sustainable, and specifically, solar-powered, infrastructure. ACTED's teams are constructing two large-scale solar-powered agro-warehousing facilities, to provide storage and processing services for local agricultural produce, with a focus on cereal crops, such as maize and sorghum. In parallel, ACTED is constructing solar powered business-centres, to provide business trainings, support and referrals to cooperative members.



Technical field visit as part of ACTED's water harvesting activity for agricultural irrigation - Lebanon. Photo: ACTED.

Rainwater harvesting systems within public structures to address water scarcity in Akkar region



LEBANON

As a result of water mismanagement issues, such as overuse of the surface water and corresponding degradation of groundwater resources, only 38% of water needs are met in the Al Ostuan River Basin. To address this challenge, ACTED's teams installed rainwater harvesting systems within public structures, such as municipal buildings, social development centers and schools, so that water-stressed communities can capture and re-use rainwater.

ACTED is prioritising supporting urban municipal buildings within communities facing the highest unmet water demands by coordinating closely with relevant line Ministries. This includes the Ministry of Education, for schools, and the Ministry of Social Affairs, for development centres, with which

ACTED made agreements that include commitments from the authorities to properly maintain the new systems, and to promote improved water management among their constituents. ACTED's engineering team conducts assessments of the facilities' existing water sources, to design the most sustainable, appropriate, and cost-efficient rainwater harvesting systems for each selected site. The new rainwater harvesting systems are then installed, increasing the availability of water for irrigation, and relieving pressure on groundwater resources by increasing the supply of water for public institutions.

Rainwater harvesting saves around 7% of the electric energy usually needed to pump water from an aquifer well or underground tank. Reducing groundwater pumping improves climate security.

Citizen-driven Climate Action

Recognizing the importance of collective action of individuals to address the urgent issues of climate change, in 2021 ACTED increased by twice the number of countries implementing activities to promote citizen-driven climate action. These activities focus on promoting sustainable consumption and production at the household level and on improving awareness on practices that can mitigate the drivers and effects of climate change.

Projects promoting citizen-driven climate action were implemented across 15 countries including Afghanistan, Kyrgyzstan, Uzbekistan, Lebanon, Uganda, Kenya, Jordan, Syria, Philippines, Iraq, Niger, Mali, South Sudan, Haiti and France. On the one hand, ACTED supported the transition towards alternative green consumption methods at household level, such as rainwater harvesting. On the other hand, this programming area supported collective advocacy and communication campaigns that target communities and countries to raise awareness and sensitise people about the environment and climate change concerns.

ACTED often integrated citizen-driven climate activities into broader environmental and sustainable development programmes, allowing to address such issues at country level with a holistic approach.

In Jordan's Sahab municipality, ACTED promoted sustainable waste management practices among residents of two neighborhoods. Through, door-to-door sessions, distribution of leaflets to households and in public spaces, general awareness raising sessions

in schools and within the municipal hall, ACTED mobilised over 4,000 people around the importance of waste segregation and proper waste management. In another intervention, ACTED mobilised 750 farmers to adopt climate-smart agricultural techniques and provided them with the needed skills and best practices on hydroponic, perma-gardening, soil-less farming and solid waste management.

In Central Asia, ACTED established a Regional Green Tourism Working Group (GTWG) and trained almost 300 businesses in the community-based tourism industry on the usage of sustainable consumption and production practices in their businesses, including water harvesting, energy-efficiency, renewable energy and recycling and waste management.

In South Sudan's Jur River County, over 2,400 farmers were trained on climate smart, nutrition-sensitive agricultural methods in a participatory learning environment. The training took a holistic approach, incorporating conservation agriculture, agro-ecology and agro-forestry methods thus helping smallholder farmers overcome challenges with locally

available resources. The farmers were also trained to apply design thinking to structure the landscape around the homestead and crop fields to restore the whole community agro-ecosystem for increased productivity while buffering from extreme climate and weather events.

As part of a European consortium covering 14 countries, ACTED's 1Planet4All project implemented in France aims to raise awareness and support youth initiatives on climate change. Throughout 2021, ACTED developed diverse partnerships to reach out to, and mobilise, youth of different profiles. The development of collaborations with universities, CSOs and journalism schools enabled the organisation of first awareness-raising events and workshops to engage youth on climate issues and highlight the key role they can play, while exploring concrete solutions to make a difference at their level and provide means to have their voices heard.



Emily Beadle
Technical
Director
for Flagship
Initiatives

ACTED teams witness first-hand that climate change is affecting everyone – worldwide. As such, every individual has the responsibility to take personal action, greening their everyday lives and lifestyles. From the clothes that we buy, to the products that we grow and eat, to the way that we utilize natural resources. Ensuring that people are aware of the causes and impacts of climate change, and the ways that we can make a difference to address it is a critical step. Because action only follows when there is a change in mindsets. People need to ‘walk the talk’ and become champions of improved sustainability and greening through their personal actions, decisions, and buying power. It is crucial to integrate citizen-driven climate action in innovative and cross-cutting ways into our programming. Empowering people and building momentum towards achieving the global goals to limit climate change can have a lasting impact on our planet.



Gather, Strengthen, Grow: The 3Zero House, a Unique Hub for Social Innovation

The 3Zero House, one of ACTED’s flagship initiatives, was designed to accelerate and empower the innovations of local actors on a global scale. The 3Zero House is a physical or digital collaborative space that aims to serve as a unique hub that connects diverse actors from every sector – local social enterprises, civil society organisations (CSOs), and other agents of change – with resources and networks; mobilising them to identify and promote localised solutions that can fuel the ecological transition, and the digital transformation towards a Zero Exclusion, Zero Carbon, Zero Poverty world (3Zero).

The 3Zero House has three main functions: to Gather, Strengthen and Grow.

Gather: The 3Zero House aims to unite diverse stakeholders and fuel conversations around the common 3Zero goals and agenda. Offering a mix of programmes, adapted to each country – such as ideation workshops, competitions, hackathons, presentations, networking events, debates, working groups, or other formats – the 3Zero House will be a place where actors can break silos, identify issues and foster innovative collaborations to solve local challenges.

Strengthen: The 3Zero House offers space and/or resources devoted to the development of human capital. Leveraging ACTED’s expertise, and partnerships with the private sector and academia, tailored trainings, mentoring, and coaching for CSOs, local authorities, social entrepreneurs, or individual ‘agents of change’ will enable tailored, real-time, evidence-based capacity strengthening.

Grow: The 3Zero House provides space to promote experimentation, and prototyping of innovative solutions



that will help to drive and empower promising projects supporting the 3Zero goals, forward into completion.

The 3Zero House is all about empowerment and engagement with communities, organisations, and individuals to drive the change needed towards a 3Zero world. In 2021, ACTED opened the doors of its first 3Zero House in Metro Manila to bring to life the ideas and vision of ACTED’s 3Zero strategy. The 3Zero House Manila brings together a range of partners to collaborate and provide services for those in need including event space for trainings and gatherings, an urban garden, and business ideation services.

Collaborative and Resilient Ecosystem Management

Ecosystems and the natural resources they produce are critical to the livelihoods of billions of people around the world, and sustain the rest of the population with clean air, water, and food. Recognising that, ACTED supports communities and landscapes vulnerable to climate change to remain resilient, protecting ecosystems while ensuring that they can support livelihoods.

Protecting and maintaining ecosystems and their natural resources to reverse trends of global warming is vital. ACTED chooses to address ecosystems in a holistic manner, supporting the preservation and sustainability of natural resources, while also meeting the needs of communities who live in and around them, and the needs of future generations.

Activities within Collaborative and Resilience Ecosystem Management have been scaled up throughout 2021 to respond to environmental challenges, with more than 20 projects implemented.

In Uganda, ACTED has pioneered several innovative techniques to support ecosystem restoration aligned with ACTED's THRIVE approach. In Nakapiripirit district in Karamoja, where the effects of climate change are felt first-hand, ACTED supported over 200 households with training on regenerative practices for water harvesting and sustainable rangeland management. Water harvesting earthworks were created on over 24

hectares of restored lands, enabling community members to improve the livelihoods and economic productive capacity, while restoring the soil quality and preventing further degradation and drying of the land that leads to issues such as soil erosion and flash floods.

In South Sudan, 1,628 participants were trained on improved horticultural practices for vegetable production. In Nigeria, 32 permaculturalists completed a 10-day training of trainers focusing on improved agricultural skills, permaculture modalities, post-harvest handling techniques, and improving access to markets. In Jordan, ACTED continued to support Jordanian and Syrian refugees in Balqa province to expand their improved agricultural practices, 60 farmers received trainings and support through field days on the introduction of hydroponic systems. The hydroponic specialists also continued to provide 9 additional technical field visits focused on improved crop management, crop diversification and sustainable solutions for agricultural development reaching an additional 158 farmers.

In Tajikistan, ACTED continued to support communities on integrated water resource management in the Syr Darya Basin aimed to improving their livelihoods from irrigated agriculture. In 2021, 1,822 people were trained on efficient irrigation methods, other trainings were completed with smaller groups looking at more specialized topics such as training of trainers on agroforestry, soil and water-saving methods, and optimal land use practices, as well as on disaster risk reduction, climate change adaptation and integrated pasture management.

1,623 HA OF DEGRADED LAND REHABILITATED, REGENERATED AND/OR UNDER HOLISTIC MANAGEMENT

7 COUNTRIES RECEIVED SPECIALIZED SUPPORT IN THE AMOUNT OF €4,290,847 FOR THE CONSERVATION AND SUSTAINABLE USE OF BIODIVERSITY AND ECOSYSTEMS



THRIVE or 'Towards Holistic Resilience in Vulnerable Environments' is ACTED's flagship initiative to build holistic long-term, community resilience in rangeland areas for agriculturist, pastoralist, and agro-pastoralist populations.

THRIVE is centred on interactions among ecosystems, market systems, and social cohesion; that together drive rural livelihoods. ACTED addresses these systems and the inter-connected dynamics among them through three pillars of THRIVE: REVIVE, EMERGE and INTEGRATE.

THRIVE's first pillar -REVIVE- focuses on the effects that landscape degradation and desertification have on livelihoods, and champions nature-based solutions to restore ecosystem functions and productivity. Community engagement ensures that communities are bought-into the approach. Water harvesting earthworks start the repair cycle by rehydrating the landscape, allowing water to stop, soak, and spread within the area stopping soil runoff and

erosion. This combined with vegetation strategies such as re-seeding, and utilization of permaculture techniques restart the vegetation growth. Finally, regenerative grazing techniques and land use management are integrated to reinforce the collaborative potential of agricultural and pastoral populations that further revive degraded lands.

The second pillar of THRIVE -EMERGE- leverages the restored landscapes to support communities to further develop and diversify their livelihoods, building inclusive value chains and improving access to market systems. EMERGE also supports communities to understand and implement climate smart adaptation techniques, for both agricultural and pastoral populations, such as introducing drought resistant seeds, or modification of crops, or training to pastoral communities on improved livestock practices that are more climate resilient.

The final pillar of THRIVE -INTEGRATE- promotes social cohesion with a focus on natural resource management. It is critical that natural resources are managed in a way that not only provide goods and services for the communities living in and around the areas, but also ensuring their continued presence for future generations. Thus, integrated natural resource management that supports communities to peacefully share and sustainably use natural resources is a critical aspect of resilient communities.



SOMALIA



In Somalia, THRIVE was used as the framework for a larger 3-partner consortium project to improve food security and build back resiliency in vulnerable populations. ACTED's activities in Somaliland supported the resilience of 6,678 people by restoring the quality of land and improving their food security. 30 community members completed a training of trainers on regenerative water harvesting techniques, a further 4,300 people benefited from cash-for-work activities to create the swales and 2,100 people received agricultural inputs. 30 participants were trained on both farmer managed natural regeneration – a methodology to restore tree and shrub productivity in dryland areas, and permaculture techniques. With these opportunities, ACTED was able to establish 4.8 hectares of contour swales along degraded lands, and an additional 2.5 hectares of micro-earthworks. In addition, ACTED's team provided training and technical support to the 2 partners, allowing a broader impact to more than 5,000 people.

Strengthening Institutions and Civil Society

ACTED places engagement with local actors at the forefront of its programmatic approach and of its commitment towards the Sustainable Development Goals and localisation.

Throughout 2021, ACTED supported local actors with tailored assistance, including both civil society organisations and government institutions, to improve their capacities, support their communities, and implement programmes. The empowerment of local organisations and actors is critical and is a key programmatic area towards ACTED's Zero Exclusion vision.

In Jordan, ACTED contributed to localisation and good governance by completing capacity building for local CBOs. Under the action, ACTED supported 14 CSOs to strengthen both their technical capacity (beneficiary management, gender equality and inclusion for persons with disabilities), as well as institutional capacity (including financial and human resource management). Through tailored support and practical hands-on experiences, these CSOs strengthened their ability to implement projects and effectively engage with local communities.

In Libya, ACTED prioritized the development of local civil society and support to local authorities given its developing civil society movement within the country, and the importance of supporting the local population in a country where access for international organisations is very

limited. Throughout 2021, 114 civil society organisations were supported. This included support to 32 CSOs through a series of 4 trainings focused on child protection benefiting over 72 members of local CSOs, INGO staff, and relevant civil servants in the Ministries of Education and Social Affairs. The trainings helped to ensure that children of all backgrounds have access to quality and inclusive services and attain their fundamental rights. ACTED also provided capacity-building trainings to local authorities on humanitarian and protection principles, international protection frameworks, and case management. ACTED also opened a dedicated Civil Society Resource Centre in Benghazi, that despite the continued difficulties from Covid-19, benefited CSOs throughout the year. A series of training of trainers was completed in the 3 regions of the country with more than 140 participants who can further cascade the capacity building trainings to members of their CSOs and other CSOs in their region.

In Haiti, ACTED started a new programme focused on building the capacity of Haitian civil society organisations, including a specific focus on gender inclusion. The first round of training was completed with 29 CSO representatives and will continue

reinforcing local capacities utilizing ACTED's GOCA approach.

In Nigeria, ACTED utilized an area-based approach to support community level disaster risk reduction efforts and the provision of durable solutions for displaced urban communities in different neighborhoods of Maiduguri. ACTED and IMPACT supported the capacity building of various state level institutions, to meaningfully engage in inclusive planning, coordination, and sustainable actions in urban Maiduguri. This included workshops on hazard mapping, disaster preparedness and response planning, and information management for the agencies involved.

ACTED ENHANCED THE CAPACITY OF 1,518 CSOS AND GOVERNMENT INSTITUTIONS

944 GOVERNMENTAL UNITS SUPPORTED TO ENABLE PARTICIPATION OF CIVIL SOCIETY IN PLANNING AND MANAGEMENT OF PUBLIC SERVICES

107,144 PEOPLE WHO BELIEVE DECISION-MAKING IS INCLUSIVE AND/OR RESPONSIVE



Community leaders, including farmers and civil society members, are engaged in sessions on conservation and sustainable agricultural practices in order to transition to sustainable livelihoods - Sri Lanka. Photo : ACTED.

Supporting the recovery of community livelihoods and biodiversity through Civil Society Organisations' engagement



SRI LANKA

Given the nation's island geography, Sri Lanka faces an inherent and pressing risk from climate change that requires support at all levels, including local actors' awareness and ability to respond and adapt to the effects of climate change, to support adaptation and mitigation efforts. ACTED addresses issues that range from helping businesses and micro-enterprises to improve their climate resiliency, to supporting the capacity of CSOs in protecting natural resources and biodiversity, that helps to mitigate the impacts of climate change while also serving as sources of livelihoods of the population.

COLIBRI, the Community Livelihood and Biodiversity Recovery project

ACTED launched an innovative project that aims to strengthen civil society's capacity to preserve fragile biodiversity including both forest and coral reef ecosystems. Throughout 2021, ACTED focused on assessing the organisational capacity of the 3 local partner organisations through its

Grassroots Organisational Capacity Assessment (GOCA) tool. Baseline GOCA assessments enabled the development of detailed, tailored training plans for each. More than 40 members of the 3 CSOs were trained during initial workshops. By engaging with civil society and local authorities around the areas of key biodiversity, ACTED aims to build the capacity of local actors and communities to preserve the natural resources through improved management and sustainable livelihood practices used by the local communities. Ensuring that conservation actions are driven by local actors helps the sustainability and improves community buy-in for sustainable land use.

The project also supported the local organisations to feed into the draft National Environment Policy, providing concrete recommendations and comments allowing an influence on the broader national policy in the country. This project plays a key role in broadening the type of programming that ACTED undertakes as part of an organizational effort to increase resources for environmental preservation and zero carbon actions moving towards a 3Zero world.

Hans Christian Johansen
Civil Society Project Coordinator



ACTED's Grassroots Organisations Capacity Assessment (GOCA) approach gives us the framework to work in-depth with local civil society and grassroots organisations, alongside them as partners, and not simply using them as a means to achieve our own goal. A systematic approach, which focuses on the internal development of the partners, gives them the opportunity to work on their vision of their organisation and projects they want to work on. Supporting local CSOs is about giving them the tools to develop into the size and version of themselves, as they see it. This is done by ensuring that their internal trainings and learnings, based on the GOCA assessment, is designed with them, and not forced on them.

Peace, Stability and Justice

In 2021, ACTED implemented 27 projects with a focus on Peace, Stability and Justice, in 17 countries, across the MENA, Africa, and Asia regions.

ACTED's work on these critical themes is targeted at different levels: both within conflict-affected communities, on strengthening trust and communication, and at the government or legislative level, to support the promotion of rights for vulnerable and marginalized groups, such as women, youth, and the lesbian, gay, bisexual, transgender and intersex (LGBTI) community.

For example, in Lebanon, ACTED supported the LGBTI community to challenge discrimination and exercise their rights in the workplace. To this end, in 2021, ACTED developed and piloted a scorecard tool, to assess LGBTI friendly workplaces, in 9 companies and 6 local and international organizations. In parallel, ACTED ran job preparedness trainings for LGBTI individuals, covering topics such as workplace discrimination, goal setting, CV writing, and career coaching. In acknowledgement of the specific vulnerabilities faced by Trans women in Lebanon, ACTED also ran a campaign to shed light on the challenges they face, particularly when it comes to seeking employment.

In Uzbekistan in 2021, ACTED focused on the rights of women, and the specific vulnerabilities linked to Violence Against Women and Girls

(VAWG). Starting at the government and legislative level, ACTED ran a series of trainings for representatives from key ministries, on gender issues, including the international obligations of the Republic of Uzbekistan on human rights and gender equality, and the practical application of gender equality legislation within the country. In parallel, ACTED engaged stakeholders such as police officers, CSOs, and journalists, in a series of advocacy meetings and roundtable discussions on VAWG, including the importance of providing high-quality social and legal services to women who have suffered from domestic violence.

In Sri Lanka, ACTED conducted 75 capacity building trainings for Coexistence Societies in 2021, including supporting "Master Trainers" to help Coexistence Societies develop early warning systems for conflict alerts, and to promote inter-religious collaboration. At the legislative level, ACTED worked to secure approval for four by-laws, to formalize the protection of religious freedom.

ACTED believes that civil society provides an essential channel through which to promote peace, stability, and justice, by empowering citizens to have their voice heard and hold decisionmakers to account. To this end,

ACTED's work on peace, stability and justice often depends on supporting active engagement in civil society. For example, in Tajikistan in 2021, ACTED worked with youth in conflict-affected areas to promote participation in decision-making through their involvement in local self-government and community development. ACTED rolled out trainings for young people in conflict-affected communities on critical thinking; lobbying and advocacy; and leadership, as well as a specially designed module to help young people monitor local governance, to scrutinize decision making processes.



114,489 PEOPLE REPORTED
ACTED'S PROJECTS HAD A
POSITIVE IMPACT ON THE
PEACE AND STABILITY OF
THEIR ENVIRONMENT



THE PHILIPPINES

The Bangsamoro Autonomous Region in Muslim Mindanao (BARMM) has been subject to violence between armed groups and state actors for many years. In 2021, ACTED worked with local stakeholders to prevent escalation of the conflict, through community-level peacekeeping, intercultural dialogue, and support to civil society.

In September, ACTED conducted a peacekeeping training for the Peace and Order Councils of six municipalities, covering topics such as principles of Islamic peacekeeping; and conflict prevention and reconciliation. Together with local communities, ACTED launched Quick Impact Projects, to promote peaceful co-existence: ACTED constructed four new Community Peace Centres, and rehabilitated two existing centres, to function as venues for mediations, peace meetings, and conflict prevention trainings.

To ensure the sustainability of these peace initiatives, ACTED also focussed on strengthening local civil society to advance intercultural dialogue and prevent conflict escalation. Specifically, ACTED used its flagship GOCA tool to support CSOs to implement projects focussing on dialogue, tolerance and non-discrimination.



Engaging the youth to prevent risks of violent extremism

Workshop on the prevention of violent extremism with women vulnerable to violent extremism on the signals of violent extremism and communication challenges with youth - Tunisia. Photo : ACTED.



TUNISIA

In light of the strong risks of radicalisation facing young people in Tunisia,

ACTED and its partner We Love Sousse worked together in three regions of the country in 2021, to combat the risk of violent extremism. The project encouraged youth involvement in civil society, including through the establishment of local youth councils, which learned about and participated in democratic processes, like elections. The project included a strong focus on debating, to help young people build soft skills in expressing and accepting different opinions, and learning to promote their own ideas in a non-violent way.

30 debate workshops were organised, covering themes such as “Do religious leaders have a role to play in preventing violent extremism?”, “Can clashes between young people and the police be a factor in violent extremism?” and,

“Does financial stability prevent violent extremism?” Debate competitions were then organised at the local and regional levels.

Critically, the project also engaged women as key stakeholders, running workshops between women with personal experience of violent extremism (often, male relatives who had been radicalised and had joined armed groups) and technical experts, to discuss the drivers of radicalisation. Discussions circles looked at the role of women in identifying signs of radicalisation, and providing guidance and support to women on how to react in such cases.

In parallel, the project sought to strengthen the economic resilience of people identified as vulnerable to violent extremism. This entailed supporting three women’s cooperatives to set up income-generating activities, and to build skills in financial planning, whilst launching a “challenge fund” for collective entrepreneurship projects.



Collection of information for groundwater exploration in Toretsk
Hromada to support evidence-based environmental dialogue - Ukraine.
Photo: ACTED.

OUR ACTIVITIES PER REGION



CENTRAL ASIA



UZBEKISTAN **STRENGTHENING CIVIL SOCIETY AND GOVERNMENT INSTITUTIONS IN RESPONDING TO GENDER-BASED VIOLENCE**

ACTED provided training to civil society organisations and local authorities on economic support solutions for survivors of domestic violence, as well as awareness-raising on domestic violence, gender equality and women's rights through media and outreach campaigns. These activities contributed to strengthening institutional capacities to improve the situation of women facing domestic violence and promote gender equality, while influencing governmental policies on women empowerment.



AFGHANISTAN **ADDRESSING INCREASING EMERGENCY NEEDS**

2021 was a year of multiple crises for Afghanistan, with the collapse of its government and severe drought, resulting in increasing poverty rates, and rising levels of food insecurity. ACTED continued to provide emergency assistance to the most vulnerable, including through multipurpose cash, as well as water and sanitation, education, agricultural livelihoods assistance benefitting 4.4 million people.



5,320,767 beneficiaries



82 projects



€44,201,138 annual budget



1,450 staff

KYRGYZSTAN MULTI STAKEHOLDER APPROACH TO LOCAL ECONOMIC DEVELOPMENT

ACTED promoted economic and social development in Kyrgyzstan through the implementation of local economic development priorities such as the rehabilitation of business centres and storage facilities. These development priorities were established jointly by the private, public and civil society sectors. ACTED also provided training to local authorities to support interactions with the private and civil society sector to discuss ways how to improve public service delivery.



PAKISTAN

SUPPORTING RECOVERY IN AREAS PRONE TO RECURRENT NATURAL DISASTERS

ACTED provided cash assistance to the most vulnerable disaster-affected people, while supporting the rehabilitation of community infrastructure and livelihoods through cash-for-work activities. ACTED also provided grants to small businesses in the Sindh region to help them recover from losses due to floods.



TAJIKISTAN

INTEGRATED WATERSHED MANAGEMENT AND PROMOTION OF GREEN TOURISM

ACTED promoted livelihoods in the Syr Darya river basin by improving agricultural irrigation and lobbying for the reform of the water sector in Tajikistan. In addition, ACTED promoted the use of renewable energy among the community-based tourism sector. ACTED introduced green technologies for tourism businesses, and strengthened market linkages between tourism actors and renewable energy service providers.



SOUTH AND SOUTH-EAST ASIA

BANGLADESH

IMPROVING LIVING CONDITIONS IN REFUGEE CAMPS THROUGH COMMUNITY-LED PROJECTS

ACTED continued to provide Camp Management and Camp Coordination (CCCCM) services to 156,789 Rohingya refugees living in five camps in Cox's Bazaar. In addition, ACTED supported 77 community-led projects to improve

disaster preparedness in these camps. The projects were proposed and implemented by camp residents through cash-for-work schemes, and included the rehabilitation or construction of bridges, pathways, protection walls, etc.



SRI LANKA

SUPPORTING SMALL BUSINESSES TO RECOVER FROM THE COVID-19 PANDEMIC

Covid-19 had a devastating effect on Sri Lanka's economy. In this context, ACTED supported 317 micro, small and medium

enterprises (MSMEs) to counter adverse economic impacts of the Covid-19 crisis through the provision of cash grants, and the organisation of trade foras and fairs to allow MSMEs to have better market linkages.





468,450 beneficiaries



28 projects



€6,364,208 annual budget



216 staff

THAILAND

BOOSTING EMPLOYMENT OPPORTUNITIES FOR YOUTH, REFUGEES AND RETURNEES

ACTED offered vocational training courses and internships to refugees from Myanmar and youth from the deep South so that they can better access the labour market. ACTED also provided business development advisory services and supported women's cooperatives with income generation activities in refugee camps along the Thailand-Myanmar border. Following the political changes in Myanmar and the subsequent outbreak of conflict in Kayah State, ACTED also prepositioned non-food items along the Thailand-Myanmar border in anticipation of a possible refugee influx.



PHILIPPINES

SUPPORTING ACCESS TO BASIC SERVICES AND PROTECTION FOR IDPS IN MINDANAO

Unresolved armed conflict, clan feuds, and natural disasters lead to recurrent displacement in Mindanao. ACTED implemented quick impact projects in 5 municipalities hosting over 18,500 internally displaced people. These projects contributed to the improvement of the overall protection of the IDPs and helped re-establish basic services in their communities, especially in terms of access to safe water, sanitation and hygiene facilities.



MYANMAR

INCREASING ECONOMIC RESILIENCE, SOCIAL COHESION AND FOOD SECURITY OF VULNERABLE GROUPS IN RAKHINE STATE

In crisis-affected Rakhine State, ACTED supported vulnerable women through awareness-raising sessions on gender-based violence, mental health, and psychosocial support, and by providing them with vocational training opportunities. ACTED also engaged communities in livelihood activities benefitting the whole community such as road rehabilitation and solar lighting installation, and supported home gardening with improved agricultural techniques to support climate change adaptation.



MIDDLE EAST AND NORTH AFRICA



LEBANON BOLSTERING LOCAL ENTERPRISES IN THE FACE OF THE ECONOMIC CRISIS

In the face of drastic currency devaluation in Lebanon, small businesses struggle to stay alive, notably due to the sharp price hike of imported inputs

needed to run their businesses. In response, ACTED is providing tailored technical training and financial support, in particular seeking to help replace imports with local production, to help them adapt their business strategies, thus enabling them to be drivers of Lebanon's economic recovery.

TUNISIA SOCIAL AND ECONOMIC INCLUSION FOR VULNERABLE FEMALE MIGRANTS

ACTED provided assistance to migrants from sub-Saharan Africa, especially women, who have settled in Sfax. This included provision of information on how migrants can access basic services in Tunisia, especially health and education services. ACTED also provided training and assets to women to launch income generating activities.



LIBYA ENSURING A PROTECTIVE ENVIRONMENT FOR CONFLICT- AFFECTED CHILDREN

To comprehensively address the protection needs of vulnerable girls and boys in Derna, ACTED facilitated recreational activities, group and individual psychosocial services and case management services directly to affected children, while also building teacher and caregiver capacity and community awareness on ensuring a protective environment for children.



OPT RAPID RESPONSE TO URGENT SHELTER NEEDS OF VULNERABLE PALESTINIANS

ACTED deployed a rapid response mechanism to respond to critical needs of the most vulnerable Palestinian households of the West Bank, providing displaced populations with support that mitigates immediate harm and ensures adequate and safe temporary shelter solutions, while also reinforcing community preparedness to reduce threats and to cope with emergencies and shocks.



4,679,343 beneficiaries



154 projects



€174,862,150 annual budget



2,436 staff

SYRIA RESPONDING TO THE HOLISTIC NEEDS OF CONFLICT- AFFECTED POPULATIONS THROUGH AN AREA- BASED APPROACH

ACTED supported over 2.5 million vulnerable conflict-affected people in North East and North West Syria living both in-camp and out-of-camp to meet their basic needs, notably through provision of water, hygiene and sanitation services, shelter assistance, non-food items, and vouchers for fuel and food.



IRAQ FACILITATING ECONOMIC RECOVERY THROUGH SUSTAINABLE LIVELIHOOD OPPORTUNITIES

High potential value chains, such as sheep and potatoes, were targeted to spur economic recovery in the crisis-affected district of Sheikhan, notably via technical training and on the job learning opportunities to facilitate access of vulnerable individuals to income opportunities, and via business development support and replacement of damaged assets for 84 enterprises.



JORDAN FOSTERING SOCIAL COHESION THROUGH PUBLIC SPACE UPGRADING

To address pressure on social cohesion and infrastructure resulting from the large Syrian refugee presence in East Amman, ACTED rehabilitated three public green spaces through cash for work, restoring access for 8,000 residents.

The 126 Syrians and Jordanians engaged in green space rehabilitation were also provided with technical training and job matching support for sustainable livelihoods.



YEMEN DELIVERING CASH TRANSFERS AS A CRITICAL SOCIAL SAFETY NET

In 2021, large segments of the Yemeni population faced catastrophic levels of hunger. To avert famine, ACTED ensured a first-line humanitarian response through a cash transfer mechanism. Through this mechanism, 95,000 conflict-affected people were

provided with multipurpose cash assistance across 6 governorates hosting a high number of newly internally displaced people.



WEST AND CENTRAL AFRICA

SENEGAL STRENGTHENING INCOME GENERATING CAPACITIES

To facilitate the reintegration of returning migrants and to improve the socio-economic conditions of local communities, ACTED supported the development of bakeries, poultry and vegetable farms by contributing to their construction, by equipping them with photovoltaic wells and solar panels, and by providing technical and entrepreneurial training.



MALI TACKLING MALNUTRITION AND SUPPORTING HEALTH SERVICES

10 years of conflict in the country have resulted in an increase in malnutrition rates, especially among children. The healthcare services struggle to meet the basic needs of malnourished populations. ACTED teams screened 221,491 children and treated 7,732 for malnutrition. Another 9,123 children and 14,336 pregnant and lactating women received primary health care and 1,850 births were attended.



BURKINA FASO REACHING THE MOST ISOLATED POPULATIONS

People affected by armed violence in the most hard-to-reach areas are often deprived of assistance. Thanks to the mobilization and training of 120 community groups, ACTED responded to the urgent needs of 22,700 people with the distribution of non-food items, while reinforcing information on these areas and thus better understanding and coordination of the humanitarian response.



NIGERIA MULTI-SECTORAL EMERGENCY AID FOR DISPLACED PEOPLE

ACTED provided water, shelter, and hygiene kits to over 110,000 displaced people who fled the violence of armed groups in 18 camps of Borno state. In addition, more than 1,000 female-headed households received livelihoods start-up kits to help them regain their independence and reduce their dependence on humanitarian aid.

REPUBLIC OF THE CONGO PREVENTING EPIDEMICS AND WATER- BORNE DISEASES

Populations living along the Congo and Ubangui rivers are particularly exposed to the outbreak and rapid spread of viruses like Covid-19 or Ebola, and water-borne diseases. 116,000 people of Likouala and Pool received hygiene kits and participated in awareness-raising sessions on how to better prevent and fight epidemics.





2,556,299 beneficiaries



117 projects



€104,158,622 annual budget



1,933 staff

NIGER SUPPORTING DURABLE SOLUTIONS

In the framework of promoting durable solutions and access to basic services

for both displaced and host populations in the conflict-affected Diffa region, ACTED rehabilitated 12 classrooms, built 2,000 latrines, 25 standpipes, 4 markets and 6 community sheds, and rehabilitated a health centre, including through the provision of running water and solar-based electricity, servicing more than 13,000 people.



CHAD RESPONDING TO THE IMMEDIATE NEEDS OF DISPLACED POPULATIONS

To support people displaced by the security crisis in the Lake Chad province, the ACTED teams set up a rapid response mechanism to cover the food needs of 42,000 people and provide shelter to 8,900 people. ACTED also contributed to better identify and understand humanitarian needs through the implementation of an alert system to displacement and population movements..



CENTRAL AFRICAN REP. ENSURING RAPID AND EFFICIENT CAMP COORDINATION AND CAMP MANAGEMENT INTERVENTIONS

The crisis in CAR has continued to generate population displacements which often lead to the establishment

of informal sites that require quick management and coordination. ACTED's mobile camp coordination and camp management teams provided support to over 122,000 people and contributed to organising the sites of Cesakoba (Mbomou), Yata (Biraou) and Pladama-Ouaka (Bambari), while putting in place efficient governance mechanisms and ensuring the protection of the most vulnerable. The teams facilitated the coordination effort between all aid stakeholders to ensure rapid and efficient interventions to people in need.



DEMOCRATIC REPUBLIC OF THE CONGO CONTRIBUTING TO PEACEBUILDING EFFORTS

ACTED supported the populations of Tanganyika Province in the recovery, stabilization and local development efforts following the intercommunity conflicts of 2020, by organizing consultations with stakeholders from all sectors to implement a pilot local recovery and development plan for the 300,000 inhabitants of the Monj and Kasanga Mtoa areas.



EASTERN AND SOUTHERN AFRICA



SUDAN SUPPORTING THE RESILIENCE OF REFUGEE AND DISPLACED POPULATIONS

ACTED re-started its operations in Sudan following the conflict in the Ethiopian region of Tigray at the end of 2020, to address the needs of

almost 35,000 Ethiopian refugees, as well as internally displaced and other vulnerable communities affected by the persistent instability and structural poverty in Blue Nile State. ACTED aimed to meet immediate food needs through food distributions, while supporting longer term resilience through support to vegetable gardening, construction of water harvesting structures, and skills development trainings.



SOUTH SUDAN FIRST STEPS INTO RECOVERY

From emergency CCCM to durable solutions, from emergency humanitarian assistance to early recovery, and from seeds and tools to market-linked resilience, ACTED made first steps into a recovery phase. Huge challenges from displacement, climate and conflict remain, but a longer-term perspective became possible for more than 1.1 Million people.

UGANDA SUSTAINABLE PRACTICES TO TACKLE ENVIRONMENTAL CHALLENGES



In 2021, ACTED launched a new partnership with the government of Uganda, focusing on the reduction of greenhouse gas emissions associated with cattle farming in the Central and Western regions of Uganda. In the Karamoja region, ACTED continued to promote regenerative agriculture practices to support marginalized rural communities to adapt to climate change.



2,079,309 beneficiaries



79 projects



€45,197,720 annual budget



759 staff

ETHIOPIA RESPONDING TO DISPLACEMENT AND EMERGENCY NEEDS IN NORTHERN ETHIOPIA

In 2021, insecurity and climate-related shocks led to large scale displacement and increased vulnerability in Ethiopia. ACTED improved the living conditions of over 70,000 internally displaced people in the Tigray, Afar and Somali regions, providing emergency shelter and non-food items, and supporting local actors to provide efficient camp management and coordination services.



SOMALIA RESPONDING TO A PROTRACTED AND GROWING CRISIS

ACTED continued its large-scale cash, camp coordination and camp management, and water, hygiene and sanitation responses in a context of multiple threats from conflict, climate change and displacement. With failing rains and deteriorating humanitarian indicators, ACTED also readied itself for a rapid scale-up of humanitarian assistance to save lives in early 2022.



MOZAMBIQUE TECHNICAL SUPPORT TO THE CAMP COORDINATION AND CAMP MANAGEMENT CLUSTER

In 2021, ACTED launched its first operations in Mozambique's conflict affected Cabo Delgado province. With over 750,000 internally displaced people in Northern Mozambique, ACTED provided technical support to the CCCM cluster and its partners to ensure that service providers responding in displacement sites can provide sustained emergency responses for affected populations that meet minimum standards without duplication of activities.

KENYA IMPROVING FOOD SECURITY THROUGH LOCALISATION

As lead of the Kenya Cash Consortium, ACTED expanded cash programming to more than 55,000 people through its strategic partnership with the ASAL Humanitarian Network, a leading locally-led NGO consortium. This meant more cash in the hands of more people, delivered more quickly and efficiently through local actors.



AMERICAS AND CARIBBEAN



2,585,040 beneficiaries



€6,393,203 annual budget



31 projects



164 staff

COLOMBIA • VENEZUELA SUPPORTING PROTECTION AND LIVELIHOODS AGAINST THE BACKDROP OF THE REGIONAL MIGRATION CRISIS

In 2021, ACTED continued to improve the protection of populations affected by the socio-economic crisis and the Covid-19 pandemic in Venezuela and Colombia with sensitization campaigns on the risks of gender-based violence, case management of vulnerable people in Colombia, and the rehabilitation of 4 community centres in the Caracas region of Venezuela. ACTED also responded to the basic needs of the most vulnerable people through food and hygiene kit distributions in both countries.



HAITI ADDRESSING THE AFTERMATH OF THE EARTHQUAKE

Recurring natural disasters in Haiti expose the population

to high levels of vulnerability. ACTED supported the emergency needs of over 900,000 people affected by the August 2021 earthquake, addressing WASH, food, and shelter needs, while supporting access to basic services and livelihoods, and building the capacity of civil society to pave the way for longer term resilience.

EUROPE



511,287 beneficiaries



€12,550,328 annual budget



37 projects



118 staff

UKRAINE BUILDING RESILIENCE OF AFFECTED POPULATIONS TO EMERGENCIES

The Covid-19 pandemic and economic hardship have added further strain on populations already affected by 7 years of protracted conflict in Eastern Ukraine. ACTED's programmes focused on humanitarian-development nexus interventions to strengthen local government's and civil society's capacity to deliver public services, improve access to and availability of safe water, to respond to and mitigate the effects of the conflict and other disaster risks. ACTED also provided cash assistance to the most vulnerable conflict-affected populations and supported healthcare, education and social institutions and workers to deal with the Covid-19 pandemic.



FRANCE 1PLANET4ALL: ENGAGING THE YOUTH ON CLIMATE ISSUES

ACTED continued to engage the youth on the key role they can play against climate change through the organisation of awareness-raising events targeting students, young activists and professionals. This was facilitated by the setting of partnerships with universities across France, which enabled the involvement of volunteer students in the project's activities. Moreover, the strong partnerships developed with journalism schools and specialised journalists led to enriching workshops on how to cover climate change and environment-related topics in media work.



ARMENIA PROVIDING EMERGENCY SUPPORT TO DISPLACED POPULATIONS

ACTED supported access of vulnerable displaced and host populations affected by the 2020 Nagorno Karabakh conflict to food and other basic needs through cash and voucher assistance. ACTED also provided essential items to displaced people in collective centres, as well as psychosocial support to children and youth in particular.



HUMAN AND FINANCIAL RESOURCES



ACTED

ACTED's project team on a field visit to a farmer, supported in the restoration of his livelihood - Occupied Palestinian Territory. Photo: ACTED.

Human Resources

7,156

STAFF IN 2021 -INCL. PERMANENT & ON MISSION STAFF-

6,727

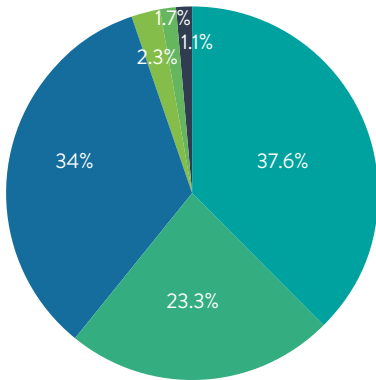
NATIONAL STAFF

427

INTERNATIONAL STAFF, INCL. 80 HQ STAFF

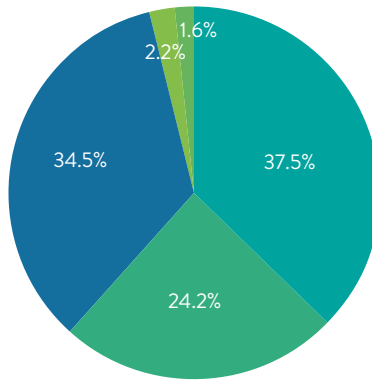
TOTAL ACTED STAFF BREAKDOWN IN 2021 PER GEOGRAPHICAL AREA

AFRICA MENA EUROPE
ASIA AMERICAS HQ

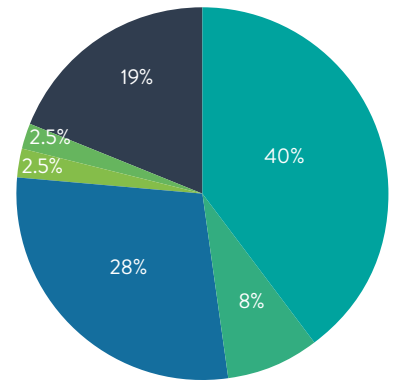


ACTED NATIONAL & INTERNATIONAL STAFF BREAKDOWN IN 2021 PER GEOGRAPHICAL AREA

TOTAL ACTED NATIONAL STAFF -INCL. PERMANENT & ON MISSION-

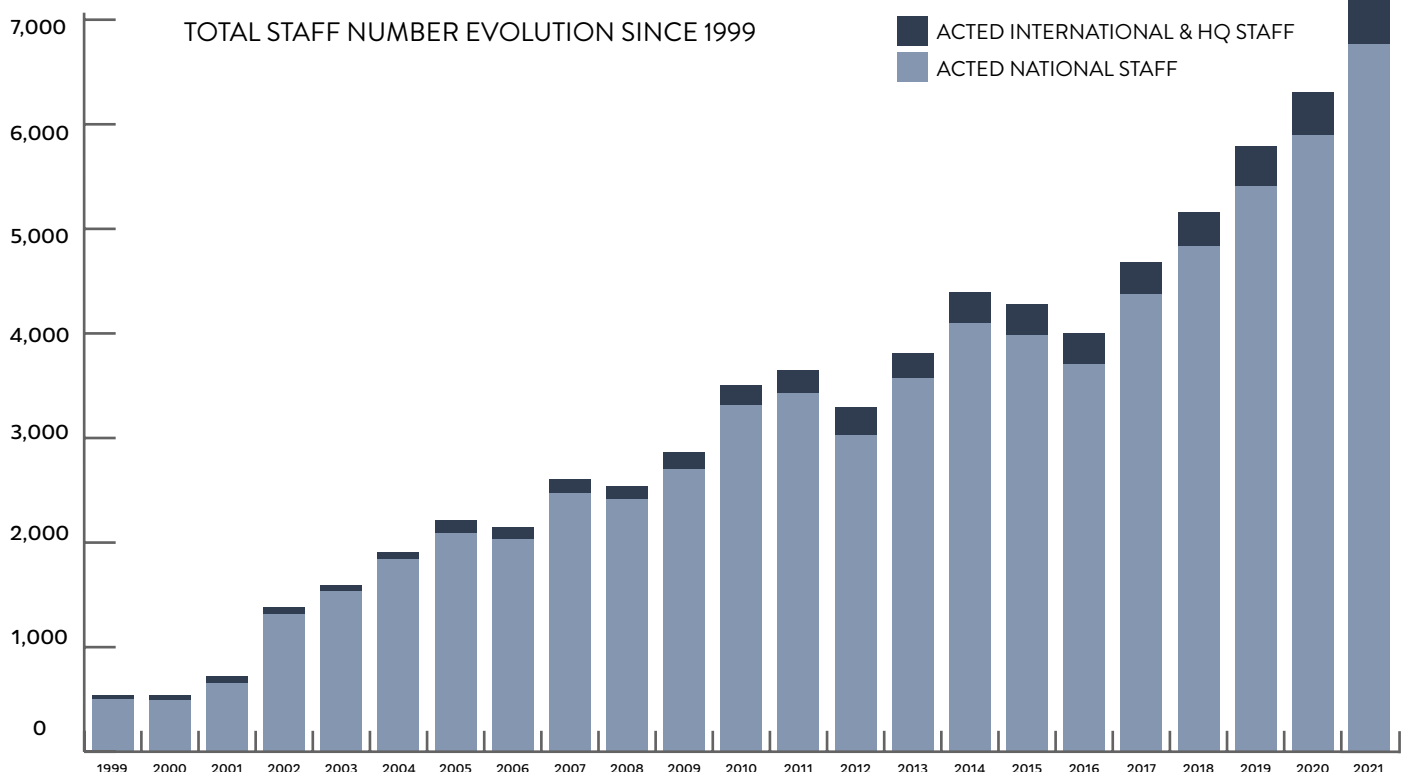


TOTAL ACTED INTERNATIONAL STAFF -INCL. PERMANENT & ON MISSION-



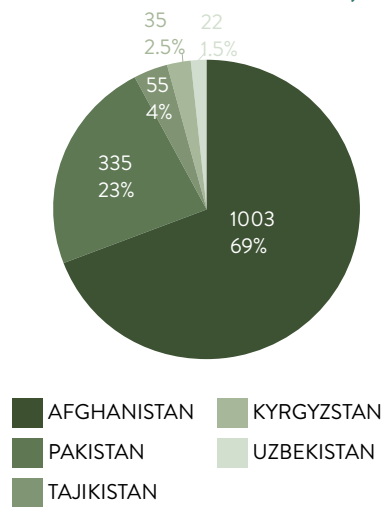
ACTED STAFF EVOLUTION SINCE 1999

TOTAL STAFF NUMBER EVOLUTION SINCE 1999

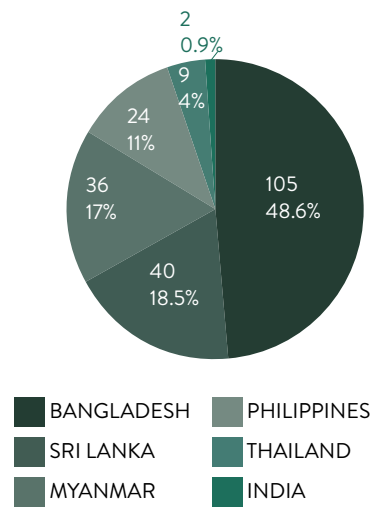


STAFF BREAKDOWN PER REGION AND COUNTRY

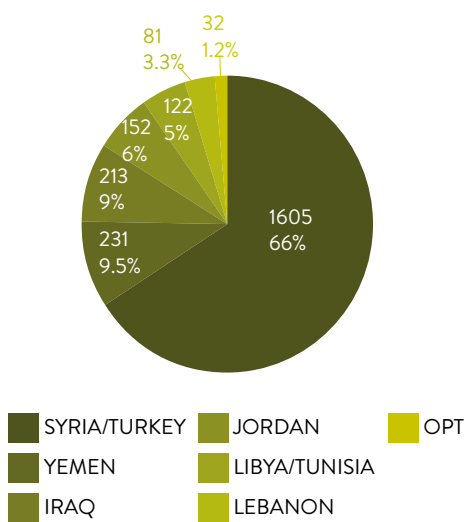
CENTRAL ASIA - TOTAL 1,450



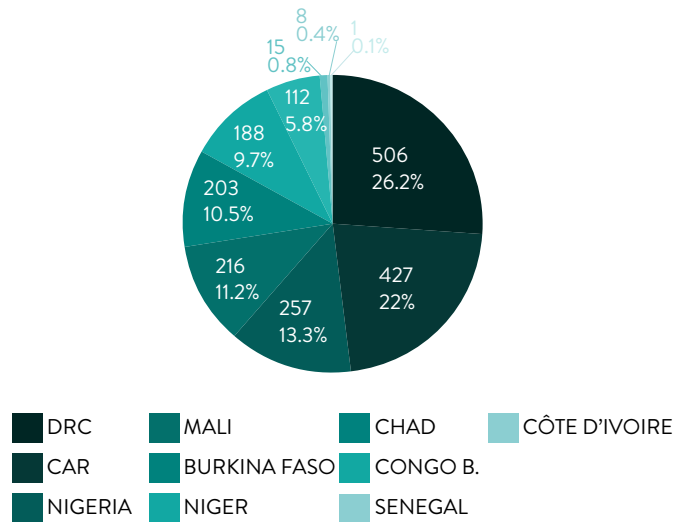
SOUTH & SOUTH-EAST ASIA - TOTAL 216



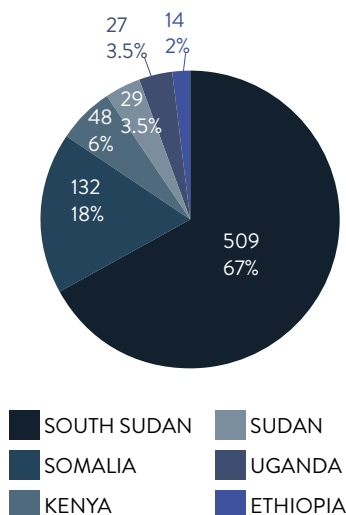
MENA - TOTAL 2,436



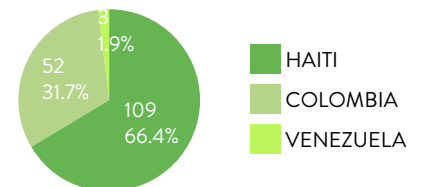
WEST & CENTRAL AFRICA - TOTAL 1,933



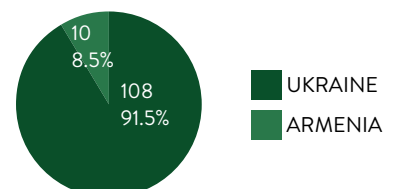
EASTERN AFRICA - TOTAL 759



AMERICAS & CARIBBEAN - TOTAL 164



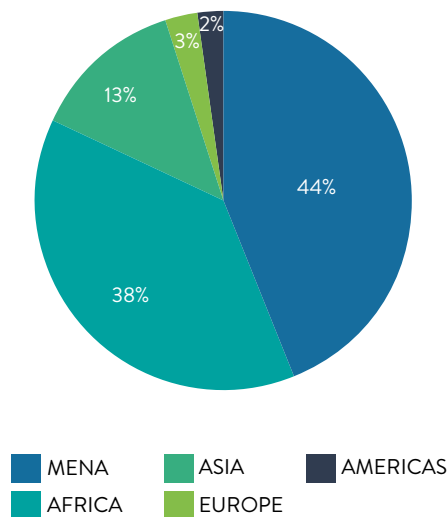
EUROPE - TOTAL 118



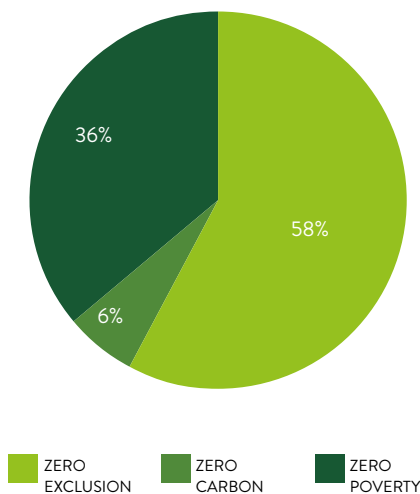
Financial Resources

€393,727,370
TOTAL BUDGET IN 2021

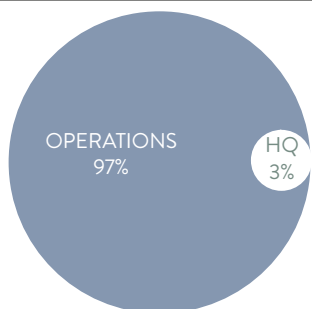
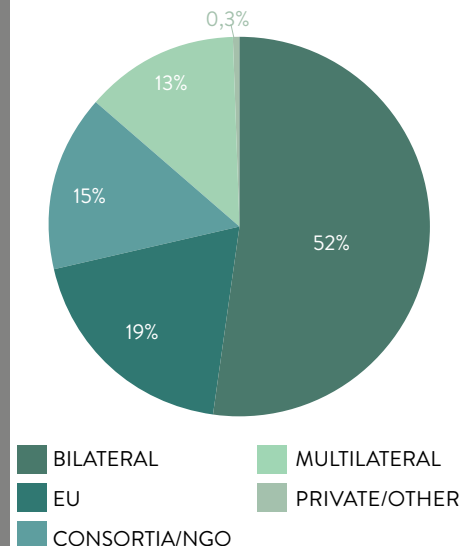
BUDGET SHARE PER REGION



BUDGET SHARE PER PROGRAMMATIC PILLAR

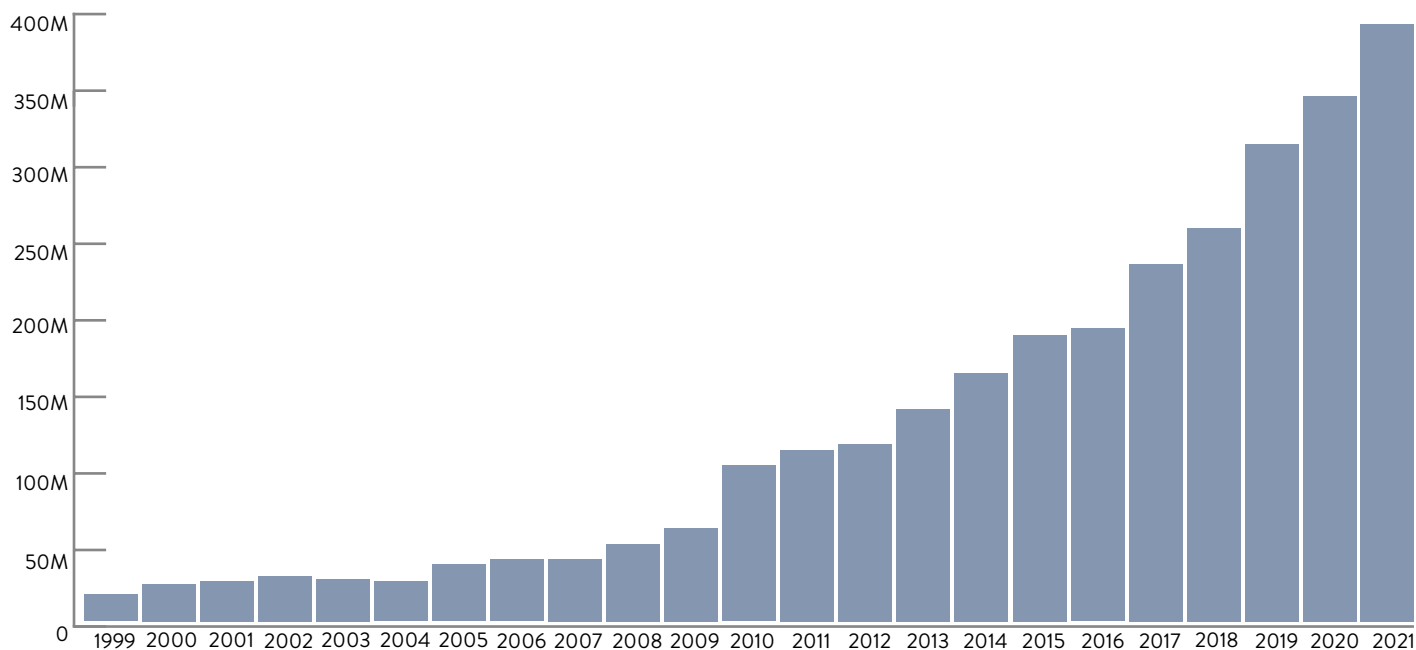


BUDGET SHARE PER DONOR TYPE



3%
HEADQUARTERS EXPENSES IN 2021 / TOTAL EXPENSES AS PER ACTED INCOME STATEMENT

BUDGET EVOLUTION SINCE 1999





DONORS AND PARTNERS

Food and cash distribution to 24,000 people in Tillabéry to reduce vulnerabilities and food insecurity - Niger. Photo: ACTED.

List of donors who supported ACTED in 2021

LIST OF ACTED DONORS IN 2021
(per alphabetical order)

	AFG	TAJ	PAK	KYR	UZB	SLR	BAN	MMR	THA	PHL	IRQ	LBN	PSE	JOR	LBY
AGENCE DE L'EAU ADOUR-GARONNE															
AGENCE DE L'EAU ARTOIS-PICARDIE															
AGENCE D'URBANISME ET DE DEVELOPEMENT PAYS DE SAINT-OMER															
AGENCE FRANCAISE DE DEVELOPEMENT (AFD)		•		•	•								•		
AGENCE METROPOLITAINE DES DECHETS MENAGERS - SYCTOM														•	
ALSTOM FOUNDATION										•					
AUSTRALIAN GOVERNMENT DEPARTMENT OF FOREIGN AFFAIRS AND TRADE (DFAT)									•	•					
BELGIAN DEVELOPMENT AGENCY - ENABEL			•												
BOLLORE AFRICA LOGISTICS															
CHANEL FOUNDATION												•			
COLLECTE LOCALISATION SATELLITES (CLS)															
COMMUNAUTE D'AGGLOMERATION DE BETHUNE-BRUAY, ARTOIS LYS ROMANE															
COMMUNAUTE DE COMMUNES DU PAYS DE LUNEL												•			
COMMUNAUTE DE COMMUNES VALLEE DU GAPEAU												•			
COMMUNE DE CHATENOIS												•			
COMMUNE DE FONTAINES-SUR-SAONE												•			
COMMUNE DE LA MEAUGON												•			
COMMUNE DE MUNDOLSHEIM												•			
COMMUNE DE REAUVILLE												•			
COMMUNE DE JEAN LASSEILLE												•			
COMMUNE DE SAINT-JULIEN												•			
COMMUNE DE VILLECROZE												•			
CONSEIL DEPARTMENTAL DE L'AUDE															
CONSEIL DEPARTMENTAL DE LA DORDOGNE											•				
CONSEIL DEPARTEMENTAL DE LA GIRONDE													•		

- CENTRAL ASIA
- SOUTH AND SOUTH-EAST ASIA
- MIDDLE EAST AND NORTH AFRICA
- WEST AND CENTRAL AFRICA
- EASTERN AFRICA
- AMERICAS AND CARIBBEAN
- EUROPE

LIST OF ACTED COUNTRIES OF INTERVENTION

YEM	SYR	TUN	COG	COD	TCD	CAF	NER	MLI	SEN	NGA	BFA	SUD	KEN	UGA	SOM	ETH	SSD	HTI	VEN	UKR	ARM	EUR	
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LIST OF ACTED DONORS IN 2021

(per alphabetical order)

	AFG	TAJ	PAK	KYR	UZB	SLR	BAN	MMR	THA	PHL	IRQ	LBN	PSE	JOR	LBY
CONSEIL DEPARTEMENTAL DE L'ESSONNE															
CONSEIL DEPARTEMENTAL DES CHARENTES-MARITIMES												•			
CONSEIL DEPARTEMENTAL DES COTES D'ARMOR															
CONSEIL DEPARTEMENTAL DES HAUTS-DE-SEINE												•			
CONSEIL DEPARTEMENTAL DES YVELINES												•			
CONSEIL REGIONAL BOURGOGNE-FRANCHE-COMTE												•			
CONSEIL REGIONAL D'ILE-DE-FRANCE											•	•			
DEUTSCHE GESELLSCHAFT FÜR INTERNATIONALE ZUSAMMENARBEIT (GIZ)				•										•	•
EUROPEAN COMMISSION - BEKOU TRUST FUND															
EUROPEAN COMMISSION: DIRECTORATE-GENERAL FOR EUROPEAN CIVIL PROTECTION AND HUMANITARIAN AID OPERATIONS (ECHO)	•										•	•			•
EUROPEAN COMMISSION: DIRECTORATE-GENERAL FOR INTERNATIONAL PARTNERSHIPS (UNION EUROPÉENNE)		•		•	•									•	
EUROPEAN COMMISSION: EU EMERGENCY TRUST FUND FOR AFRICA															•
EUROPEAN COMMISSION: EU REGIONAL TRUST FUND IN RESPONSE TO THE SYRIAN CRISIS (EUTF MADAD)												•			
FAMINE RELIEF FUND															
FIMSHARE - FINANCE IN MOTION												•			
FONDATION ENGIE					•										
FONDATION SUEZ											•				
FOOD AND AGRICULTURE ORGANIZATION OF THE UNITED NATIONS (FAO)	•														
FOREIGN, COMMONWEALTH & DEVELOPMENT OFFICE (FCDO)	•	•	•	•										•	
GEF AGENCY OF THE INTERNATIONAL FUND FOR SAVING THE ARAL SEE (IFAS)					•										
GLOBAL AFFAIRS CANADA (GAC) - GOVERNMENT OF CANADA									•						
INDEPENDANT DIRECTORATE OF LOCAL GOVERNANCE (IDLG), AFGHANISTAN	•														
INTERNATIONAL LABOUR ORGANIZATION (ILO)												•			
INTERNATIONAL ORGANIZATION FOR MIGRATIONS (IOM)			•								•				
KFW DEVELOPMENT BANK															
MINISTERE DE L'EUROPE ET DES AFFAIRES ETRANGERES - GOUVERNEMENT DE LA REPUBLIQUE FRANCAISE	•	•	•				•	•		•	•		•		
MINISTRY OF ECONOMIC DEVELOPMENT AND POVERTY REDUCTION, UZBEKISTAN					•										
MINISTRY OF FOREIGN AFFAIRS OF FINLAND		•													
MINISTRY OF RURAL REHABILITATION AND DEVELOPMENT (MRRD), AFGHANISTAN	•														
NORWEGIAN MINISTRY OF FOREIGN AFFAIRS	•														

LIST OF ACTED DONORS IN 2021
(per alphabetical order)

	AFG	TAJ	PAK	KYR	UZB	SLK	BAN	MMR	THA	PHL	IRQ	LBN	PSE	JOR	LBY
OFFICE DE L'EAU - MARTINIQUE															
OPEN SOCIETY INSTITUTE ASSISTANCE FOUNDATION - TAJIKISTAN (OSIAF)		•													
ORGANISATION INTERNATIONALE DE LA FRANCOPHONIE (OIF)															
PROGRAMME NATIONAL DE DESARMEMENT, DEMOBILISATION, REINTEGRATION ET RAPATRIEMENT - GOUVERNEMENT DE LA REPUBLIQUE CENTRAFRICAINE															
REGION BRETAGNE												•			
REGION HAUTS-DE-FRANCE												•			
REGION SUD - PROVENCE-ALPES-COTE D'AZUR											•	•	•		
SHELTERBOX TRUST															
SINDH EDUCATION FOUNDATION (SEF)			•												
START NETWORK	•		•												
SWEDISH INTERNATIONAL DEVELOPMENT COOPERATION AGENCY (SIDA)															
SWISS AGENCY FOR DEVELOPMENT AND COOPERATION (SDC)		•												•	•
SYRIA RECOVERY TRUST FUND															
THE COCA-COLA FOUNDATION						•									
THE GENESIS CHARITABLE TRUST										•					
U.S. AGENCY FOR INTERNATIONAL DEVELOPMENT - BUREAU FOR HUMANITARIAN ASSISTANCE (BHA)	•		•								•			•	•
US DEPARTMENT OF STATE - BUREAU OF DEMOCRACY, HUMAN RIGHTS AND LABOR (USDRL)						•				•					
U.S. DEPARTMENT OF STATE - BUREAU OF POPULATION, REFUGEES AND MIGRATION (BPRM)														•	
UNITED NATIONS DEVELOPMENT PROGRAMME (UNDP)		•									•	•	•		
UNITED NATIONS ENTITY FOR GENDER EQUALITY AND THE EMPOWERMENT OF WOMEN (UN WOMEN)												•			
UNITED NATIONS ENVIRONMENT PROGRAMME (UNEP)														•	
UNITED NATIONS HIGH COMMISSIONER FOR REFUGEES (UNHCR)	•							•		•	•				•
UNITED NATIONS INTERNATIONAL CHILDREN'S EMERGENCY FUND (UNICEF)	•										•			•	•
UNITED NATIONS OFFICE FOR THE COORDINATION OF HUMANITARIAN AFFAIRS (OCHA)	•		•								•	•	•		•
UNITED NATIONS POPULATION FUND (UNFPA)								•				•			
VILLE D'OMBREE D'ANJOU												•			
VILLE DE BAGES												•			
VILLE DE COGNIN												•			
VILLE DE CORNILLE-LES-CAVES												•			

LIST OF ACTED DONORS IN 2021
(per alphabetical order)

	AFG	TAJ	PAK	KYR	UZB	SLR	BAN	MMR	THA	PHL	IRQ	LBN	PSE	JOR	LBY
VILLE DE GENLIS												•			
VILLE DE JACOU												•			
VILLE LANFAINS												•			
VILLE DE MOISSAC-BELLEVUE												•			
VILLE DE PARIS											•		•		
VILLE DE RENNES													•		
VILLE DE SURESNES															
VILLE DE TAIN L'HERMITAGE												•			
VILLE DE TOULOUSE												•			
VILLE DE TREMOREL												•			
VILLE DE TREVENEUC												•			
VILLE DE VERGONGHEON												•			
VILLE D'EYBENS		•													
WORLD BANK					•										
WORLD FOOD PROGRAM (WFP)			•								•	•		•	

List of partners in 2021

ACTED is committed to working with like-minded partners (civil society, government, academia, private sector, etc.) who have a compatible vision with ACTED's to support those in urgent need and protect people's dignity, while co-creating longer term opportunities for sustainable growth and fulfilling people's potential. ACTED believes that its vision can be achieved even more effectively by working with others. Therefore, the number of partners with whom ACTED engages grows year by year and partnerships have become a fundamental way of work for ACTED.

ACTED welcomes and engages with partners in a variety of ways, including long-term partnerships, shorter-term strategic alliances, one-on-one relationships and active participation in networks and coalitions. Working in consortia is an increasingly common form of intervention. A consortium is defined as an association of two or more entities that jointly participate in the design and delivery of a common goal by pooling their resources.

ABAAD - RESOURCE CENTRE FOR GENDER EQUALITY
ACTION CONTRE LA FAIM (ACF)
ACTION POUR LE BIEN-ETRE
ADRA
ADULT BASIC EDUCATION SOCIETY (ABES)
AFRICAN BUSINESS LEADERS (ABL)
AGRITECHTALK-AFRICA (ATTA)
AGA KHAN FOUNDATION (AKF)
AL IKRAM FOUNDATION
AL-ESHRAQ DEVELOPMENT AND CONSTRUCTION ORGANIZATION
ALLIANCE2015 NEW INITIATIVES FUND (ANIF)
AMERICAN UNIVERSITY OF BEIRUT (ESDU)
APPLIED RESEARCH INSTITUTE - JERUSALEM (ARIJ)
AQUASSISTANCE
ARAB CENTRE FOR AGRICULTURAL DEVELOPMENT (ACAD)
ARCENCIEL
ARID LANDS DEVELOPMENT FOCUS (ALDEF)
ARMENIA INTER-CHURCH CHARITABLE ROUND TABLE FOUNDATION (ART)
ARMENIAN ASSOCIATION OF SOCIAL WORKERS (AASW)
ASOCIACION VENEZOLANA DE EDUCACION CATOLICA (AVEC)
ASSEMBLEE DES DEPARTEMENTS DE FRANCE
ASSOCIATION DES MAIRES DE FRANCE
ASSOCIATION OF MICROFINANCE INSTITUTIONS (AMFI)
ASSOCIATION OF MICROFINANCE ORGANIZATIONS OF TAJIKISTAN (AMFOT)
ASSOCIATION OF PRIVATE TOURISM AGENCIES OF UZBEKISTAN (APTA)
AZAT FOUNDATION
BAIT ALMOSTUQBUL ASSOCIATION
BAKHMUT LEAGUE OF BUSINESS AND PROFESSIONAL WOMEN
BEIRUT URBAN LAB (BUL)
BIBLIOTHÈQUES SANS FRONTIÈRES
BLUE RESOURCES TRUST
BRIGHT STAR DEVELOPMENT SOCIETY BALOCHISTAN (BSDSB)
BRITISH COUNCIL
CARE
CARITAS MARAL
CASH LEARNING PARTNERSHIP (CaLP)
CATHOLIC RELIEF SERVICES (CRS)
CENTER FOR EVALUATION AND DEVELOPMENT (C4ED)
CENTER FOR SUSTAINABLE PEACE AND DEMOCRATIC DEVELOPMENT
CHEMONICS INTERNATIONAL INC.
CHS ALLIANCE
CIVIC INITIATIVES SUPPORT CENTRE (CISC)
COLLABORATIVE CASH DELIVERY NETWORK (CCD)
COMITATO INTERNAZIONALE PER LO SVILUPPO DEI POPOLI (CISP)
COMITE DE LA CHARTE
COMMUNITY IN NEED AID (CINA)
COMPETENCY-BASED ECONOMIES THROUGH FORMATION OF ENTERPRISE (CEFE NET)
CONCERN WORLDWIDE (CWW)
CONVERGENCES
COOPERAZIONE E SVILUPPO (CESVI)
COOPERAZIONE INTERNAZIONALE (COOPI)
COORDINATION HUMANITAIRE ET DEVELOPPEMENT (CHD)
COORDINATION OF HUMANITARIAN ASSISTANCE (CHA)
COORDINATION SUD
DANISH COMMITTEE FOR AID TO AFGHAN REFUGEES (ACAAR)
DANISH RED CROSS (DRC)
DANISH REFUGEE COUNCIL (DRC)
DEVELOPMENT POLICY INSTITUTE
DIGITAL OPPORTUNITY TRUST LEBANON (DOT)
ENVIRONMENT FOUNDATION (GUARANTEE) LIMITED.
EUROPEAN CENTRE FOR ECOLOGICAL AND AGRICULTURAL TOURISM (ECEAT)
FAMILY HEALTH INTERNATIONAL 360 (FHI 360)
FEDERATION OF SRI LANKAN LOCAL GOVERNMENT AUTHORITIES (FSLGA)
FINANSOL
FONDATION POUR LE DÉVELOPPEMENT ET L'ENCADREMENT DE LA FAMILLE HAITIENNE (FONDEFH)
FORUM OF WOMEN NGOS IN KYRGYZSTAN
FREE PRESS UNLIMITED (FPU)
FREE TRADE ZONES & GENERAL SERVICES EMPLOYEES UNION (FTZ & GSEU)
FUNDACIÓN AYUDA EN ACCIÓN
FUNDACIÓN TECHO
FUTURE IN OUR HANDS DEVELOPMENT FUND (FIOH)
GASHBUN ORGANIZATION
GAWAD KALINGA
GENDER AND DEVELOPMENT (G&D)
GFA CONSULTING GROUP
GLOBAL NETWORK OF CIVIL SOCIETY ORGANISATIONS FOR DISASTER REDUCTION (GNDR)
GOODEED
GREEN CROSS ITALIA (GCIT)
GREEN MOVEMENT OF SRI LANKA
HANDICAP INTERNATIONAL / HUMANITE & INCLUSION (HI)
HELVETAS SWISS INTERCOOPERATION
HEVI COMMUNITY-BASED ORGANISATION
HUMANITARIAN AND DEVELOPMENT CONSORTIUM (HCD)
HUNGARIAN INTERCHURCH AID (HIA)
IDEA CENTRAL ASIA
IMPACT INITIATIVES
INTERNATIONAL COUNCIL OF VOLUNTARY AGENCIES (ICVA)
INTERNATIONAL RESCUE COMMITTEE (IRC)

INTERACTION
 INTERNEWS
 INTERSOS
 ISLAMIC RELIEF WORLDWIDE (IRW)
 JORDAN ENVIRONMENTAL UNION (JEU)
 KARENNI NATIONAL WOMEN'S ORGANIZATION (KNWO)
 KYRGYZ COMMUNITY-BASED TOURISM ASSOCIATION (KCBTA)
 LEB RELIEF - LRC
 LUMINUS SHAMALSTART
 LUTHERAN WORLD FEDERATION (LWF)
 MA'AN DEVELOPMENT CENTER
 MEHR KOZDA
 MEHRJON
 MERCY CORPS
 NATIONAL ASSOCIATION OF SMALL AND MEDIUM BUSINESSES OF TAJIKISTAN (NASMB)
 NATIONAL ASSOCIATION OF MICROFINANCE INSTITUTIONS (NAMI)
 NORWEGIAN PROJECT OFFICE RURAL REHABILITATION ASSOCIATION FOR AFGHANISTAN (NPO/RRAA)
 NORWEGIAN REFUGEE COUNCIL (NRC)
 ORGANIZATION FOR RESEARCH AND COMMUNITY DEVELOPMENT (ORCD)
 OXUS
 OYDIN NUR
 PANI KRAMATORSK
 PASTORAL RESOLVE (PARE)
 PATTANI INSTITUTE FOR SKILL DEVELOPMENT REGION 23 (PISDR)
 PEACE ACTION SOCIETY
 ORGANIZATION FOR SOMALIA (PASOS)
 PEOPLE IN NEED (PIN)
 PHENIX CENTRE FOR SUSTAINABLE DEVELOPMENT
 QATAR CHARITY
 RAHMDILLIK
 RE:CODED
 REFORMIST'S SOCIAL WELFARE (RSWDO)
 REGIONS DE FRANCE
 RESONANCES HUMANITAIRES
 RESOURCE CONFLICT INSTITUTE (RECONCILE)
 RIGHT TO PLAY (RTP)
 RIGHT TO PROTECTION (RTP)
 ROJ COMMUNITY-BASED ORGANISATION
 RURAL AGENCY FOR COMMUNITY DEVELOPMENT AND ASSISTANCE (RACIDA)
 SAFERWORLD
 SAVE THE CHILDREN INTERNATIONAL (SCI)
 SEARCH FOR COMMON GROUND (SFCG)
 SEBHA DEBATE AND DIALOGUE (SDD)
 SECOURS ISLAMIQUE FRANCAIS (SIF)

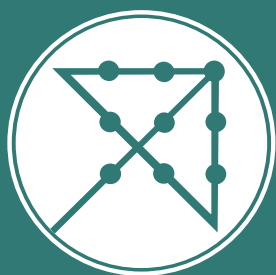
SEHER
 TAJIK NORWEGIAN CENTRE FOR SUSTAINABLE DEVELOPMENT (TAJNOR CONSULTING)
 SOCIAL LIFE AGRICULTURAL DEVELOPMENT ORGANIZATION (SADO)
 SOCIETY OF RURAL WOMEN "AKATSIYA"
 SOINS INFIRMIERS ET DEVELOPPEMENT COMMUNAUTAIRE (SIDC)
 SOLIDARITÉS INTERNATIONALE (SI)
 ST. EPHREM PATRIARCHAL DEVELOPMENT COMMITTEE (EPDC)
 STANTEC
 STAROBILSK WOMEN'S COUNCIL
 TAJIK COMMUNITY-BASED TOURISM ASSOCIATION (TCBTA)
 TARAQQIYOT CENTRE (UNISOD)
 TERRE DES HOMMES (TDH)
 UNITED NATIONS GLOBAL COMPACT
 UNITED SOCIETY FOR SUSTAINABLE DEVELOPMENT
 UNLIMITED FRIENDS ASSOCIATION FOR SOCIAL DEVELOPMENT
 VOICE OF OLDER PEOPLE AND FAMILY (VOP FAM)
 VOLUNTARY ORGANISATIONS IN COOPERATION IN EMERGENCIES (VOICE)
 WEWORLD - GVC
 WELTHUNGERHILFE (WHH)
 WOMEN'S CENTER
 WORLD HEALTH ORGANIZATION (WHO)
 WORLD VISION
 YANG'AT COMMUNITY DEVELOPMENT ORGANIZATION
 YUKSALISH NATIONWIDE MOVEMENT



Elevated water tank built by ACTED in Dhamar General Hospital - Yemen. Photo: ACTED.







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